

### FY 2010 Results

Resilient through the crisis

Positioned for the upturn



March 22, 2011

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This presentation contains forward-looking statements, which include comments with respect to our objectives and strategies, and the results of our operations and our business, considering environment and risk conditions.

However, by their nature, these forward-looking statements involve numerous assumptions, uncertainties and opportunities, both general and specific. The risk exists that these statements may not be fulfilled. We caution readers of this presentation not to place undue reliance on these forward-looking statements as a number of factors could cause future Group results to differ materially from these targets.

Forward-looking statements may be influenced in particular by factors such as fluctuations in interest rates, exchange rates and stock indices, the effects of competition in the areas in which we operate, and changes in economic, political, regulatory and technological conditions. We caution that the foregoing list is not exhaustive.

When relying on forward-looking statements to make decisions, investors should carefully consider the aforementioned factors as well as other uncertainties and events.



I. FY 2010 Highlights for the Conference Call



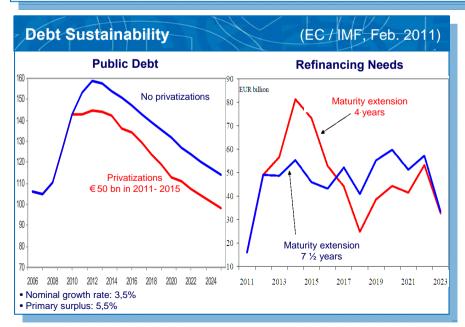
1. Macro discussion and results key messages

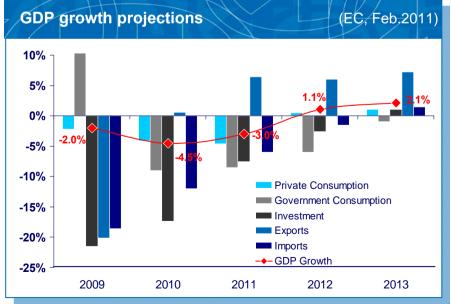
### **Privatization Strengthens Debt Sustainability**



#### **Fiscal Consolidation On Track**

- Adjustment deepens as the government is about to unveil its €12bn medium-term fiscal strategy 2012-2014 and its €50bn privatization-cum-real estate management plan to 2015.
- European Council decisions on sovereign debt crisis resolution provide for a 4 year maturity extension and a 100 bps interest rate cut on servicing the €110bn in official assistance and for EFSF bond purchases in the primary market, improving substantially Greece's prospects for return to the markets from 2012.
- 2011 Budget implementation risk low as government plans to take additional measures of ¾ p.p. of GDP to offset likely slippages.
- Q4 2010 of -6.6% yoy growth likely to be the bottom of the austerity-induced recession with the economy recovering from Q4 2011 when unemployment will peak at close to 16%.
- With strengthen exports and tourism, and investment to benefit from renewed privatization and public real estate management drives, growth in 2011 is expected to be about half as negative as last year before returning to positive territory in 2012.





### Alpha Bank delivers for one more year against adverse market conditions



#### Strong Performance and Positioning

- €1,066mn pre-provision income excluding trading,6% up year-on-year
  - €52mn of cost savings, effectively in six months
  - NII resilience
- 22% of pre-provision income delivered from international activities with critical mass (Cyprus and Romania)
- €577mn added to our loan loss reserves with loans delinquent by 90-days (IFRS) covered by 51%
- Core tier 1 of 9% and Total Capital Adequacy Ratio excluding government preference shares of 11.6% with balance sheet leverage at only 16x
- Holding of Greek Government Bonds in the order of only €3.7bn¹ (<100% of equity)</li>

	FY 10	FY 09	Change %
(€billion)			0 0 0
Net Loans	49.3	51.4	(4.1%)
Deposits	38.3	42.9	(10.8%)
Accumulated Provisions	2.2	1.6	35.1%
Shareholders' Equity <sup>1</sup>	4.3	4.4	(3.6%)
Assets	66.8	69.6	(4.0%)
<u>(</u> € million)			
Operating Income	2,249.6	2,380.1	(5.5%)
Operating Expenses	(1,148.5)	(1,201.9)	(4.4%)
Pre-Provision Income <sup>2</sup>	1,066.0	1,006.6	5.9%
Trading results	35.1	171.5	(79.5%)
Impairment Losses	(884.8)	(676.3)	30.8%
Net Profit excluding One-off Tax	147.8	391.5	(62.2%)
Net Profit attributable to Shareholders	85.6	349.8	(75.5%)

