

Strategy and key drivers

**Financial Results** 

**Profitability** 

**Balance Sheet items** 

Financial Results for the 9 months ended 30 September 2006

#### 3 November 2006

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## Strategy and key drivers

#### **Strategy and key drivers**

- Strengthening and restructuring presence in Cyprus
- Benefiting from market leading position in Cyprus
- Young Greek network = growth potential
- Exploit synergies between Cyprus and Greek operations
- Enter new markets: Russia and Romania
- Leverage on forthcoming relaxation of liquidity

#### Strengthening and restructuring presence in Cyprus

#### In-house restructuring ...

- Began in early 2005
- Efficiency-boosting programme
  - flat costs in 2005 and 9M2006 whilst high balance sheet growth
- Revenue enhancement
  - introduction of new charges
- Increase profitability whilst keeping risk low
  - growth in higher earning retail market with low and well-spread risk
- More structured and systematic follow-up of arrears
  - better loan quality and recovery experience
  - → Improved recovery statistics
    - → minimum write-back = 5% of liability (forced sale value) which can reach up to 10 15%

#### Strengthening and restructuring presence in Cyprus

#### ... gaining from system restructuring

- Credit coops disrupted as stricter regulation is introduced
  - → increase in BOC's lending market share to 26,3% in August'06
    - o from 24,3% in 2004 and 25,6% in 2005
- Improving loan quality
  - stricter tolerance of arrears
    - introduction of stricter NPL definition and punitive charges is improving repayment habits
  - improvement in asset pricing and high GDP growth
    - higher disposable income and improvement in repayment ability
- Awaiting enactment of speedier property collateral foreclosure procedures
  - → Positive impact on net interest income and provision charge

#### Benefiting from market leading position in Cyprus

#### Largest customer base in Cyprus provides springboard to

- Promote effective, attractive and flexible products
- Cross-sell
  - increase products per retail customer (currently at 2,5)
- Apply targeted promotion campaigns
  - mortgage transfer from other lenders, mainly credit coops
- Strengthen presence in
  - mortgage lending = lower risk
    - 82% increase in amount of new housing loan disbursements
  - consumer lending = higher margins

#### **Increasing customer satisfaction**

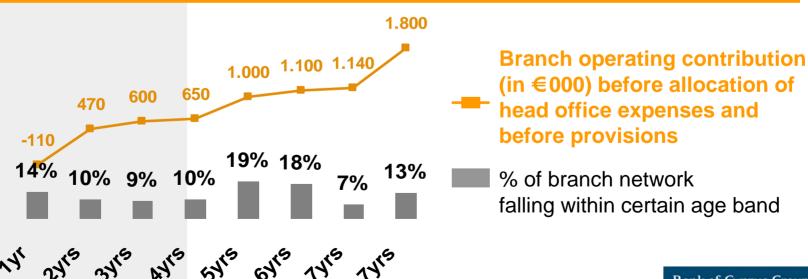
- Specialised service centres (consumer, business, corporate)
  - focus, service, specialisation

#### **Young Greek network = growth potential**

#### Young network = potential for increased income

- Majority of network is still young c.15 branches to be opened p.a.
  - under 3 years old 33% of branch network
  - under 5 years old 74% of branch network
  - new branch turns into profit within 18 months and breaks even within 3 years
- Potential for higher volumes and fee and commission income

#### **Annual operating contribution of branch network**

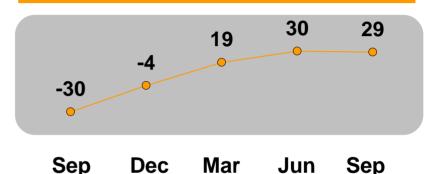


#### NIM of Greek operations rising





## Deposit spread below Euribor of Greek operations (bp)



| '05 | '05 | '06 | '06 | '06 | <b>'06</b> | '05 | '05 | '05 | '06 | '06 |
|-----|-----|-----|-----|-----|------------|-----|-----|-----|-----|-----|
|     |     |     |     |     |            |     |     |     |     |     |

