





- GROUP STRUCTURE
- PERFORMANCE AND OUTLOOK BY LINE OF BUSINESS
- STOCK PERFORMANCE AND SHAREHOLDING STRUCTURE





- # 1 in Construction and Concessions in Greece
- # 1 in Waste Management in Greece and Cyprus
- > 3,171\* employees with activities in 8 countries
- Market Capitalization\*\* € 1.7 billion
- Expected 2006 consolidated revenues of more than € 700 million
- Expected 2006 consolidated cash position of more than € 100 million

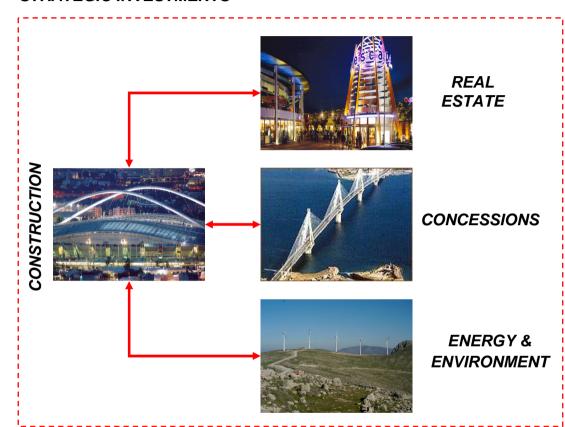
<sup>\*</sup> JV projects not included

<sup>\*\*</sup> As of close on March 9, 2007

# **PORTFOLIO STRATEGY**



#### STRATEGIC INVESTMENTS



- > Competitive advantage
- > Long-term investment horizon
- > Sectors with synergies
- > Stabilization of earnings
- Diversification of risk

#### FINANCIAL INVESTMENTS

#### CASINO









**TELECOMMUNICATIONS** 

- > Short-to-medium-term investment horizon
- > High returns
- > Clear exit strategies
- Some synergies with strategic investments

# **MAJOR RECENT EVENT – ACQUISITION OF PANTECHNIKI**



#### **DEAL RATIONALE**

- 1. Strengthening of the concession holdings
  - + 20.1% of Attica Ring Road (full consolidation)
  - +16.1% of Attikes Diadromes
  - + 4.8% of Rio-Antirio Bridge
  - + 13.3% of Korinthos-Tripoli-Kalamata
- 2. Consolidation of construction sector
  - PANTECHNIKI is the # 6 construction
     player in Greece
- 3. Acquisition of other valuable assets
  - RES licenses
  - Real estate assets

All concession- related holdings and personnel shall be transferred to a 100% owned concession company

- Better performance, transparency and accountability
- ✓ Allows the possibility to join forces with a strategic partner

#### CONCESSIONS COMPANY\* PRO-FORMA PERFORMANCE

Income statement (€, mn)	<u>2006</u>	<u>2007</u>	•••	<u>2013</u> ***
Revenue	-	180		365
EBIT	-	75		140
Profits from associates	20	15		30
Net profit**	20	55		90

