

GROUP PRESENTATION



The Group



SELONDA is one of the major players in European aquaculture.

The Group is involved in the production & distribution of fish since 1981.

SELONDA today exports its product portfolio to more than 11 countries.



Key Figures



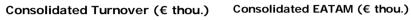
SELONDA GROUP

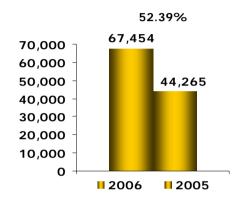
- 31 fish farms
- 20,000 tons production capacity
- **11** exporting destination countries
- 10 species of fish produced
- 8 major subsidiaries
- 5 fry production units (hatcheries)

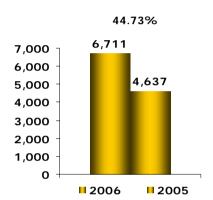
STRATEGY GUIDE

- ☐ Increase Sales/ Volume
- Penetrate New Markets
- Modernize Facilities
- Manage Costs
- Secure & Improve Top Quality

CONSOLIDATED RESULTS







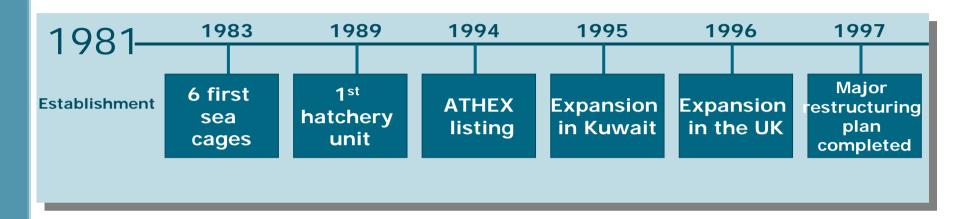
SHARE

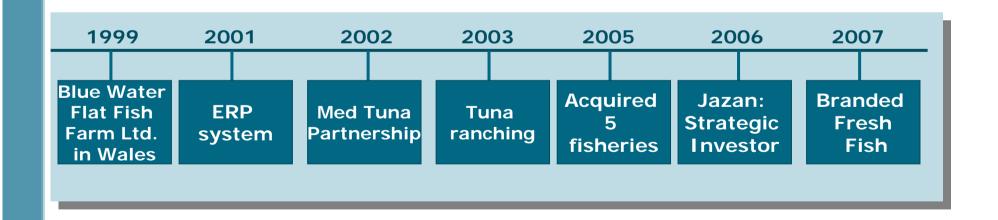
- Reuters Ticker: SELr. AT
- Bloomberg Ticker: SELO GA
- Index: FTSE/ASE Small Cap 80
- No. of Shares: #29,281,594
- Market Cap.: €96 mil.
- 200d Mov. Avg. #193,540
- □ P/E 2007e: 8.9x
- P/Sales 2007e: 1.03x



Timeline









Production Procedure







HATCHING →LARVAE



WEAVING



NURSING →JUVENILES



ON GROWING
→FISH



3-4 days

2 months



14-16 months



Sea Cages

DELIVERY





Transport in 2-4 hours



Mechanized Harvesting



The Sector



Facts

- The distribution side of the seafood is changing significantly in terms of structure
- Significant export orientation
- Moderate recovery of price trends
- Further consolidation expected
- EU growth potential per capita consumption

Figures

- Hellenic world exports at 80-100 thousand tons
- Total Mediterranean production estimated at 180 thousand tons

Greek Players

- 130 aquaculture enterprises
- 6 listed in ASE
- 4 groups control 60% of Greek Production



Growth Drivers



Price Increase

Cut throat antagonism is over

New Markets

East & West
Europe Mainly
Turkey & Russia
Also USA, Canada

Volume Increase M&A activity

SE Europe

Improving quality of life & dietary habits

Cost Containment Economies of Scale & Synergies

Enhanced Product Mix:

Tuna

Market Share

Through Brand Management



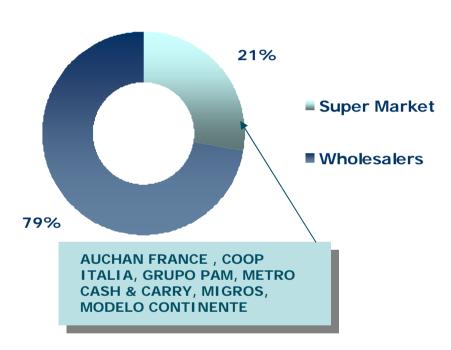
Customers



Fish Sales - Greece

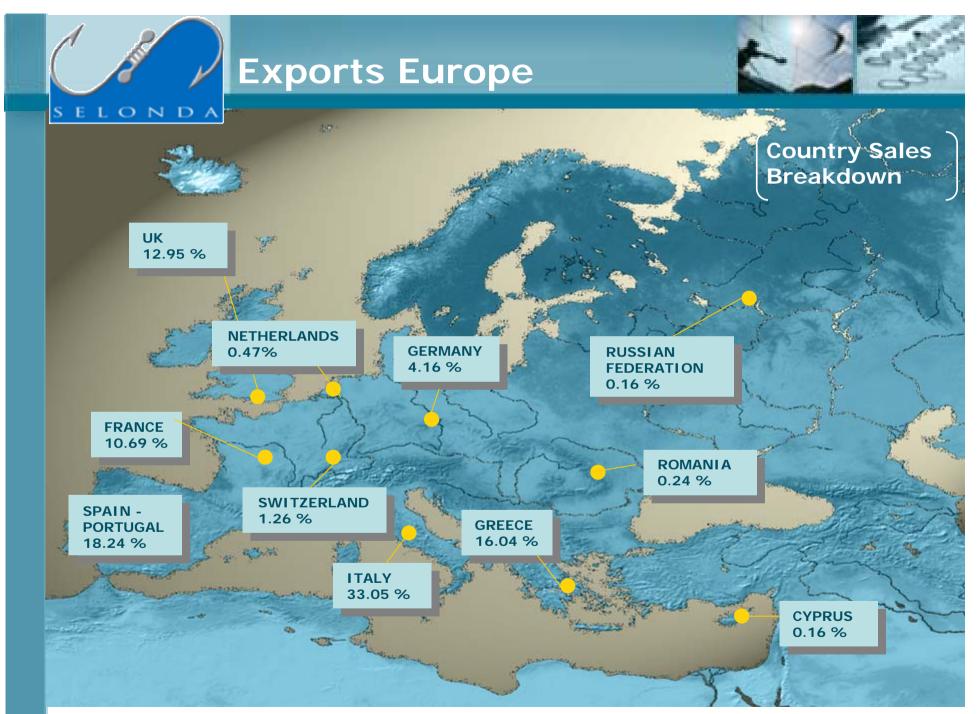


Fish Sales - Abroad



Customers of SELONDA are mainly large Super Market Chains

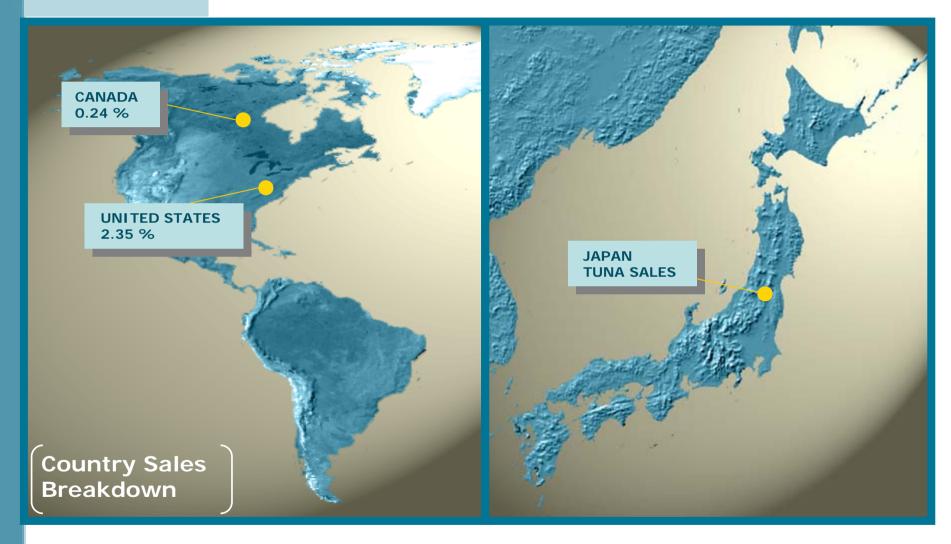
SELONDA also supplies other local producers with fry (fry sales to 3rd parties)