#### Rising NIM

- widening of deposit spreads
- tightening of loan spreads
- increase of loans to deposits ratio (from 79% to 85%)

#### Rising Euro interest rate environment facilitates deposit repricing

- widening of deposit spread
- healthy deposit growth maintained (14% yoy growth)



#### **Exploit synergies between Cyprus and Greek operations**

- Common centralised services for both countries
- Common information technology systems
- Increase operational efficiency and reduce cost

#### **Enter new markets**

#### Russia

- Build on existing customer relationships
- Branch in Moscow targeting corporate customers
- **→ Low-risk profitable lending to corporates**

#### Romania

- Priority in setting-up leasing operations
  - less time required
  - use experience gained from leasing operations in Greece
- Application for a banking license
- Focus on SMEs

#### Leverage on forthcoming relaxation of liquidity

## Relaxation of high liquidity requirement on foreign deposits of Cyprus operations

- Liquidity requirement of 75% (i.e. can only lend 25%)
- Gradual relaxation of high liquidity requirement upon joining Eurozone
- 57% of deposits of Cyprus operations are in foreign currency
  - > C£3,7 bn earning a low 1,73% Vs a consolidated NIM of 2,76%
  - stable deposit base = international business funds
- → Utilisation for loan growth in Greece= containment of cost of deposits
- → Utilisation for loan growth in Russia= profitable low-risk lending

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# Financial Results for the 9 months ended 30 September 2006

#### 3 November 2006

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**Profitability** 

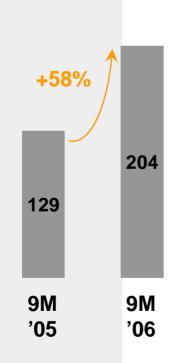
**Balance Sheet items** 

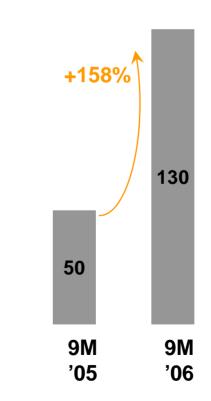
### **Profitability**

#### **Increased profitability**

Profit before provisions (C£ mn)

Profit after tax (C£ mn)





#### Results for 9 months 2006

#### Significant profitability increase

- Profit after tax reached C£130 mn (+158%)
- Total income increased by 26%
- Total expenses rate of growth contained to 2%
- Profit from sale and change in fair value of financial instruments C£12 mn
- Lower provision charge (-26%)

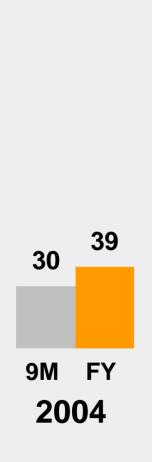
#### Significant improvement of key performance indicators

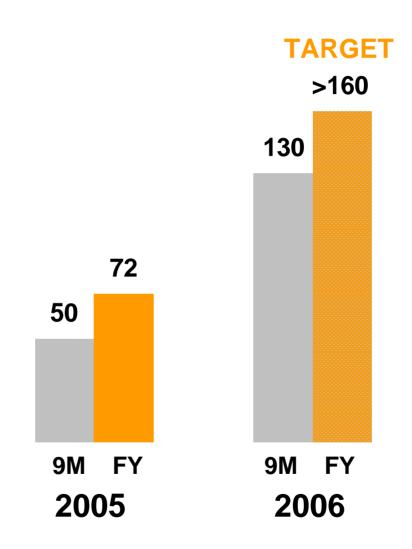
- Cost to income ratio improved to 46,9%, (9mth05: 57,8%)
- Return on equity improved to 21,2% (9mth05: 11,3%)

#### **Further expansion of operations**

Significant increase in loans (19%) and deposits (17%)