<sup>&</sup>lt;sup>1</sup> Excluding €0.9bn of Government preference shares

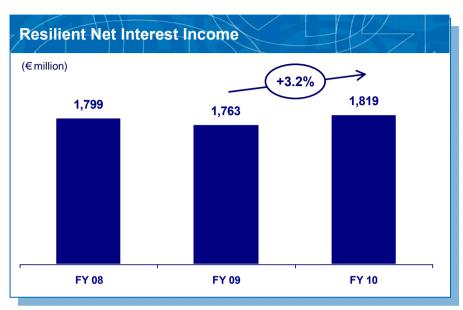
<sup>&</sup>lt;sup>2</sup> Excluding trading results

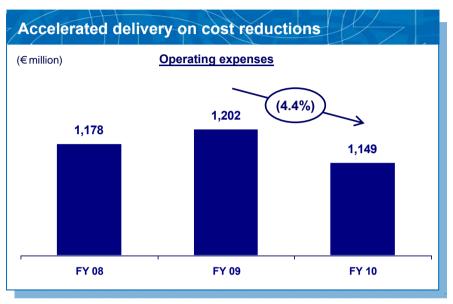


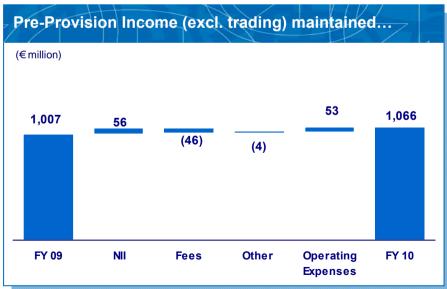
## 2. Strong Underlying Financial Performance

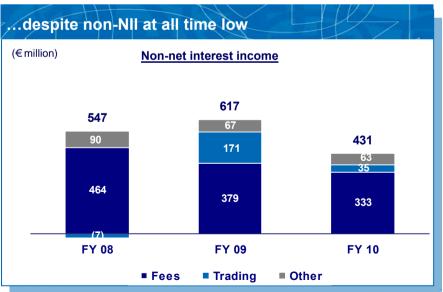
### **Earnings generation maintained through the crisis**





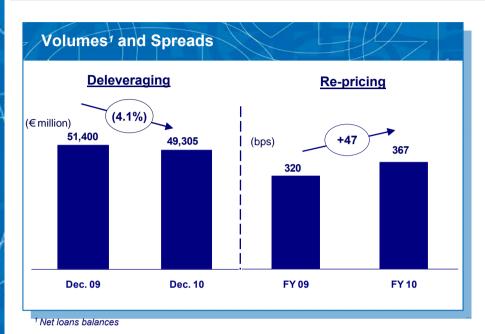


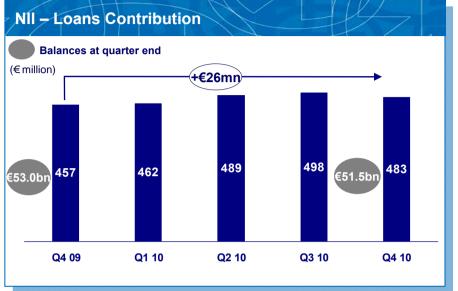


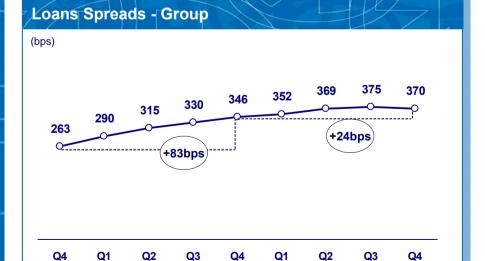


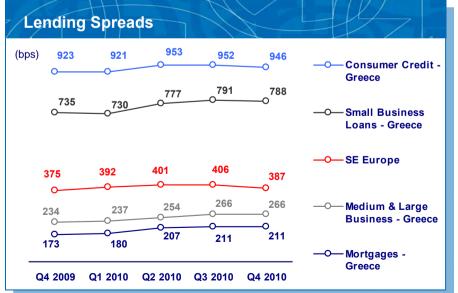
### Loan NII at all time highs despite deleveraging...