USA & Japan Exports







Business Units | 1





Hatcheries



Hatchery

 \mathbf{m}

Business Units | 1



Involves breeding of fry (<2 gr fish) for own production or distribution

- □ Hatchery constitutes the first stage of the production procedure. It takes place in land based facilities and it endures 3-4 months.
- The Group's CAPEX program throughout 2007 is estimated at €2 mln. in order to modernize hatcheries and fish farming facilities
- The Group operates 5 hatcheries with an annual capacity of 100 mln. pieces.
- □ Fry is expected to contribute approximately €8.5 mln. to 2007E Group Sales
- Selonda hatcheries operate at c. 70% of their capacity.
- ☐ The Group possesses 11-12% of EU and 23% of Greek market shares (2006)
- ☐ Fry EBITDA margin 12M:06 at 29.93%



Business Units |2







Fish Farms



Farming

Business Units | 2



Breeding of fish in aquaculture units

- □ Second stage of the production procedure and it takes place in Sea Cages. Endures 15-20 months.
- □ Fish Farming is expected to generate €82 mln of 2007E Group Sales
- □ The Group operates 31 fish farms, in 6 major production parks in Greece.
- The Group possesses 12% of EU and 19% of Greek market shares of farmed fish (2006)
- □ Annual capacity is expected to reach 20,000 tn p.a. through recent acquisitions
- Capacity exceeds 85%

☐ Farmed Fish EBITDA margin 12M:06 at 17.14%



Business Units | 3







Distribution



Business Units | 3



It engages the packaging & wholesale of fish in Greece & Abroad as well as the fish filleting process

istribution

- ☐ The Group is able to package 1.2 tn of Fish per hour
- □ Speed to the market (final consumer) is of imperative essence
- **□** 5 packaging plants
- Transportation from Fish Farms to Packaging centers does not exceed 2 hours
- ☐ Two commercial centers in Greece: 1 in Athens and 1 in Western Central Greece

Fish Filleting Plant

€4.3 mln Investment

value added branded filleted products

enhancing Group's vertical integration and eventually leading to economies of scale.

Launch expected June '07

Full capacity Sep '07



Strategy Highlights



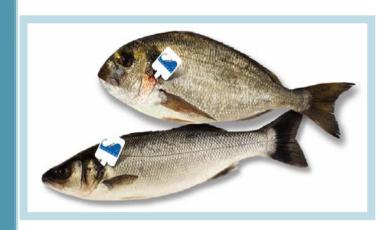
- 1. Increase Sales
 - ⇒ 1.1 By Branding & Marketing (B&M)
 - ⇒ 1.2 By M&A activity
 - **⇒** 1.3 By Penetrating New Markets
- 2. Modernize Facilities
- 3. Contain Costs
- 4. Secure & Improve Quality



Strategy 1.1 – B&M



Selonda leads the way...





■Selonda is the <u>first</u> company <u>worldwide</u> to launch <u>fresh</u> branded Sea-Bass & Sea-Bream into the market.

□The Selonda-tagged fish are sold through 160 supermarkets and fish markets in Greece

□The target is to stimulate demand for branded, fresh, cultivated Greek fish and to raise awareness over healthy nutrition

□The campaign is expected to boost sales



Strategy 1.2 - M&A



Increase Volume via M&A activity



In 2006 SELONDA acquired 47% of ATHEX listed INTERFISH and 75% of KORONIS, thus increasing capacity by 13 mln fry and 8,000 tn of fish p.a.