#### **Evolution and target of profit after tax for 2006 (C£ mn)**





#### **Dividend proposed**

#### 7 cent (C£0,07) per share

- Ex-dividend date
  - Monday, 27 November 2006
- Payment date
  - Monday, 11 December 2006

#### **Dividend reinvestment plan**

Discount 10%

#### **Increased profitability**

| INCOME STATEMENT (C£ mn)  | 9M<br>'06 | 9M<br>'05 | ±                   | Year<br>'05 |
|---------------------------|-----------|-----------|---------------------|-------------|
| Total income              | 384       | 305       | +26%                | 419         |
| Total expenses            | 180       | 176       | +2%                 | 237         |
| Profit before provisions  | 204       | 129       | +58%                | 182         |
| Profit before tax         | 154       | 62        | +149%               | 91          |
| Profit after tax          | 130       | 50        | +158%               | 72          |
| Earnings per share (cent) | 23,8      | 10,1      | +136%               | 14,4        |
|                           |           |           |                     |             |
| KEY INDICATORS            | 9M<br>'06 | 9M<br>'05 | ±                   |             |
| Return on equity          | 21,2%     | 11,3%     | +9,9 <sub>pp</sub>  | 11,9%       |
| Cost / Income             | 46,9%     | 57,8%     | -10,9 <sub>pp</sub> | 56,7%       |