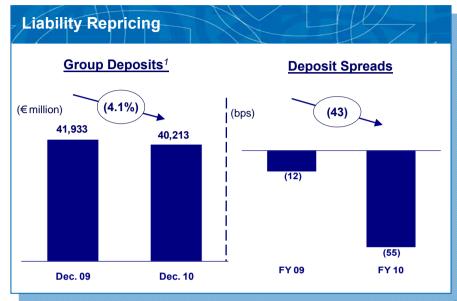


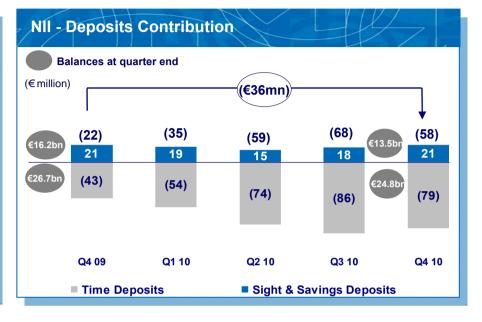




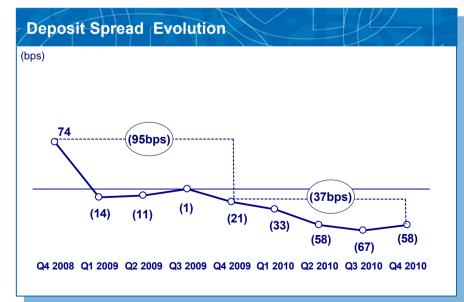
### ...offsetting pressures in deposit pricing

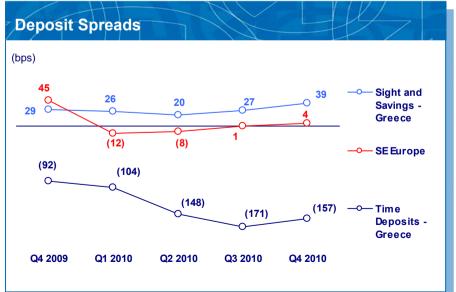






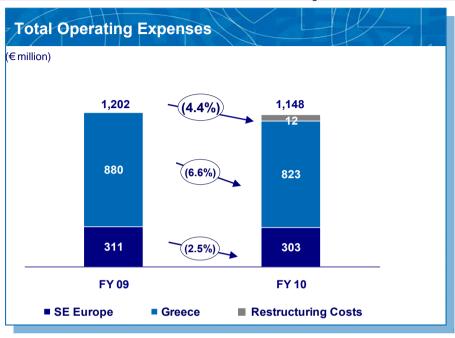






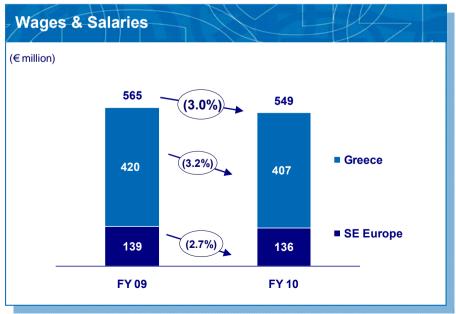
# Accelerated performance of cost containment initiatives delivers an impressive 4.4% reduction