✓ 3 new units launched in 2006 and brought capacity close to 100 mln fry and 20,000 tn of fish p.a.



Strategy 1.3 – New Markets

Incorporation of SELONDA UK (Launch 1,000 tons of bass in the UK in '07).

Jazan Development Co. strategic partner

Penetrate New Markets

Penetration in the Middle East Markets (Saudi Arabia, Syria, Lebanon)

The 25% participation in Blue Fin Tuna introduces the Group to the Tuna fish market. BFT is the 2nd largest Tuna producer Globally, exporting fish to Japan, among other countries. Tuna is a high profit margin product. BFT net income in FY06 is expected at €3.5 mln

Expansion into the fish filet market in '07

Incorporation of Turkish subsidiary Elektrosan opened the path to a fast developing neighboring country



Strategy 2 - Modernization



Modernize Facilities

Investment of €11 mln in order to modernize existing hatcheries and fish farms which leads to expansion, cost containment and enhancing value creation management.

Investment of €4.3 mln to build a packaging factory & deliver value added branded products, enhancing Group's vertical integration and eventually leading to economies of scale.

Vertical integration facilitates a faster transition from production to the final consumer.



Strategy 3 - Cost



Contain Costs

Consolidation of Fish Farms leads to synergies

The construction of the Packaging factory will lead to cost benefits

Management credibility & bargaining power in raw material prices

Higher volumes lead to Economies of scale

Improved production techniques

Thorough and constant Cost Control



Strategy 4 - Quality



Secure & Improve Quality



Selonda's R&D Dept. is one of the best in Europe, manned with biologists and highly skilled scientific personnel.

- **✓** Awarded certificates : HACCP, ISO, Agrocert
- ✓ Cooperation with the Universities of Aberdeen, Upsala, the Genetic Institute of Geneva and the Pasteur Institute.
- ✓ The R&D Dept focuses in decease prevention, breeding of new species, quality control and breeding methods and techniques.



Growth Rate Targets



2007



- ☐ Annual growth rate of 26% in sales volume
- □ Annual production to exceed 20,000 tns.
- Reach 13% market share in the Mediterranean

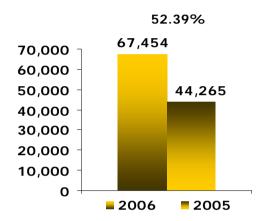




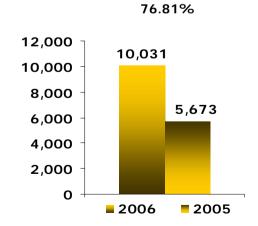
Financial Highlights



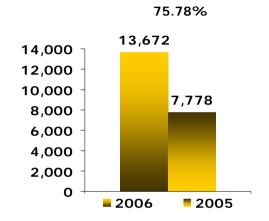
Consolidated Turnover (€ thou.)



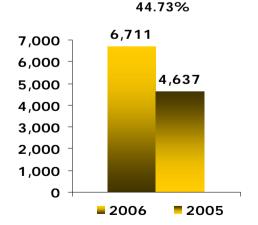
Consolidated EBIT (€ thou.)



Consolidated EBITDA (€ thou.)

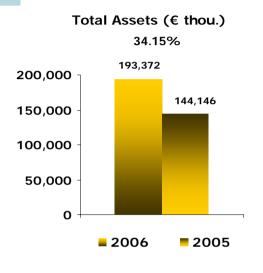


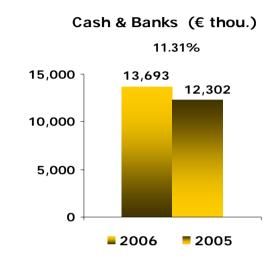
Consolidated EATAM (€ thou.)