pp = percentage points, 1 pp = 1%

#### Interest income

**9M** 

'05

**4Q** 

'05

**1Q** 

'06

**2Q** 

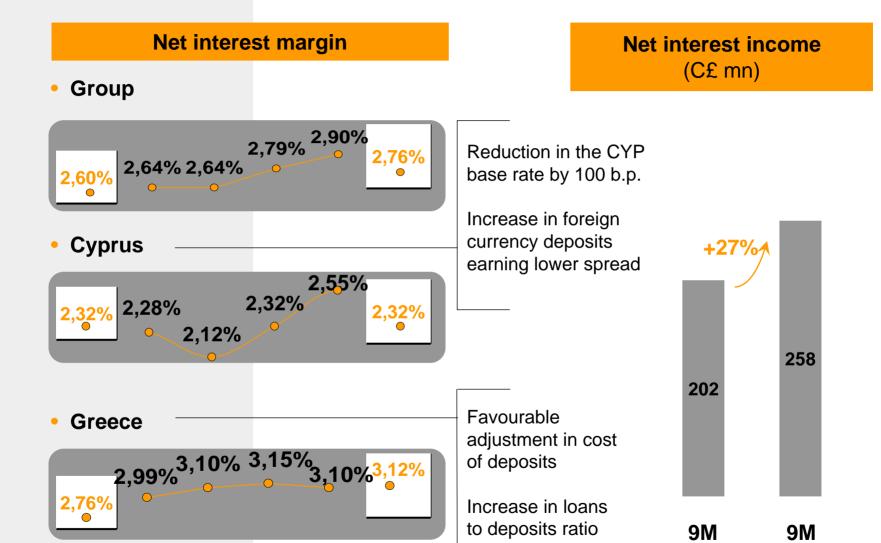
'06

**3Q** 

'06

**9M** 

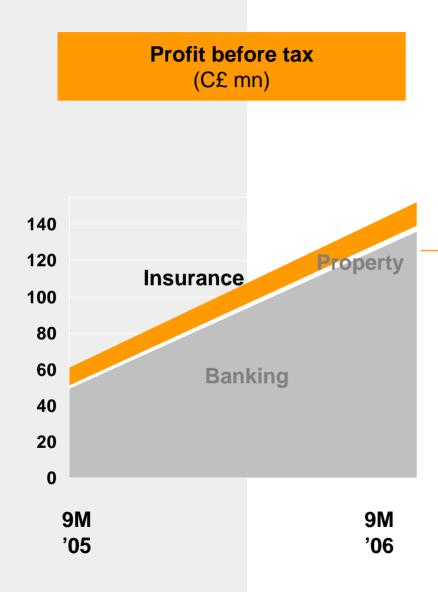
'06



'06

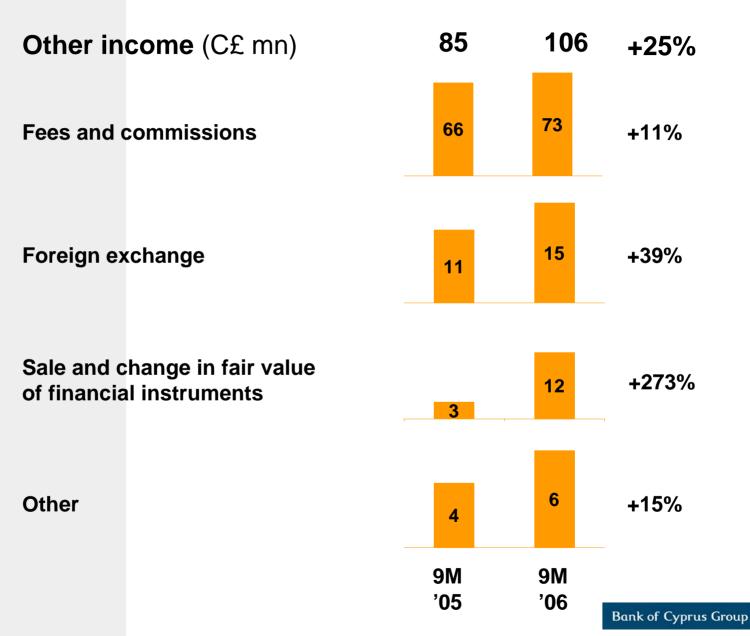
'05

#### **Insurance operations – income and contribution**

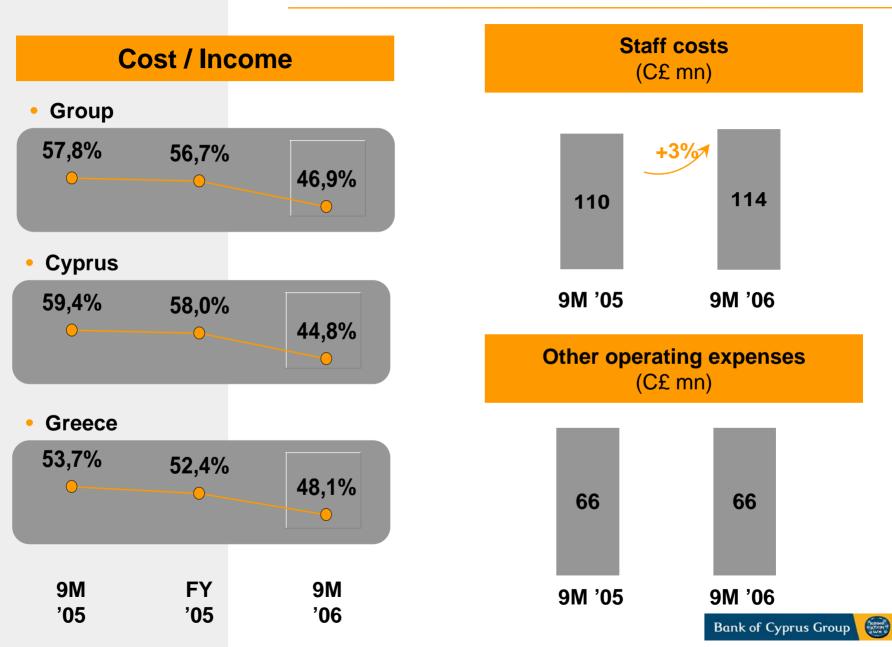


- Income from insurance operations
  - > C£20 mn
  - > 14% annual increase
- Profit before tax from insurance operations
  - > C£13 mn
  - 23% annual increase
- Contribution of insurance operations to Group results
  - > 8% of profit before tax

