

March 2007





- PERFORMANCE AND OUTLOOK BY LINE OF BUSINESS
- STOCK PERFORMANCE AND SHAREHOLDING STRUCTURE





- # 1 in Waste Management in Greece and Cyprus
- 3,171\* employees with activities in 8 countries
- Market Capitalization\*\* € 1.7 billion
- Expected 2006 consolidated revenues of more than € 700 million
- Expected 2006 consolidated cash position of more than € 100 million

- \* JV projects not included
- \*\* As of close on March 9, 2007

## **PORTFOLIO STRATEGY**



#### STRATEGIC INVESTMENTS FINANCIAL INVESTMENTS CASINO **MINES** REAL ESTATE CONSTRUCTION **CONCESSIONS** ENERGY & ENVIRONMENT **TELECOMMUNICATIONS** Short-to-medium-term investment **Competitive advantage** $\triangleright$ $\triangleright$ horizon Long-term investment horizon $\geq$ **High returns** $\triangleright$ Sectors with synergies $\geq$ **Clear exit strategies** $\triangleright$ Stabilization of earnings $\geq$ $\triangleright$

> Diversification of risk

Some synergies with strategic investments



#### DEAL RATIONALE

- 1. Strengthening of the concession holdings
  - + 20.1% of Attica Ring Road (full consolidation)
  - + 16.1% of Attikes Diadromes
  - + 4.8% of Rio-Antirio Bridge
  - + 13.3% of Korinthos-Tripoli-Kalamata
- 2. Consolidation of construction sector
  - PANTECHNIKI is the # 6 construction player in Greece
- 3. Acquisition of other valuable assets
  - RES licenses
  - Real estate assets

All concession- related holdings and personnel shall be transferred to a 100% owned concession company

- ✓ Better performance, transparency and accountability
- Allows the possibility to join forces with a strategic partner

#### CONCESSIONS COMPANY\* PRO-FORMA PERFORMANCE

Income statement (€, mn)	<u>2006</u>	<u>2007</u>	<u>2013</u> ***
Revenue	-	180	365
EBIT	-	75	140
Profits from associates	20	15	30
Net profit**	20	55	90

\* Pro-forma performance based only on current concession holdings

\*\* Before minority interests

<sup>\*\*\*</sup> Full operation of recently awarded concessions



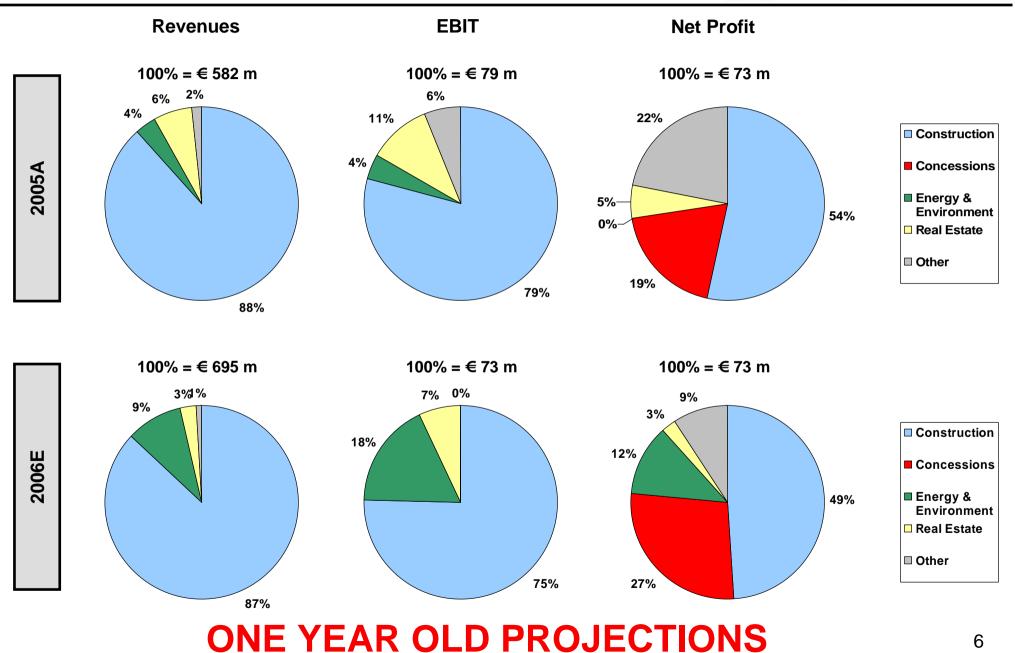
Consolidated Financial Statements, IFRS (€, m)