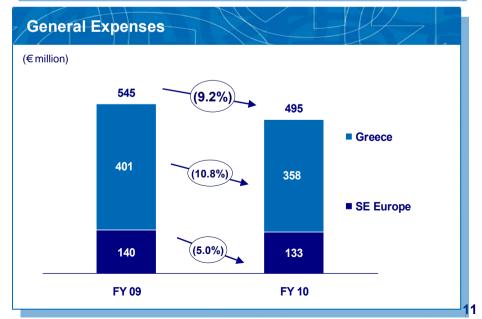




#### Comments

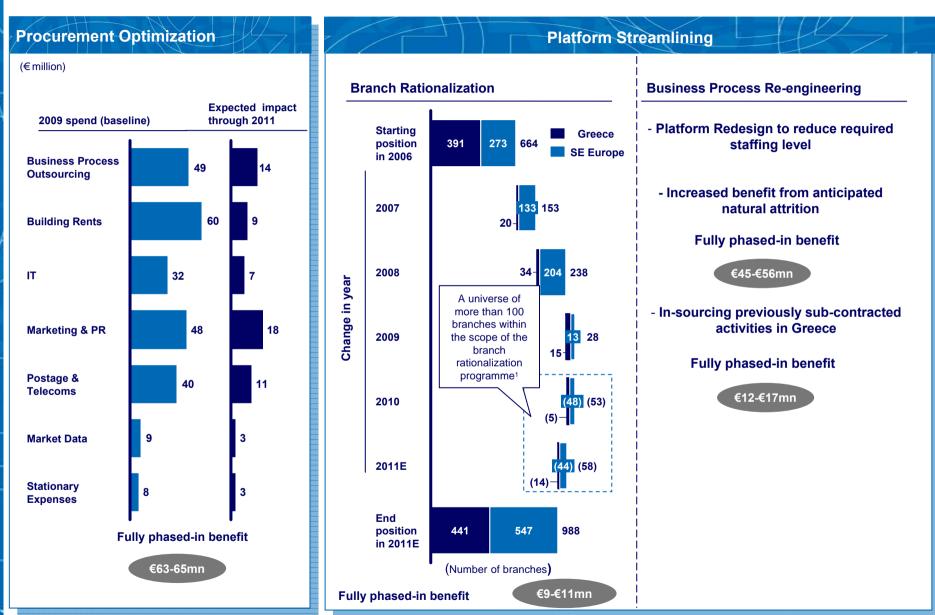
- ✓ Cost reduction programme delivering significant savings, in both staff costs and general expenses
- ✓ Numerous initiatives to reduce general expenses help deliver a remarkable reduction (-9.2% yoy)
- ✓ Focus primarily on Greek operations, where there is larger potential for efficiency gains
- Optimizing branch network deployment in SEE, results in lower costs and increased productivity





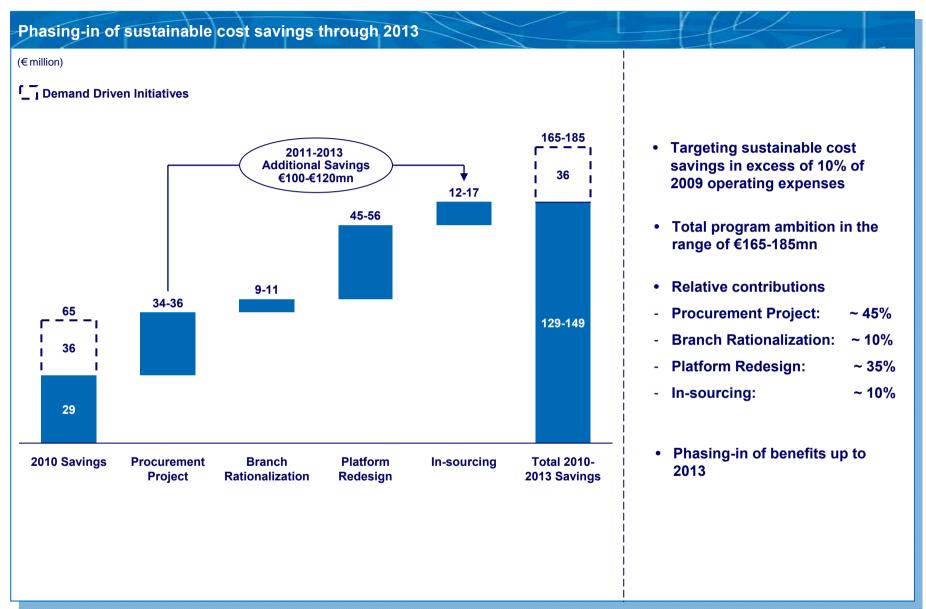
# Further cost efficiency actions are identified and launched....