#### **Other income** (other than interest and insurance income)

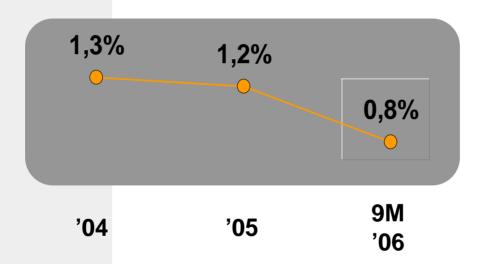


#### **Cost containment**



#### **Bad debt provision charge**

#### **Provision charge / Total loans**



• Charge for 9M2006: C£50 mn (9M2005: C£67 mn)

#### **Profitability of Cyprus operations**

| C£ mn   | ±     | 9M<br>'06 | 9M<br>'05 | Year<br>'05 |
|---|-------|-----------|-----------|-------------|
| Net interest income                           | +35%  | 143       | 106       | 149         |
| Fees and commissions                          | +14%  | 52        | 45        | 62          |
| Income from insurance operations              | +11%  | 18        | 16        | 21          |
| Profit from disposal & reval'n of fin. instr. | +192% | 12        | 4         | 6           |
| Foreign exchange and other income             | +51%  | 18        | 12        | 16          |
| Total income                                  | +32%  | 243       | 183       | 254         |
| Staff costs                                   | -1%   | (75)      | (75)      | (103)       |
| Other operating expenses                      | 0%    | (34)      | (34)      | (44)        |
| Total expenses                                | 0%    | (109)     | (109)     | (147)       |
| Profit before provisions                      | +80%  | 134       | 74        | 107         |
| Contribution                                  |       | 66%       | 58%       | 59%         |
| Provision for bad debts                       | -52%  | (21)      | (44)      | (60)        |
| Profit before tax                             | +271% | 113       | 30        | 47          |
| Contribution                                  |       | 73%       | 49%       | 51%         |
| Tax   | +283% | (13)      | (3)       | (5)         |
| Profit after tax                              | +269% | 100       | 27        | 42          |
| Contribution                                  |       | 77%       | 54%       | 58%         |
| Cost / Income                                 |       | 44,8%     | 59,4%     | 58,0%       |
| Return on equity                              |       | 33,4%     | 10,8%     | 12,0%       |

#### **Profitability of Greek operations**

| C£ mn   | ±     | 9M<br>'06 | 9M<br>'05 | Year<br>'05 |
|---|-------|-----------|-----------|-------------|
| Net interest income                           | +24%  | 101       | 81        | 111         |
| Fees and commissions                          | +3%   | 17        | 17        | 23          |
| Income from insurance operations              | +58%  | 2         | 1         | 2           |
| Profit from disposal & reval'n of fin. instr. | +198% | 1         | -1        | 1           |
| Foreign exchange and other income             | -30%  | 2         | 4         | 3           |
| Total income                                  | +21%  | 123       | 102       | 140         |
| Staff costs                                   | +16%  | (31)      | (27)      | (37)        |
| Other operating expenses                      | +1%   | (28)      | (28)      | (36)        |
| Total expenses                                | +8%   | (59)      | (55)      | (73)        |
| Profit before provisions                      | +36%  | 64        | 47        | 67          |
| Contribution                                  |       | 31%       | 36%       | 37%         |
| Provision for bad debts                       | +26%  | (28)      | (22)      | (31)        |
| Profit before tax                             | +44%  | 36        | 25        | 36          |
| Contribution                                  |       | 23%       | 40%       | 40%         |
| Tax   | +46%  | (10)      | (7)       | (11)        |
| Profit after tax                              | +43%  | 26        | 18        | 25          |
| Contribution                                  |       | 20%       | 36%       | 34%         |
| Cost / Income                                 |       | 48,1%     | 53,7%     | 52,4%       |
| Return on equity                              |       | 13,3%     | 10,6%     | 11,1%       |