<sup>\*</sup> Pro-forma performance based only on current concession holdings

<sup>\*\*</sup> Before minority interests

<sup>\*\*\*</sup> Full operation of recently awarded concessions

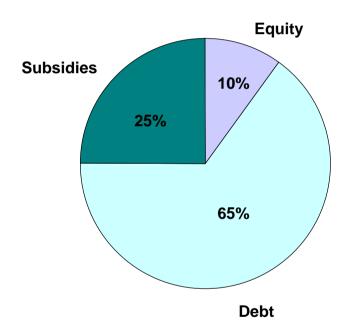
# **EXPECTED CAPITAL INVESTMENTS BY LINE OF BUSINESS**



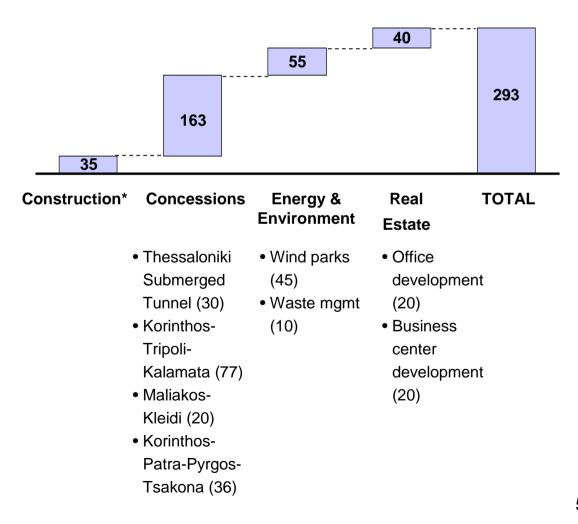
2007 through 2009, (€, m)

# **ESTIMATES**

Total Investment = 5,600



# **ELTEB's Equity & Sub-ordinated debt Investments**



<sup>\*</sup> Includes Quarries and Mines



GROUP STRUCTURE AND CONSOLIDATED PERFORMANCE



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# **CONSTRUCTION HIGHLIGHTS**



➤ Industry market leader in Greece with a market share of ~ 22% among top listed construction companies



Inroads in South Eastern Europe and Middle East (~ 33% of total backlog), turning into a regional player

➤ Backlog of ~ € 4 billion





Consistently generating operating cash flows in excess of € 50 m

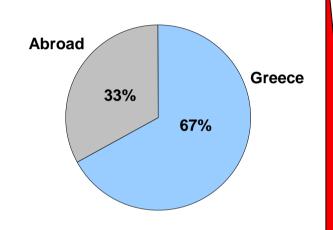
# **CONSTRUCTION – OUTLOOK (1/2)**

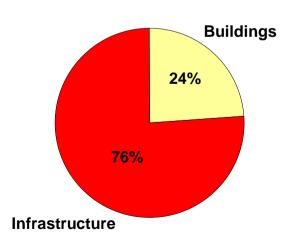


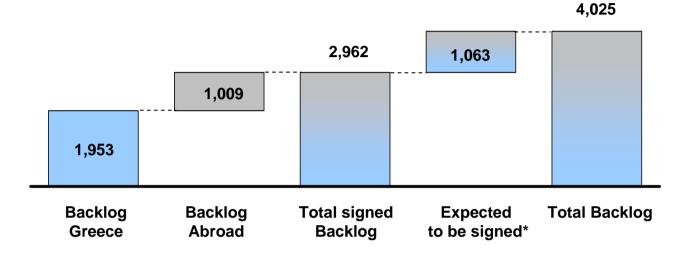
#### € million



100% = € 4,025 mil.







- Infrastructure (701)
- Metro expansion to Elliniko (219)
- Buildings (183)
- Subsidiaries (203)
- Thes. Sub. Tunnel (172)
- Korinthos-Tripoli-Kalamata (475)

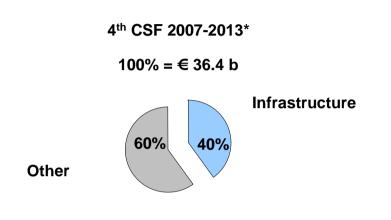
- Oman (709)
- Kuwait (77)
- Romania (59)
- Dubai (105)
- Qatar (59)

- Elefsina-Korinthos-
- Patra-Pyrgos-
- Tsakona (378)
- Maliakos-Kleidi (150)
- ERGOSE Lianokladi-Domokos (210)
- Dubai (325)

# **CONSTRUCTION – OUTLOOK (2/2)**



#### Construction in Greece is a sizeable market with solid growth



- ~ € 15 billion of infrastructure projects until 2013 from the 4th CSF
- ~ € 5 6 billion of buildings projects per year (private & public)

# Significant opportunities in foreign markets to be exploited

#### **South Eastern Europe**

Penetrating sizeable markets that have been inducted in the European Union and, therefore, to absorb European funds for upgrading their infrastructure, but at the same time competition has not yet intensified