### Phase-in of cost savings 2010 - 2013



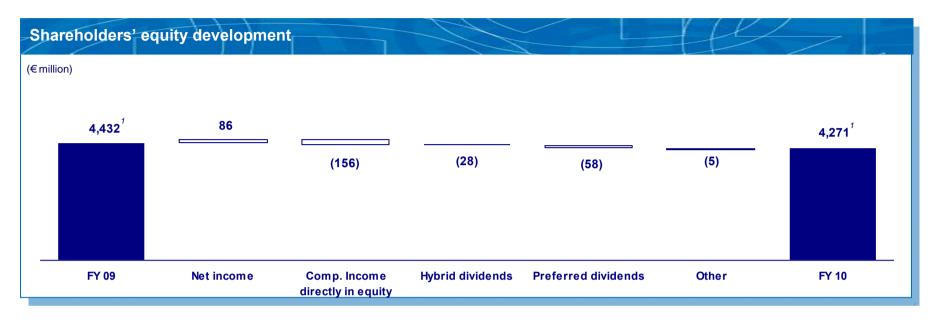


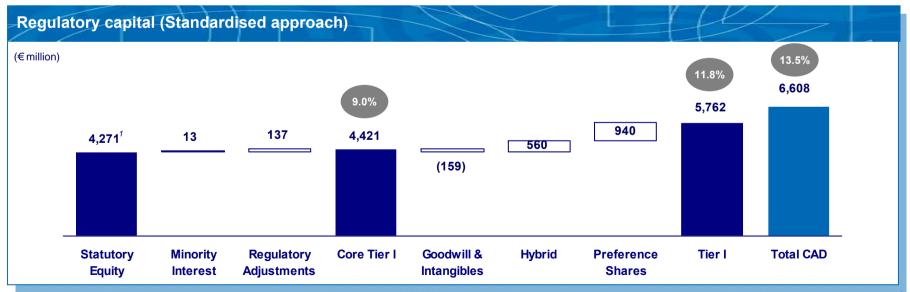


3. Enhanced Capital & Liquidity Position

### Successful protection of our strong equity position



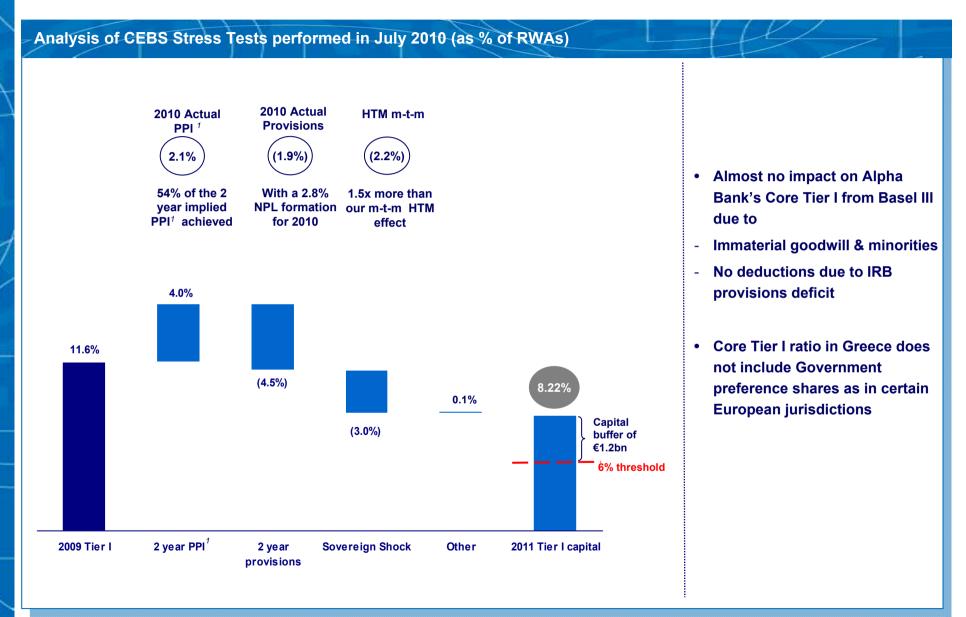




<sup>&</sup>lt;sup>1</sup> excluding €0.9bn of preference shares <u>Note</u>: RWAs 2010: €49bn, 2009: €51.1bn, Δ yoy -€2.1bn