#### **Profitability of operations in Other countries**

| C£ mn   | ±    | 9M<br>2006 | 9M<br>2005 | Year<br>2005 |
|---|------|------------|------------|--------------|
| Net interest income                           | -7%  | 14         | 16         | 20           |
| Fees and commissions                          | +9%  | 5          | 4          | 5            |
| Income from insurance operations              |      | -          | -          | -            |
| Profit from disposal & reval'n of fin. instr. |      | 0          | 0          | 0            |
| Foreign exchange and other income             |      | 0          | 0          | 0            |
| Total income                                  | -5%  | 19         | 20         | 25           |
| Staff costs                                   | 0%   | (8)        | (8)        | (11)         |
| Other operating expenses                      | +4%  | (5)        | (5)        | (6)          |
| Total expenses                                | +1%  | (13)       | (13)       | (17)         |
| Profit before provisions  Contribution        | -16% | 6<br>3%    | 7<br>6%    | 8<br>5%      |
| Provision for bad debts                       | -16% | (1)        | (1)        | (0)          |
| Profit before tax                             | -16% | 5          | 6          | 8            |
| Contribution                                  |      | 4%         | 11%        | 9%           |
| Tax   | -9%  | (1)        | (1)        | (2)          |
| Profit after tax                              | -17% | 4          | 5          | 6            |
| Contribution                                  |      | 3%         | 10%        | 8%           |
| Cost / Income                                 |      | 67,5%      | 63,3%      | 67,2%        |
| Return on equity                              |      | 11,3%      | 14,9%      | 12,9%        |

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#### **Balance sheet overview**

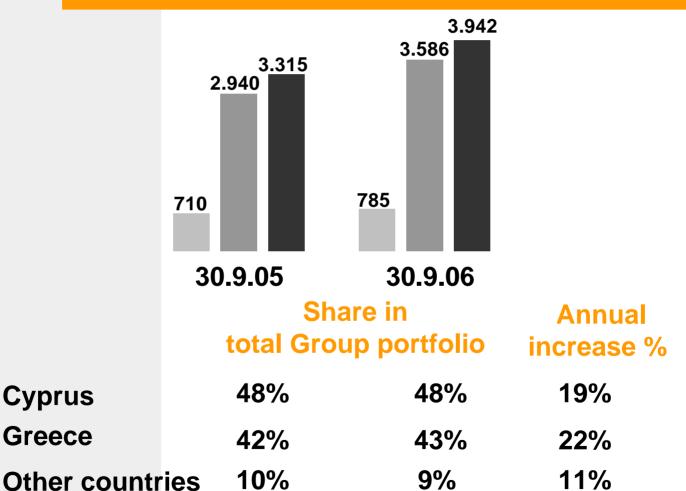
| (C£ mn)  | 09/2006           | 09/2005           | +%                  | 12/2005           |
|--|-------------------|-------------------|---------------------|-------------------|
| Cash and balances with central banks   | 436               | 378               | +15%                | 612               |
| Placements with banks  | 2.712             | 2.286             | +19%                | 2.578             |
| Debt securities, tbills, equity investments  | 2.311             | 1.927             | +20%                | 2.035             |
| Net loans to customers   | 7.854             | 6.573             | +19%                | 6.984             |
| Other assets (incl. net assets attributable to life insurance policyholders)                 | 693               | 629               | +10%                | 593               |
| Total assets   | 14.006            | 11.794            | +19%                | 12.802            |
| Amounts due to banks Customer deposits   | 345<br>11.391     | 301<br>9.712      | +15%<br>+17%        | 178<br>10.724     |
| ·  |                   |                   |                     |                   |
| Debt securities in issue   | 566               | 320               | +77%                | 318               |
| Other liabilities (incl. liabilities to life insurance policyholders Subordinated loan stock | 566<br>509<br>319 | 320<br>470<br>365 | +77%<br>+8%<br>-12% | 318<br>455<br>365 |