#### **➤ Middle East**

> Sizeable markets with significant growth rates, hence, competition less fierce

## **CONCESSIONS HIGHLIGHTS**



- Holds significant stakes in the first two PPPs in Greece with expected IRR of ~ 13%
- Secured participations in four new PPPs in Greece of over 5.3 bn total investment





- Expanded into parking concessions (20% participation in a company owning and operating
  - ~ 3,000 underground parking slots)
- Accumulated experience in operating toll roads and parking facilities

# **ATTIKI ODOS**





Type of concession Toll ring road in Athens

> ELTEB participation 39.17%

Total length 65.2 km

Start of operations (partial) March 2001

End of concession
September 2024

➤ Total investment € 1,244 m (431 state contr.,

174 equity, 639 loan)

> Expected IRR 13.1%

Average daily traffic ~ 270,000 vehicles

≥ 2006 expected revenue € 224 m

> 2006 expected net profit € 50 m

Debt repaid € 65 m

Dividend payout to begin in 2012

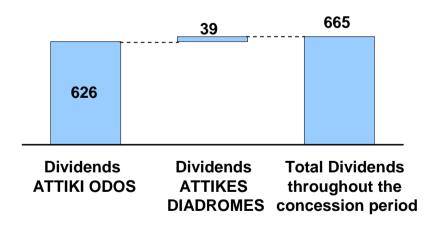
Operator ATTIKES DIADROMES

(31.3% ELTEB)





**ELTEB Dividends, (€ m)\*** 



Based on actual and projections as of 1/1/2007

#### **RIO-ANTIRIO BRIDGE**









Type of concession

> ELTEB participation

> Total length

Start of operations

End of concession

> Total investment

Debt repaid

> Expected IRR

Average daily traffic

> 2006 expected revenue

> 2006 expected net profit

Dividend payout to begin in

Operator

Toll bridge

15.48%

2,252 m

August 2004

2039

839 m € (400 state contr., 65 equity, 370 loan\*\*)

€ 20 m

11.5% (real)

12,100 vehicles

€ 43 m

€ 5.5 m

2007

GEFYRA LEITOURGIA\*\*\* (15.48% ELTEB) ELTEB's total dividends from the Rio-Antirio Bridge to exceed € 230\* million until 2040

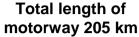
<sup>\*</sup> Based on projections as of 1/1/2007

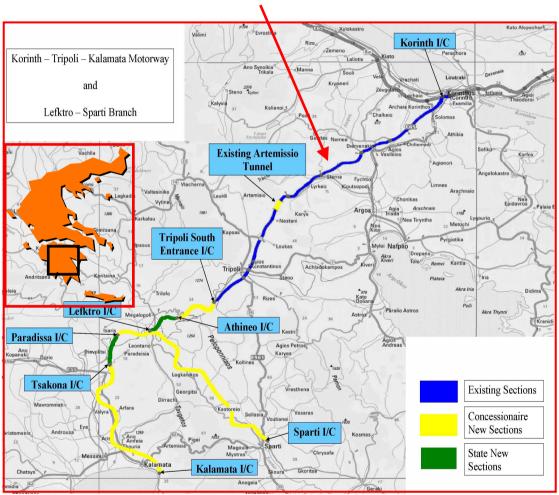
<sup>\*\*</sup> Plus € 4 m interest from surplus cash