	2005A	2006E	
Revenues	582	695	
EBIT	79	73	
EBIT margin (%)	13%	10%	
Net Profit*	73	73	
Net Margin (%)	13%	10%	

À	19% expected increase in revenues
Þ	Construction has an 87% contribution in revenues
~	Profit margins reduction as a result of the decrease in construction profit margins
•	Net profit contribution from minority holdings in Concessions, Casino, Attica Telecoms and Hellas Gold amounts to 27%

## **CONTRIBUTION BY LINE OF BUSINESS**

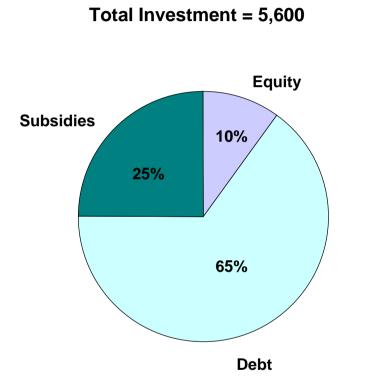


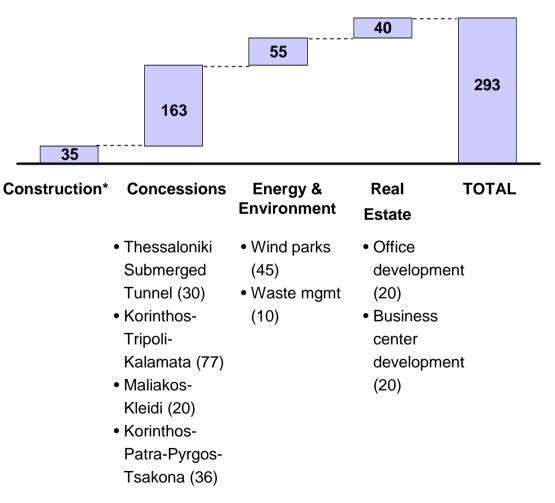




#### 2007 through 2009, (€, m)

## **ESTIMATES**





**ELTEB's Equity & Sub-ordinated debt Investments** 



- GROUP STRUCTURE AND CONSOLIDATED PERFORMANCE
- PERFORMANCE AND OUTLOOK BY LINE OF BUSINESS
  - STOCK PERFORMANCE AND SHAREHOLDING STRUCTURE

## **CONSTRUCTION HIGHLIGHTS**



Industry market leader in Greece with a market share of ~ 22% among top listed construction companies





- Inroads in South Eastern Europe and Middle East (~ 33% of total backlog), turning into a regional player
- Backlog of ~ € 4 billion,
   2006 expected EBIT margin of ~ 9%





Consistently generating operating cash flows in excess of € 50 m



#### Consolidated Financial Statements, IFRS (€, m)

	2005A	2006E
Revenues	515	605
EBIT	62	55
EBIT margin (%)	12%	9%
Net Profit	39	35
Net margin (%)	7.6%	5.8%

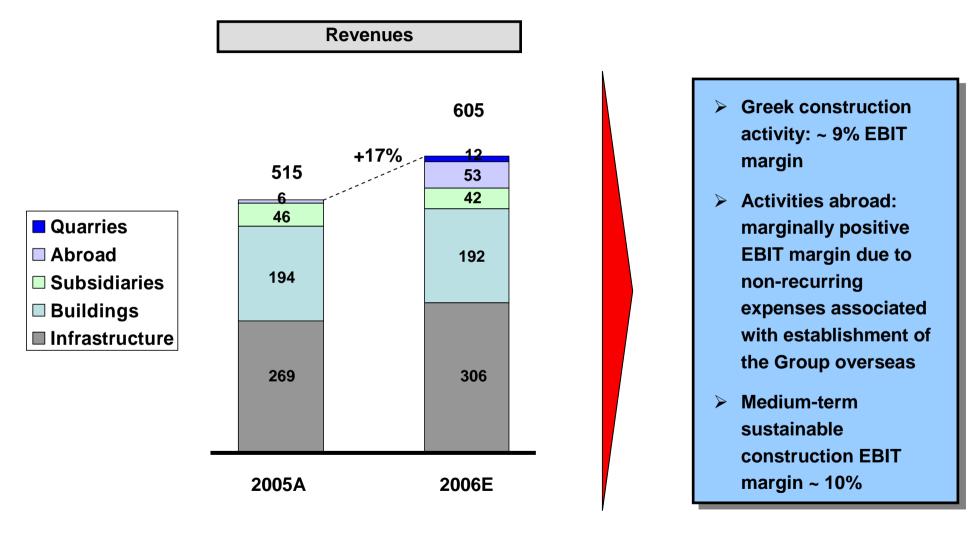
- > 17% expected increase in revenues
- Profit margins expected to decline due to
  - completion of the Olympic Games related projects
  - increased competition
  - delay in infrastructure projects which typically have higher profit margins
  - expansion of construction activities abroad resulting in establishment expenses now but with future profit contribution