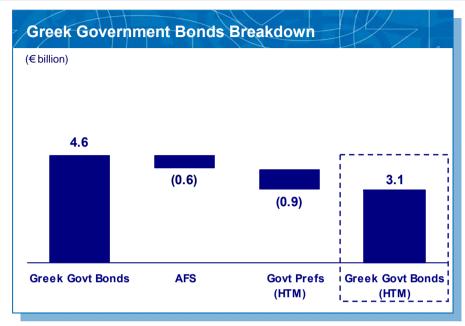
# Positioning to meet successfully the upcoming EBA stress test with high quality regulatory capital

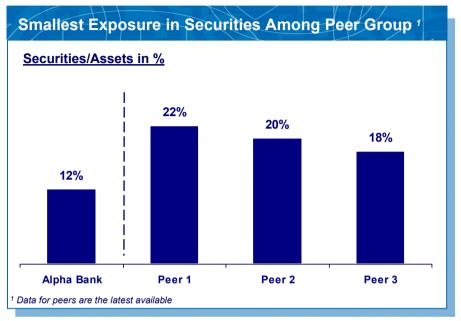


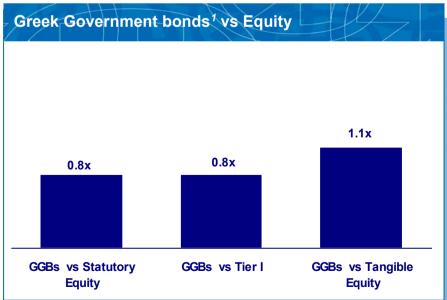


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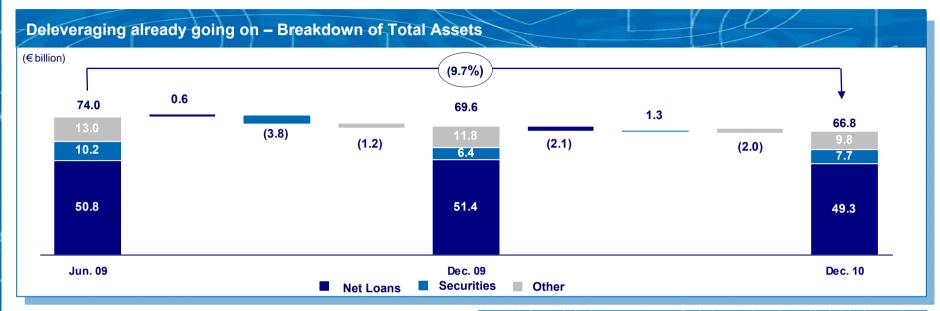
#### Comments

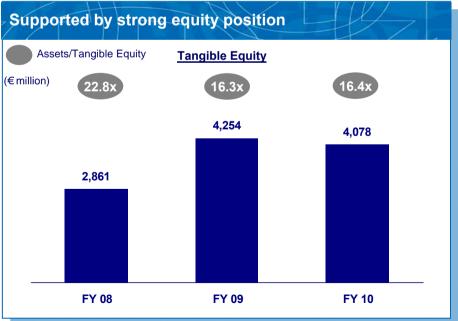
- Smallest exposure to securities amongst peers (12% of assets)
- HTM portfolio includes €0.9bn of GGBs relating to the government preference shares
- Level of GGBs is almost equal to our tangible common equity (€4.1bn)