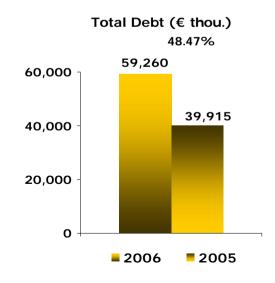


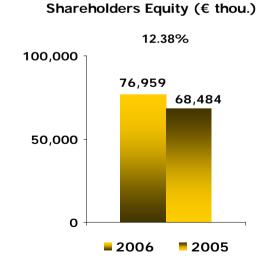


Balance Sheet Highlights















Net Debt / Equity	X	2006a 0.77	2007e 0.72
ROE	%	9.2%	13.1%
ROCE	%	8.2%	9.1%
dividend yield	%	0.85	0.91
P/E	x	14.3	9.0
P/BV	x	1.3	1.1
P/Sales	x	1.4	1.0
EV/EBITDA	Х	3.30	

Comparative Valuation Analysis	P/E		EV/EBITDA	
	2006	2007e	2006	2007 e
Pan Fish ASA	9.5x	10.4x	8.58	9.70
Fjord Seafood ASA	9.1x	10.0x	6.71	6.65
Leroy Seafood Group	13.2x	14.3x	10.79	11.46
Toyo Suisan Kaisha Ltd.	18.2x	18.9x	6.10	5.41
Nippon Suisha Kaisha Ltd.	32.9x	27.3x	NA	NA
Nireus	16.6x	10.5x	NA	NA
Selonda	13.2x	7.8x	8.3x	5.8x
Mean	16.59	15.25	8.04	8.30
Premium / Discount	-20.2%	-48.7%	2.7%	-30.5%

Source : Bloomberg



Stock Market

190

170

150



Price & Volume - 52 Weeks



Reuters Ticker SELr. AT **Bloomberg Ticker** SELO GA

ASE Sector Farming & Fishing

Index FTSE/ASE Small Cap 80

 No. of Shares
 29,281,594

 Closing Price
 € 3.28

 15/03/07 Mkt. Cap.
 € 96 mil.

200d Mov. Avg.

Volume (#) 193,540

52 week high €3.42 @ 01/02/07 **52 week low** €1.63 @ 14/06/06

 P/E 2006
 15.3

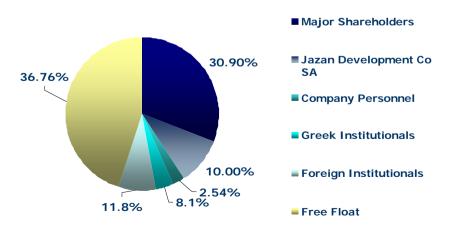
 P/E 2007
 8.9

 P/Sales 2006
 1.37

 P/Sales 2007
 1.03

Shareholding Structure

Selonda vs G.I. vs FTSE 80- 52 weeks





BoD & Contact



Board of Directors

Vassilios Stefanis – President (Executive Member)

Ioannis Stefanis – Vice President & CEO (Executive Member)

Ioannis Andrianopoulos – Member (Executive)

Evangelos Pipas – Member (Executive) Suleiman Alssaraf – Member (Non Executive)

Dimitra Tzourmakliotou - Member (Independent, Non Executive) Evangelos Yalousis - Member

(Independent, Non Executive)

Contacts

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- Web: www.selonda.gr



Appendix

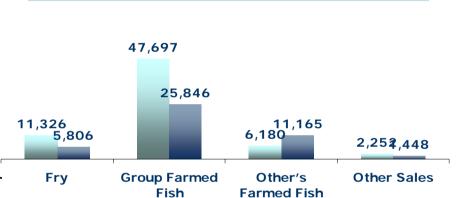




SBU Category Analysis



SBU Turnover (€ '000)	2006	%	2005
Fry	11,326	95.06%	5,806
% of Total	16.79%		13.12%
Group Farmed Fish	47,697	84.54%	25,846
% of Total	70.71%		58.39%
Other's Farmed Fish	6,180	-44.65%	11,165
% of Total	9.16%		25.22%
Other Sales	2,252	55.50%	1,448
% of Total	3.34%		3.27%
Total Turnover	67,454	52.39%	44,265