<sup>\*\*\*</sup> Expected dividends are negligible

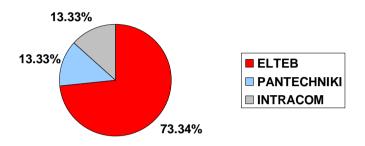
# KORINTHOS-TRIPOLI-KALAMATA MOTORWAY & LEFKTRO-SPARTI BRANCH\*



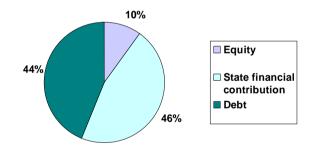




#### MOREAS Consortium



#### ➤ Total Investment ~ € 1 billion\*\*



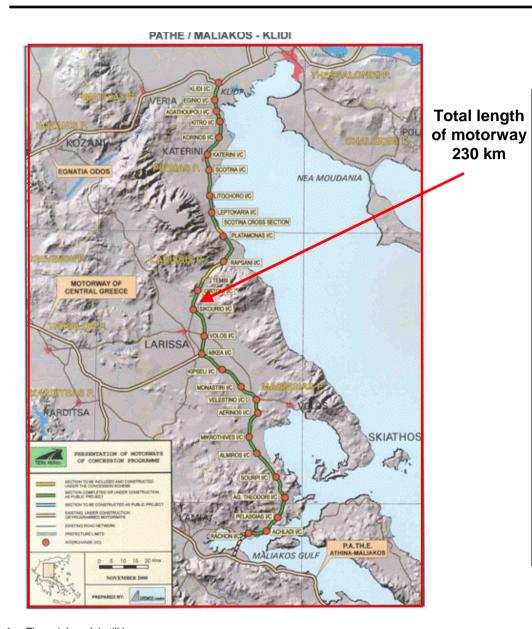
- Concession period 30 years
- > Construction period 4.5 years
- Concession contract signed on 31/1/07
- Exploitation of tolls on existing sections begins 4 months after concession commencement
- Expected nominal IRR ~ 10%

<sup>\*</sup> Financial model still in process

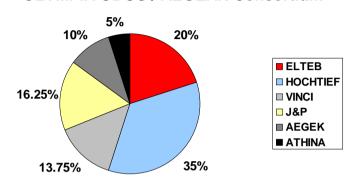
<sup>\*\*</sup> Construction budget € 865 mn

#### **MALIAKOS-KLEIDI MOTORWAY\***

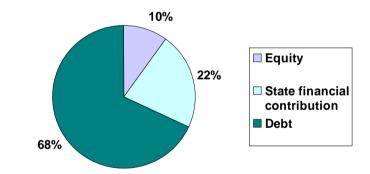




OLYMPIA ODOS / AEGEAN Consortium



➤ Total Investment ~ € 1 billion\*\*



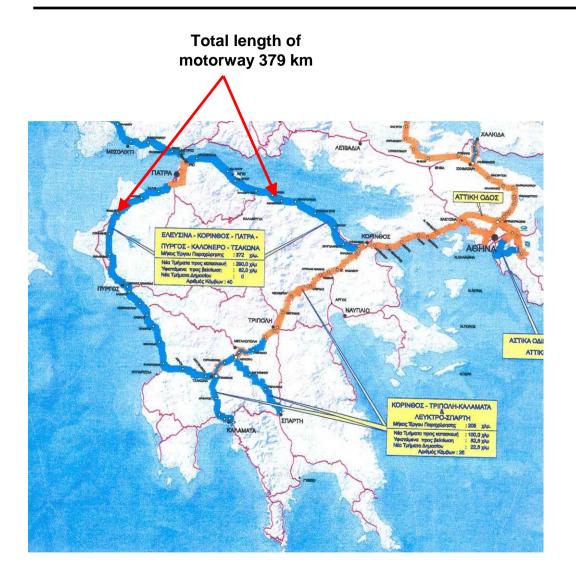
- > Concession period 30 years
- Construction period 4.5 years
- Concession contract to be signed 2Q 2007
- Exploitation of tolls on existing sections begins immediately upon concession commencement
- Expected nominal IRR ~11%

\*\* Construction budget € 718 mn

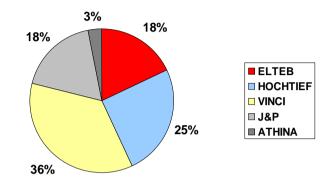
<sup>\*</sup> Financial model still in process