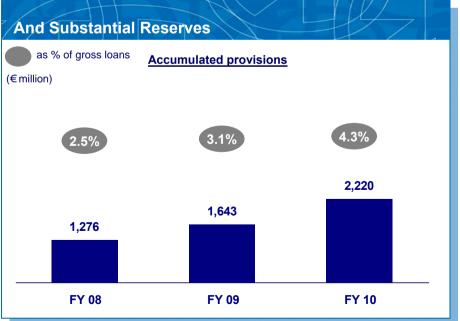
1 GGBs of €4.6bn

### Significant deleveraging over past 18 months



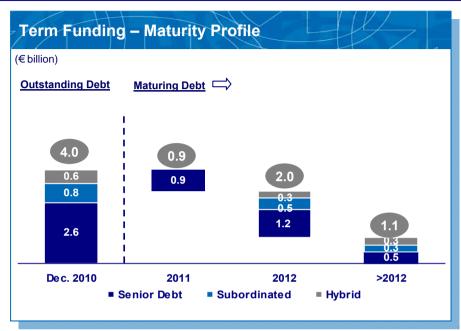


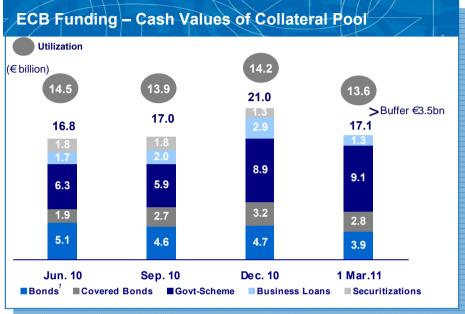




### ECB utilization reduced by almost €1bn vs. June 2010 ⊜ ALPHA BANK

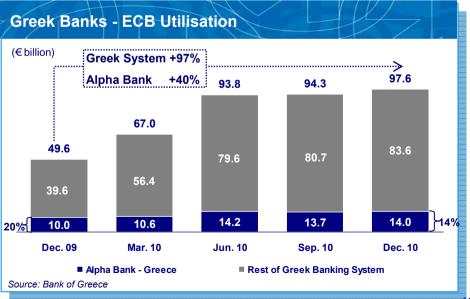






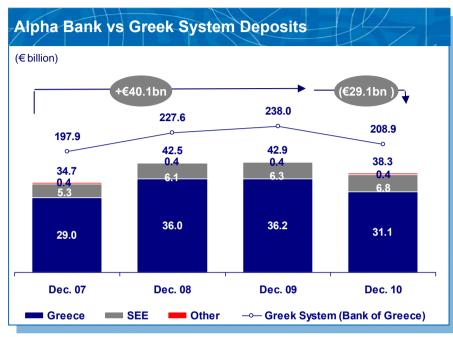
<sup>1</sup> includes €0.9bn of bonds relating to state preference shares

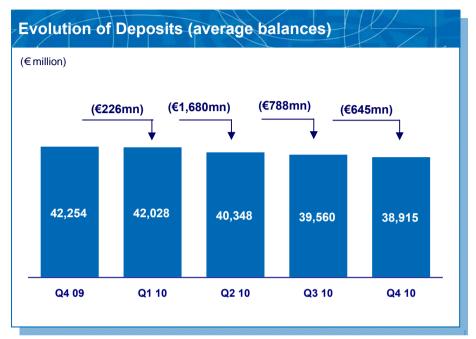
€1.5mn
€1.2mn
€0.7mn
€0.5mn
€0.3mn
€4.2mn

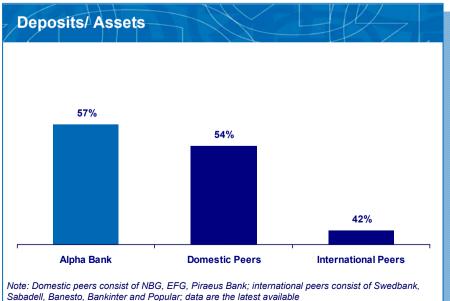


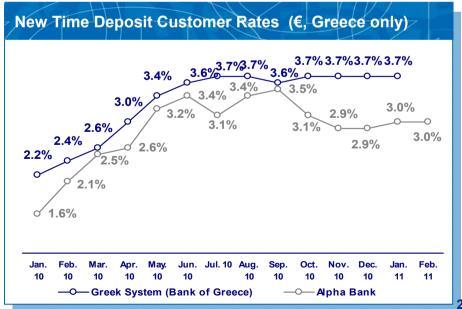
### Strained situation in the deposit market