## **CONSTRUCTION CONSOLIDATED PERFORMANCE (2/2)**



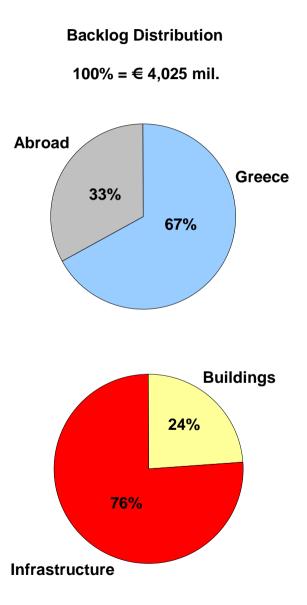
Consolidated Actual & Pro-Forma Figures, IFRS (€, m)

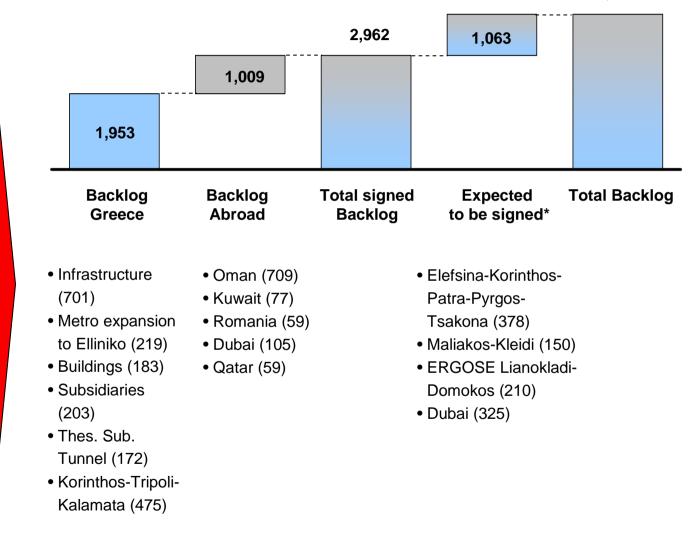
## **ESTIMATES**



## **CONSTRUCTION – OUTLOOK (1/2)**

#### € million



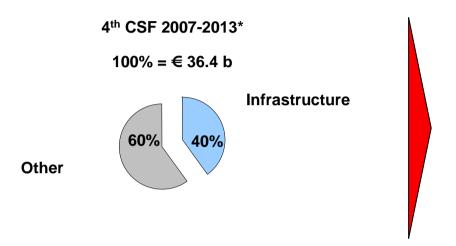


4,025

AKTOR



#### Construction in Greece is a sizeable market with solid growth





#### Significant opportunities in foreign markets to be exploited

#### South Eastern Europe

Penetrating sizeable markets that have been inducted in the European Union and, therefore, to absorb European funds for upgrading their infrastructure, but at the same time competition has not yet intensified

#### Middle East

> Sizeable markets with significant growth rates, hence, competition less fierce



- Holds significant stakes in the first two PPPs in Greece with expected IRR of ~ 13%
- Secured participations in four new PPPs in Greece of over 5.3 bn total investment





- Expanded into parking concessions (20% participation in a company owning and operating
  - ~ 3,000 underground parking slots)
- Accumulated experience in operating toll roads and parking facilities