## **ELEFSINA-KORINTHOS-PATRA-PYRGOS-TSAKONA\***

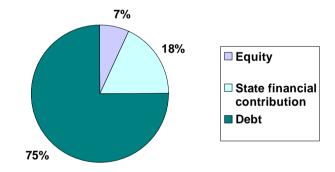




#### APION KLEOS Consortium



#### ➤ Total Investment ~ € 2.8 billion



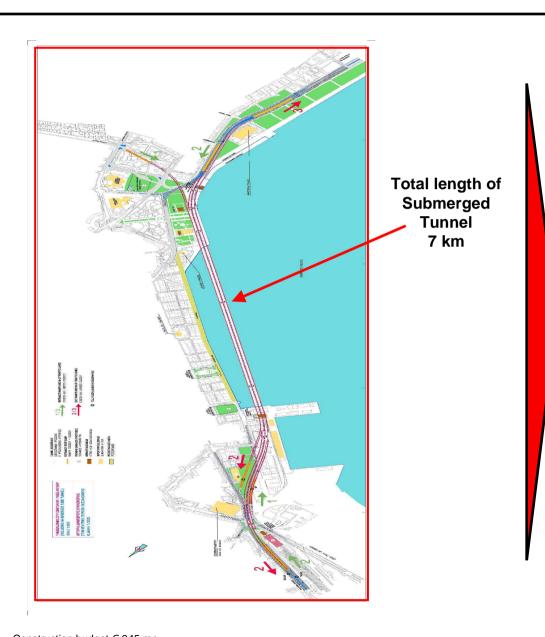
- Concession period 30 years
- > Construction period 6 years
- Concession contract to be signed 4Q 2007
- Exploitation of tolls on existing sections begins immediately upon concession commencement
- Expected nominal IRR ~14%

<sup>\*</sup> Financial model still in process

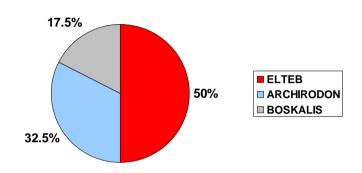
<sup>\*\*</sup> Construction budget € 2.1 bn

# THESSALONIKI SUBMERGED TUNNEL

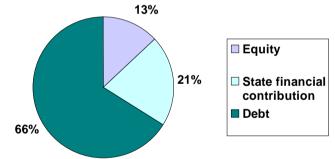




#### > THERMAIKI ODOS Consortium



➤ Total Investment ~ € 470 million\*



- > Concession period 30 years
- Construction period 4 years
- Concession contract signed on 31/10/2006
- > Expected nominal IRR 6.6%

#### **ENERGY AND ENVIRONMENT**





- ~ 60 MW of installed capacity in full operation by end of 2006
  - ~ 30 MW of wind parks
  - ~ 30 MW of biogas plants
- ~ 150 MW of wind parks in development expected to be in operation by end of 2009
- Secured additional production licenses of ~ 200 MW to be developed beyond 2009
- Market leader in Greece and Cyprus in waste mgmt
- Waste mgmt of the Athens 2004 Olympic Games
- Know-how in developing & operating: Landfills, Incinerators, Recycling plants
- Acquisition of the HERHOF technology (Germany) with worldwide known patented technology













#### **ILLUSTRATED EXAMPLES**



Biogas: Athens (24 MW)



#### MAJOR ECONOMIC PARAMETERS

# **Biogas**

- EBITDA margin ~ 50%
- Government / EU subsidies ~ 40% of total investment
- Project finance ~ 30% of total investment



Wind parks: Lesbos (9 MW)

## Wind parks

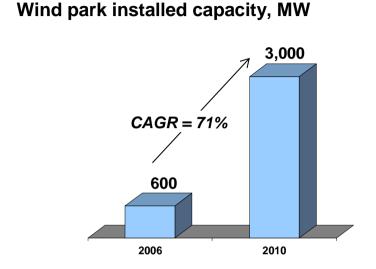
- **EBITDA margin ~ 80% 85%**
- Government / EU subsidies ~ 30% of total investment
- Project finance ~ 40% of total investment

Renewable Energy Sources 18



RES: Strong growth, low risk and high returns

EU directive (2001/77/EE):
20% of the gross electricity
consumption in Greece by 2010
should be produced from
renewable energy sources