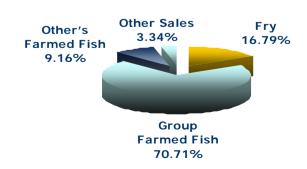


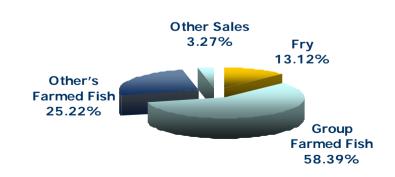
Consolidated SBU Turnover Breakdown (€ '000)

■ 2006 ■ 2005

12M 2006 (%)

12M 2005 (%)



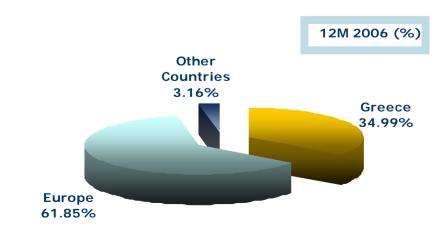


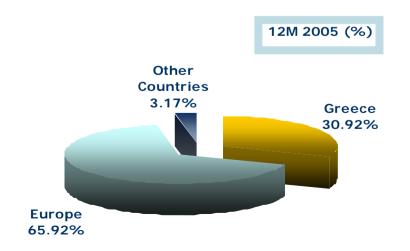


Geographical Turnover Analysis

Regional Turnover (€ '000)	2006	%	2005
Greece	23,600	72.45%	13,686
% of Total Sales	34.99%		30.92%
Europe	41,723	43.00%	29,178
Other Countries	2,131	52.01%	1,402
Exports	43,854	43.41%	30,580
% of Total Sales	65.01%		69.08%
Total Sales	67,454	52.39%	44,265







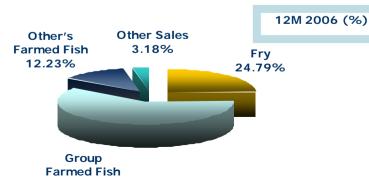


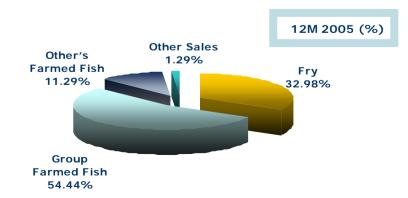
SBU Ebitda



SBU EBITDA (€ '000)	2006	%	2005
Fry	3,390	32.12%	2,565
% of Total	24.79%		32.98%
EBITDA Margin %	29.93%		44.18%
Group Farmed Fish	8,176	93.10%	4,234
% of Total	59.80%		54.44%
EBITDA Margin %	17.14%		16.38%
Other's Farmed Fish	1,672	90.37%	879
% of Total	12.23%		11.29%
EBITDA Margin %	27.06%		7.87%
Other Sales	434	334.40%	100
% of Total	3.18%		1.29%
EBITDA Margin %	19.29%		6.91%
Total EBITDA	13,672	75.78%	7,778







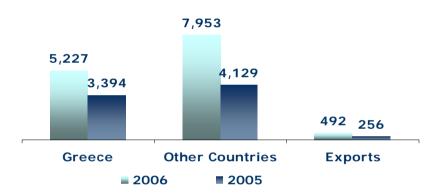


Country Ebitda

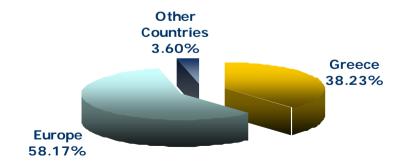


Regional EBITDA (€ '000)	2006	%	2005
Greece	5,227	54.02%	3,394
% of Total EBITDA	38.23%		43.64%
EBITDA Margin %	22.15%		24.80%
Europe	7,953	92.63%	4,129
Other Countries	492	92.64%	256
Exports	8,445	92.63%	4,384
% of Total EBITDA	61.77%		56.36%
EBITDA Margin %	19.26%		14.34%
Total EBITDA	13,672	75.78%	7,778

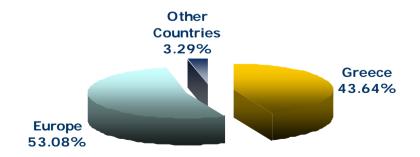




12M 2006 (%)









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