## **ATTIKI ODOS**





	Type of concession	Toll ring road in Athens
۶	ELTEB participation	39.17%
$\triangleright$	Total length	65.2 km
	Start of operations (partial)	March 2001
	End of concession	September 2024
	Total investment	€ 1,244 m (431 state contr., 174 equity, 639 Ioan)
	Expected IRR	13.1%
	Average daily traffic	~ 270,000 vehicles
	2006 expected revenue	€ 224 m
	2006 expected net profit	€ 50 m
	Debt repaid	€ 65 m
	Dividend payout to begin in	2012
۶	Operator	ATTIKES DIADROMES (31.3% ELTEB)



ELTEB Dividends, (€ m)\* 626 Dividends ATTIKI ODOS Dividends ATTIKES DIADROMES Concession period

#### Based on actual and projections as of 1/1/2007

### **RIO-ANTIRIO BRIDGE**





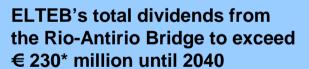
- > Type of concession
- > ELTEB participation
- Total length
- Start of operations
- End of concession
- Total investment
- Debt repaid
- Expected IRR
- > Average daily traffic
- 2006 expected revenue
- 2006 expected net profit
- Dividend payout to begin in
- > Operator
- Based on projections as of 1/1/2007

\*\* Plus € 4 m interest from surplus cash

\*\*\* Expected dividends are negligible

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	Toll bridge
	15.48%
	2,252 m
	August 2004
	2039
	839 m € (400 state contr., 65 equity, 370 loan**)
	€ 20 m
	11.5% (real)
	12,100 vehicles
	€ 43 m
	€ 5.5 m
	2007

GEFYRA LEITOURGIA\*\*\* (15.48% ELTEB)

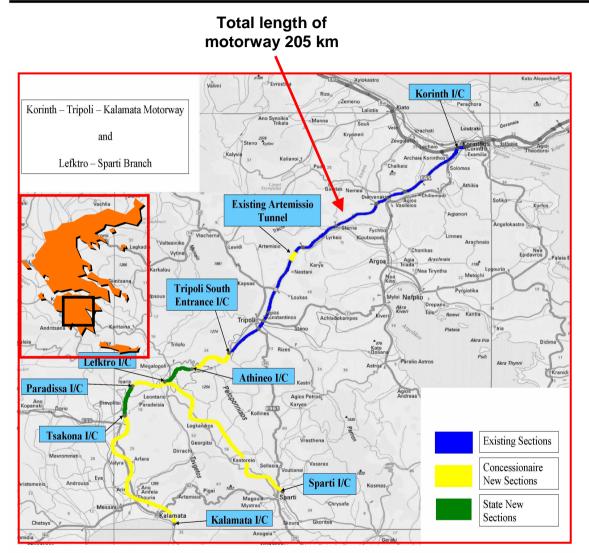






# KORINTHOS-TRIPOLI-KALAMATA MOTORWAY & LEFKTRO-SPARTI BRANCH\*

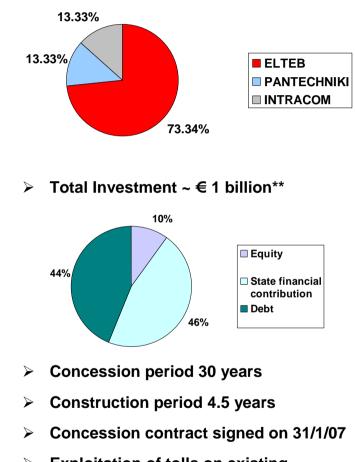




\* Financial model still in process

\*\* Construction budget € 865 mn

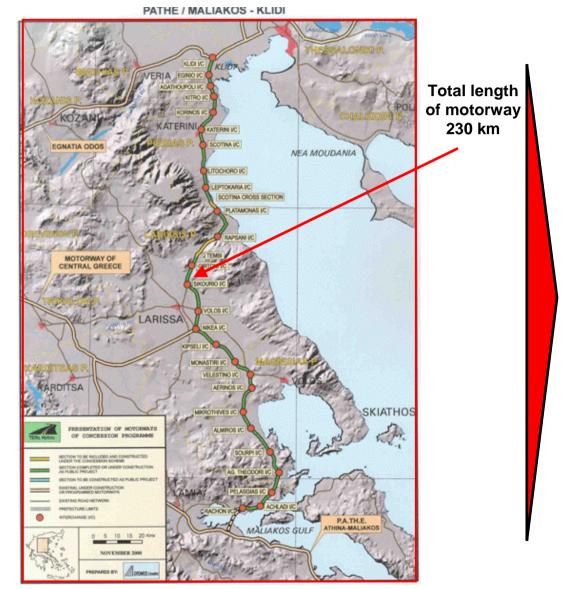
MOREAS Consortium



- Exploitation of tolls on existing sections begins 4 months after concession commencement
- Expected nominal IRR ~ 10%