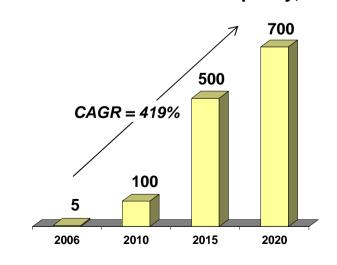




# **Incentives for Photovoltaics Systems**

- Government / EU subsidies ~ 40%-45% of total investment
- Guaranteed
  price/KWh for 20
  years ranging
  between € 0.4 0.5 /
  KWh

## Photovoltaics installed capacity, MW



## **ENVIRONMENT – WASTE MANAGEMENT**





Collection

**Transportation** 

Treatment & Recycling

**Disposal** 





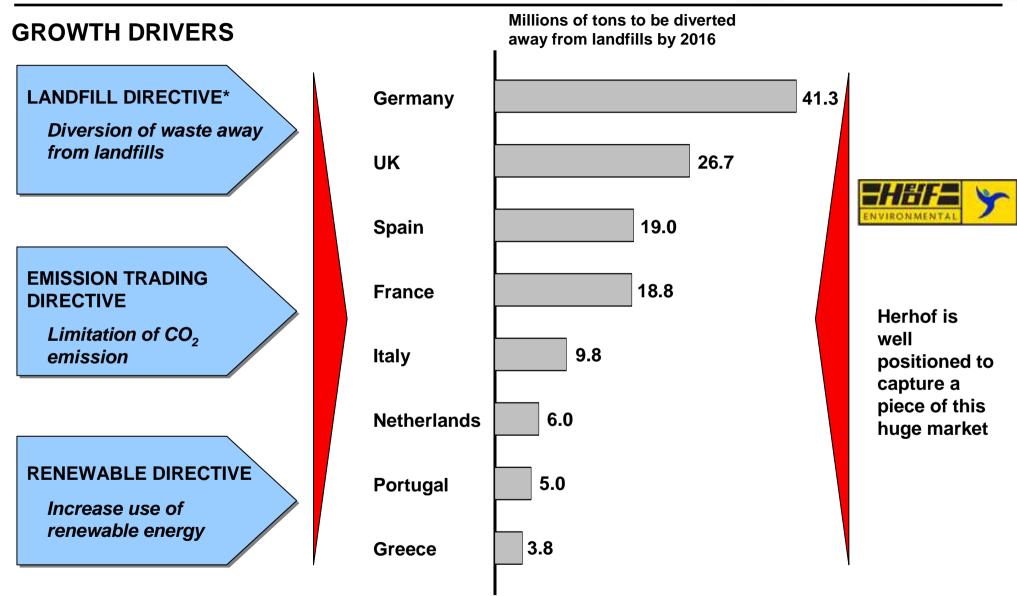
- Construction and operation of waste treatment (MSW\* and commercial waste) plants in Germany
- HERHOF technology deployed in Europe: >30 composting plants and 7 MBT\*\* plants
- Leader in construction and operation of sanitary landfills in Greece and Cyprus
  - 7 landfills in Greece
  - 2 landfills in Cyprus

Municipal Solid Waste

<sup>\*\*</sup> Mechanical Biological Treatment

# **ENVIRONMENT - WASTE MANAGEMENT OUTLOOK**





<sup>\* 75%</sup> of 1995 landfill volume by 2006; 50% of 1995 landfill volume by 2009; 35% of 1995 landfill volume by 2016 Source: European Environmental Agency

# **REAL ESTATE HIGHLIGHTS**



 Developed commercial and entertainment centers and residential complexes





- Secured a € 70 m deal with a foreign real estate developer for one of its biggest real estate assets in Kantza
- Secured a € 13 m deal with a foreign designer outlets operator for its asset in Gyalou
- > NAV ~ € 106 m