#### Loans by geographic sector

**Cyprus** 

Greece

Sept '05: C£7,0 bn Sept '06: C£8,3 bn Increase of 19%



#### **Market share in loans**

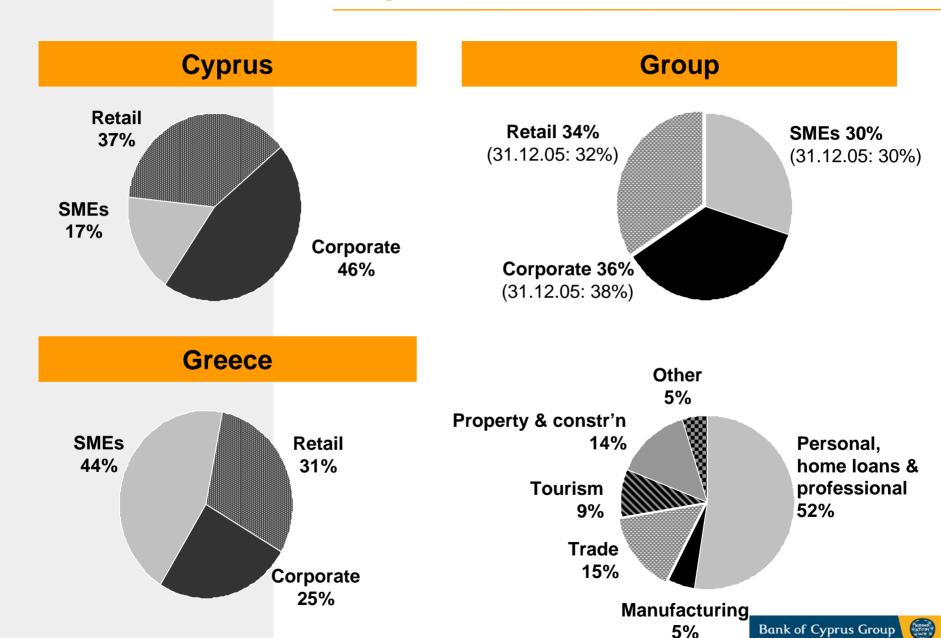
#### **Cyprus operations**

- Market share increase
  - from 24,8% (August '05) to 26,3% (August '06)

#### **Greek operations**

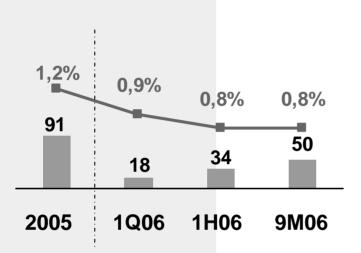
- Market share
  - July '06: 3,6% (July '05: 3,6%)
- Increase (Sept '06 '05)
  - Housing loan balances 34%
  - Consumer loan balances 31%

#### Well diversified loan portfolio



#### **Development of non-performing loans (NPLs)**

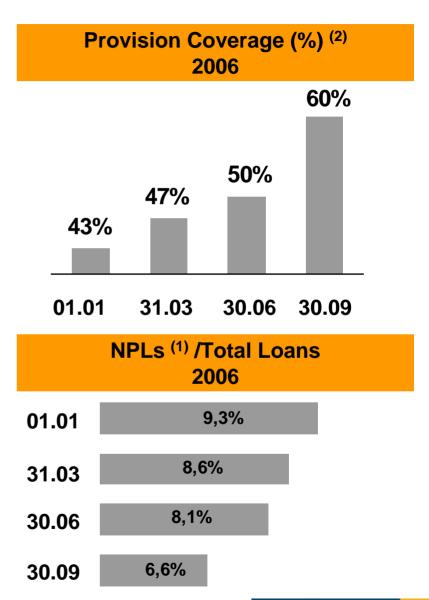




- % over Gross loans

#### Notes:

- (1) As of 1/1/2006, the criteria for classifying loans as NPLs have changed to include all loans in arrears for longer than 3 months. In addition the NPL classification is applied to all other loans of the customers who have a specific facility as non-performing.
- (2) The remainder balance of NPLs is fully covered by tangible collateral