## MALIAKOS-KLEIDI MOTORWAY\*

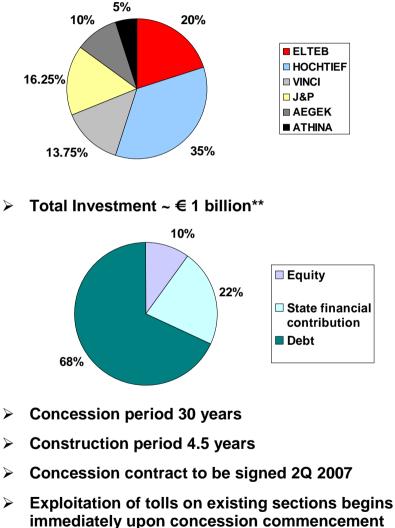




<sup>\*</sup> Financial model still in process

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** Construction budget € 718 mn
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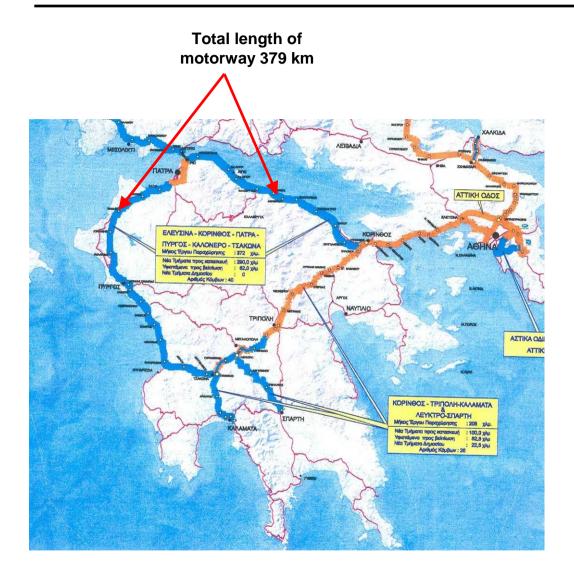




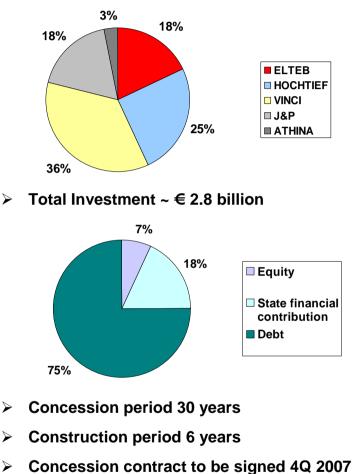
Expected nominal IRR ~11%

## **ELEFSINA-KORINTHOS-PATRA-PYRGOS-TSAKONA\***





#### > APION KLEOS Consortium



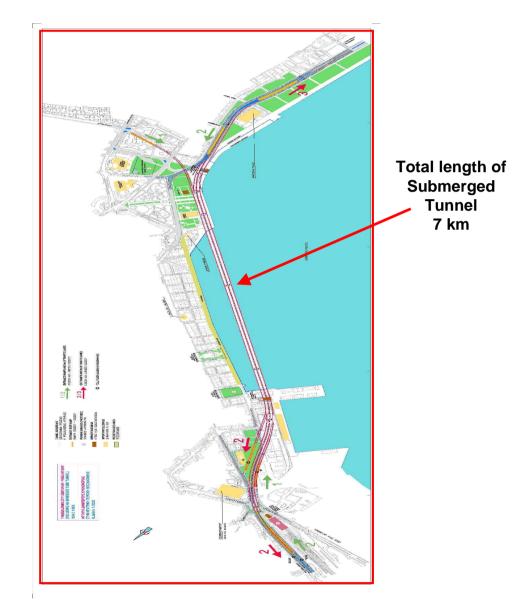
- Exploitation of tolls on existing sections begins immediately upon concession commencement
- Expected nominal IRR ~14%