Assets	Description	Total NAV (€, m)*	ELTEB's NAV (€, m)
<ul> <li>Land to be developed around the Athens airport area &amp; adjacent to Attiki Odos</li> </ul>	676Km <sup>2</sup> – Business and commercial center building permit	94**	48
<ul><li>Commercial and entertainment centers in operation</li></ul>	Patras and Athens entertainment centers	34	17
➤ Housing complexes	202 houses in 46K m <sup>2</sup>	4	1
➤ Non-operating assets	Office Buildings for sale	20	20
➤ Other assets	Plots in Greece	34	20
TOTAL		~ 186	2 ~ 106 E

Appraisal by Lambert Smith Hampten for major assets Includes deal value of € 70 m in 2 years



#### **Athens Casino**

- ≥ 2006 casino revenues and EBIT amount to ~ € 172 mn € and ~ € 39 mn respectively
- Number of visitors is expected to increase significantly due to the completion of the infrastructure works (teleferique)
- ➤ Tables will increase to 110 and slot machines to 1,500 at steady state
- ➤ Expected to reach ~ €250 million in revenue and ~€75 million in EBITDA at steady state (2009)

#### **Kassandra Mines**

- ➤ 35% stake in the company that operates the Kassandra mines in Chalkidiki, in a concession area of ~ 317 million m²
- > Three mines:
  - ✓ Skouries, total capacity 5.0 Moz gold and 1.04 Mt copper (under development)
  - ✓ Olympias, total capacity 4.3 Moz gold, 60 Moz silver, 0.6 Mt lead and 0.8 Mt zinc (under development)
  - ✓ Stratoni, total capacity 14.4 Moz silver,
     0.2 Mt lead and 0.3 Mt zinc (in operation)
- 2006 revenues of ~ € 41 mn and EBIT of ~ € 8 mn

#### **Telecoms infrastructure network**

- Attica Telecom is today the only alternative provider of telecommunication infrastructure services in Athens, offering a state of the art 450 km long fiber optic network (2-way digital broadband network capabilities)
- MOU for a ~ € 47.5 mn sale of Attica Telecoms to one of the leading Greek Internet and telecommunications service providers in Greece, achieving high return on invested capital and unlocking value









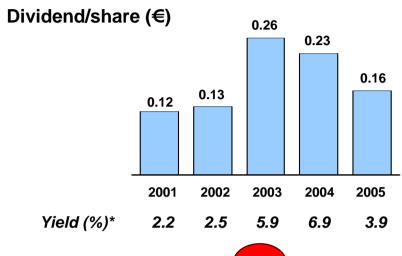
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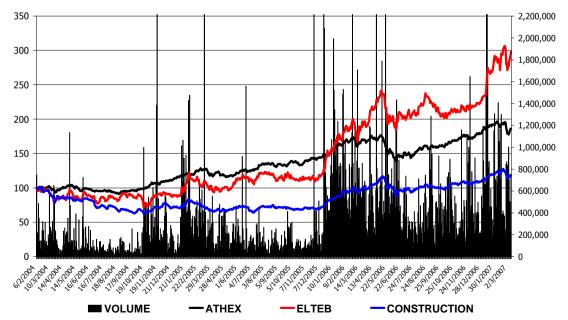
# **STOCK PERFORMANCE**







#### **ELTEB vs ATHEX vs CONSTRUCTION**

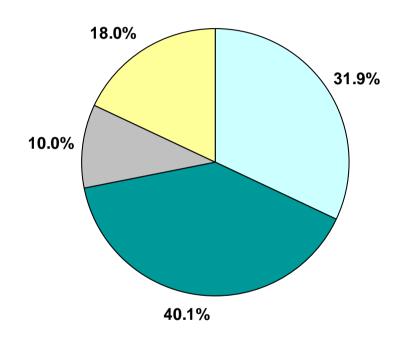


Total Return to Shareholders (TRS<sub>1.1.2001-9.3.2007</sub>)

~ 150%

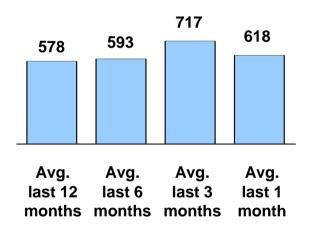
Based on average annual price 26







## Marketability, 9/3/2007



\* As of January 2007 27