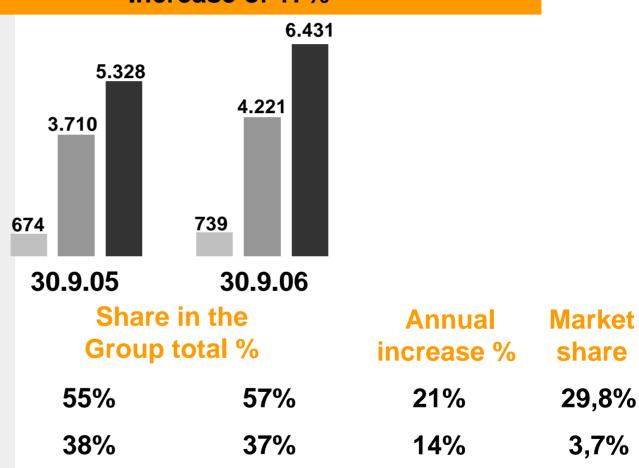


#### **Deposits by geographic sector**

**Cyprus** 

Greece





Other countries 7% 6% 10%

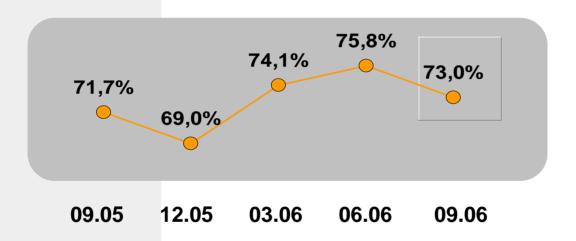
#### **Operations in Other countries**

| United Kingdom and Channel Islands |         |         |            |  |  |  |
|------------------------------------|---------|---------|------------|--|--|--|
| C£ mn                              | 30.9.06 | 30.9.05 | <u>+</u> % |  |  |  |
| Loans                              | 636     | 563     | +13%       |  |  |  |
| Deposits                           | 614     | 562     | +9%        |  |  |  |
| Profit before provisions           | 4       | 5       | -14%       |  |  |  |

| Australia |         |         |            |
|-----------|---------|---------|------------|
| C£ mn     | 30.9.06 | 30.9.05 | <u>+</u> % |
| Loans     | 149     | 147     | +2%        |
| Deposits  | 125     | 112     | +12%       |

#### **Group liquidity**

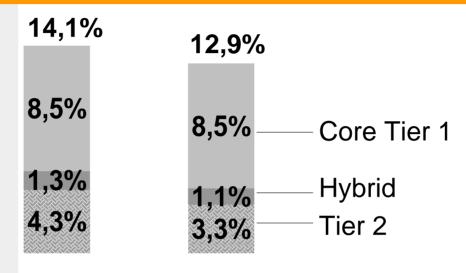
#### **Loans / Deposits (%)**



- High liquidity
- Strong deposit base
- Lower liquidity requirement in foreign currency is expected with the entry of Cyprus in the eurozone in 2008
- Increase in net interest margin

#### **Group capital base**

#### **Capital adequacy ratio**



| 31.12.05 30.9.0 | )6 |
|-----------------|----|
|-----------------|----|

| C£ mn                | Sept '06 |
|----------------------|----------|
| Tier 1 capital       | 798      |
| - Core Tier 1        | 704      |
| Tier 2 capital       | 270      |
| Total capital        | 1.068    |
| Risk weighted assets | 8.285    |

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