#### \* Financial model still in process

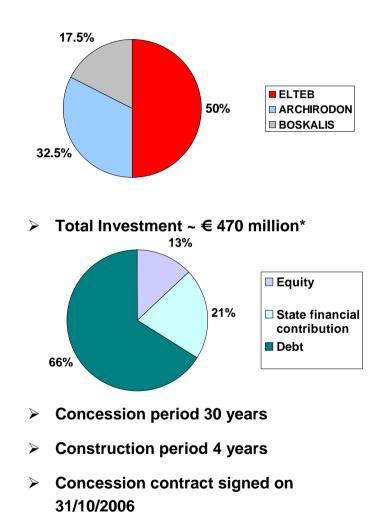
\*\* Construction budget  $\in$  2.1 bn

## **THESSALONIKI SUBMERGED TUNNEL**





> THERMAIKI ODOS Consortium



Expected nominal IRR 6.6%

## **ENERGY AND ENVIRONMENT**

- ~ 60 MW of installed capacity in full operation by end of 2006
  - ~ 30 MW of wind parks
  - ~ 30 MW of biogas plants
- ~ 150 MW of wind parks in development expected to be in operation by end of 2009
- Secured additional production licenses of ~ 200 MW to be developed beyond 2009
- Market leader in Greece and Cyprus in waste mgmt
- Waste mgmt of the Athens 2004 Olympic Games
- Know-how in developing & operating: Landfills, Incinerators, Recycling plants
- Acquisition of the HERHOF technology (Germany) with worldwide known patented technology







ELLINIKI

**TECHNODOMIKI TEB** 





#### ILLUSTRATED EXAMPLES



Biogas: Athens (24 MW)

#### **MAJOR ECONOMIC PARAMETERS**

#### **Biogas**

- EBITDA margin ~ 50%
- Government / EU subsidies ~ 40% of total investment
- Project finance ~ 30% of total investment



Wind parks: Lesbos (9 MW)

#### Wind parks

- EBITDA margin ~ 80% 85%
- Government / EU subsidies ~ 30% of total investment
- Project finance ~ 40% of total investment

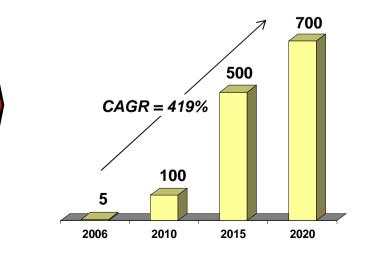
#### ELLINIKI **ENERGY – RES OUTLOOK** HELECTOR **TECHNODOMIKI TEB** Wind park installed capacity, MW RES: Strong growth, low risk and high returns 3,000 EU directive (2001/77/EE): 20% of the gross electricity **CAGR** = 71% consumption in Greece by 2010 should be produced from renewable energy sources 600 2006 2010



Incentives for Photovoltaics Systems

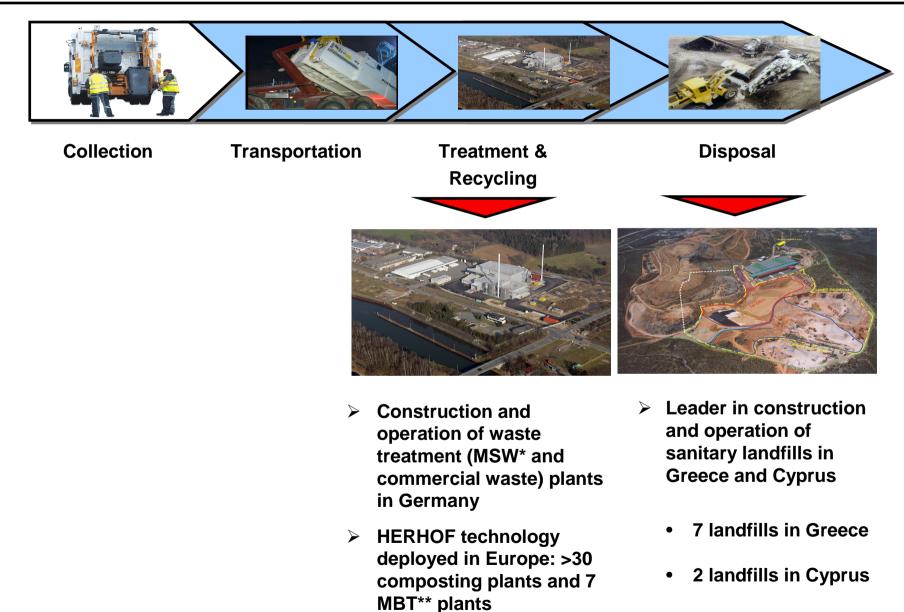
- Government / EU subsidies ~ 40%-45% of total investment
- Guaranteed price/KWh for 20 years ranging between € 0.4 – 0.5 / KWh

Photovoltaics installed capacity, MW



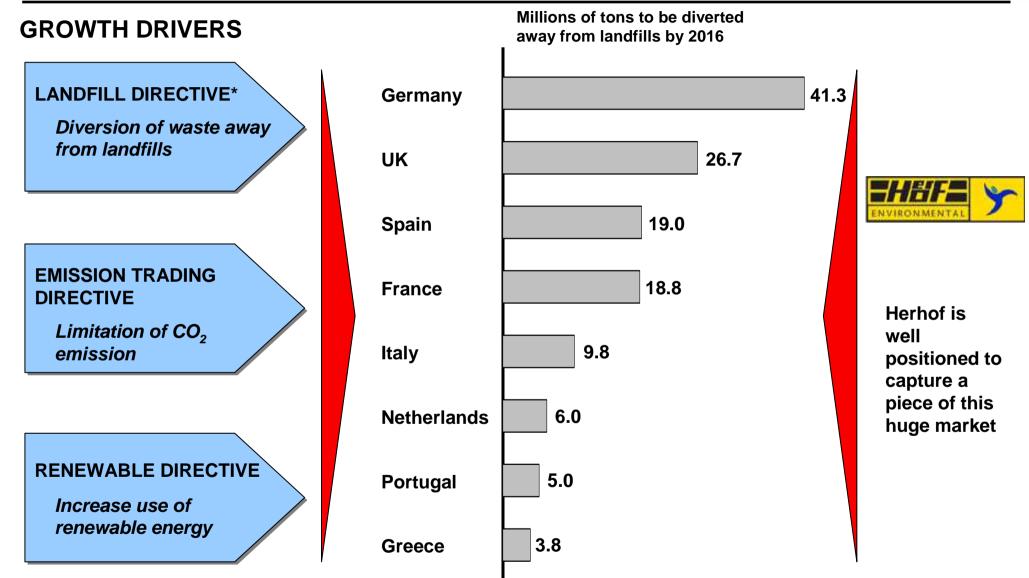
## **ENVIRONMENT – WASTE MANAGEMENT**





## **ENVIRONMENT - WASTE MANAGEMENT OUTLOOK**





\* 75% of 1995 landfill volume by 2006; 50% of 1995 landfill volume by 2009; 35% of 1995 landfill volume by 2016 Source: European Environmental Agency

## **REAL ESTATE HIGHLIGHTS**



 Developed commercial and entertainment centers and residential complexes





- Secured a € 70 m deal with a foreign real estate developer for one of its biggest real estate assets in Kantza
- Secured a € 13 m deal with a foreign designer outlets operator for its asset in Gyalou
- > NAV ~ € 106 m



Assets	Description	Total NAV (€, m)*	ELTEB's NAV (€, m)
Land to be developed around the Athens airport area & adjacent to Attiki Odos	676Km <sup>2</sup> – Business and commercial center building permit	94**	48
Commercial and entertainment centers in operation	Patras and Athens entertainment centers	34	17
Housing complexes	202 houses in 46K m <sup>2</sup>	4	1
Non-operating assets	Office Buildings for sale	20	20
➢ Other assets	Plots in Greece	34	20
TOTAL		~ 186	~ 106

Appraisal by Lambert Smith Hampten for major assets Includes deal value of € 70 m in 2 years

\*\*



Athens Casino	Kassandra Mines	Telecoms infrastructure network
<ul> <li>&gt; 2006 casino revenues and EBIT amount to ~ € 172 mn € and ~ € 39 mn respectively</li> <li>&gt; Number of visitors is expected to increase significantly due to the completion of the infrastructure works (teleferique)</li> <li>&gt; Tables will increase to 110 and slot machines to 1,500 at steady state</li> <li>&gt; Expected to reach ~ €250 million in revenue and ~€75 million in EBITDA at steady state (2009)</li> </ul>	<ul> <li>&gt; 35% stake in the company that operates the Kassandra mines in Chalkidiki, in a concession area of ~ 317 million m<sup>2</sup></li> <li>&gt; Three mines: <ul> <li>✓ Skouries, total capacity 5.0 Moz gold and 1.04 Mt copper (under development)</li> <li>✓ Olympias, total capacity 4.3 Moz gold, 60 Moz silver, 0.6 Mt lead and 0.8 Mt zinc (under development)</li> <li>✓ Stratoni, total capacity 14.4 Moz silver, 0.2 Mt lead and 0.3 Mt zinc (in operation)</li> </ul> </li> <li>&gt; 2006 revenues of ~ € 41 mn and EBIT of ~ € 8 mn</li> </ul>	<ul> <li>Attica Telecom is today the only alternative provider of telecommunication infrastructure services in Athens, offering a state of the art 450 km long fiber optic network (2-way digital broadband network capabilities)</li> <li>MOU for a ~ € 47.5 mn sale of Attica Telecoms to one of the leading Greek Internet and telecommunications service providers in Greece, achieving high return on invested capital and unlocking value</li> </ul>

attica



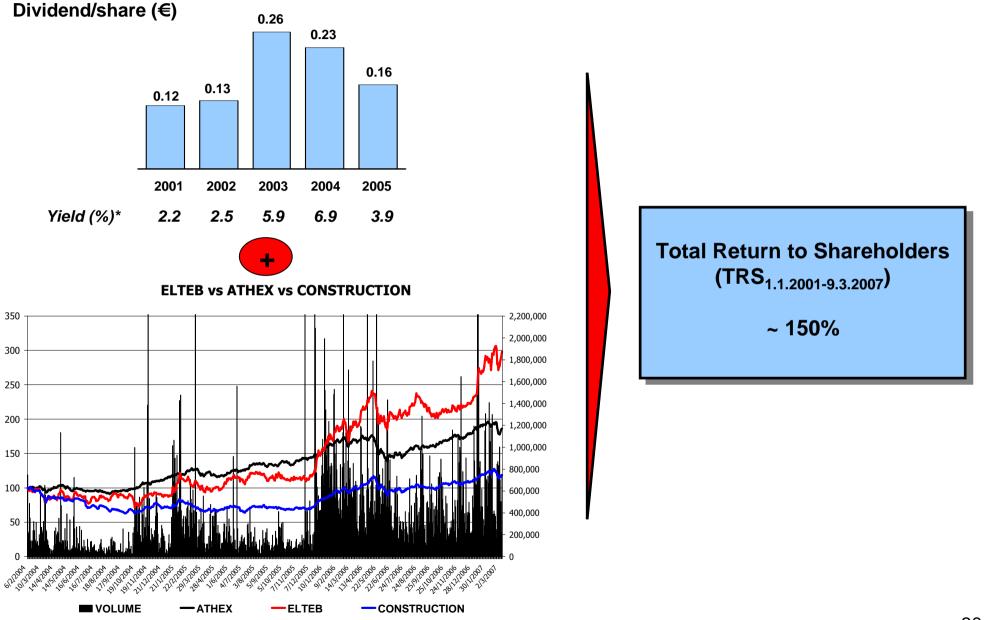
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• STOCK PERFORMANCE AND SHAREHOLDING SRUCTURE

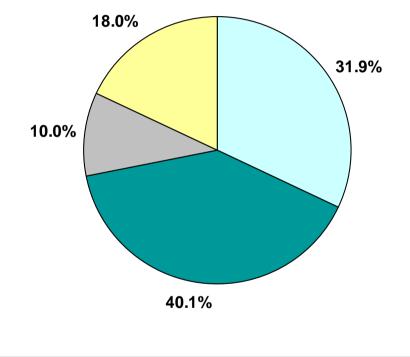
## **STOCK PERFORMANCE**





\* Based on average annual price







🗆 Major Shareholders	Foreign Institutional Investors
Greek Institutional Investors	Greek Retail