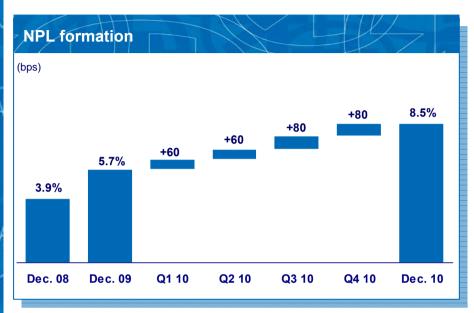


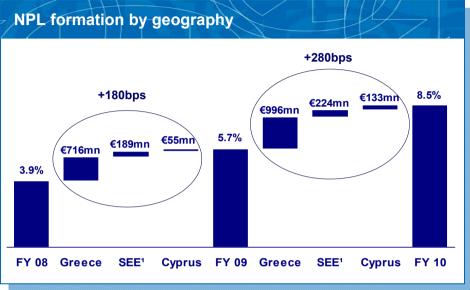


4. Well provisioned, defensive loan portfolio

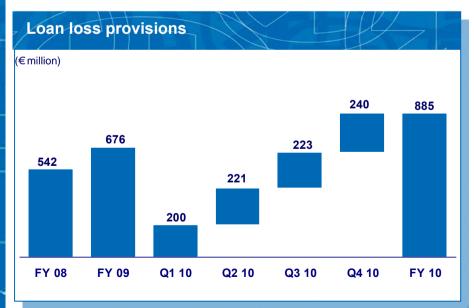
### NPL formation well below 300bps in 2010

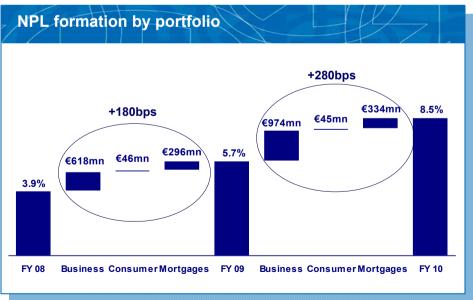






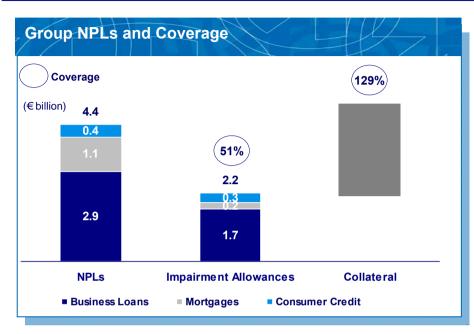
<sup>1</sup> excluding Cyprus

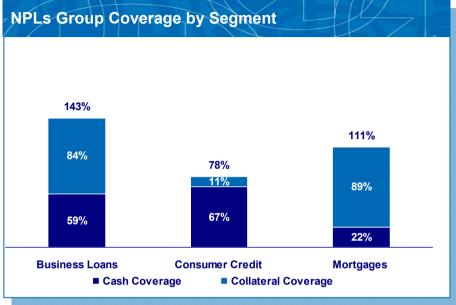


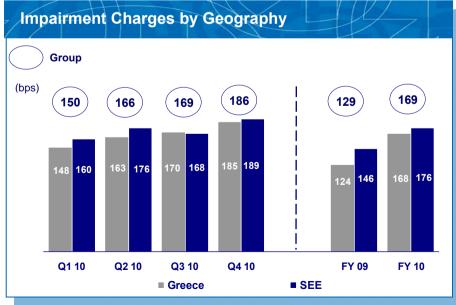


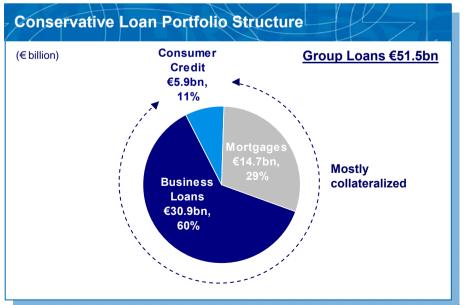
# .. with coverage consistently ahead of 50% despite well collateralised nature of our book









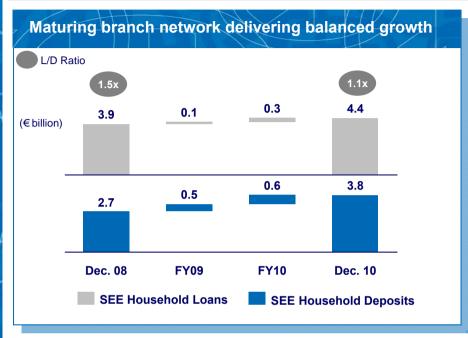


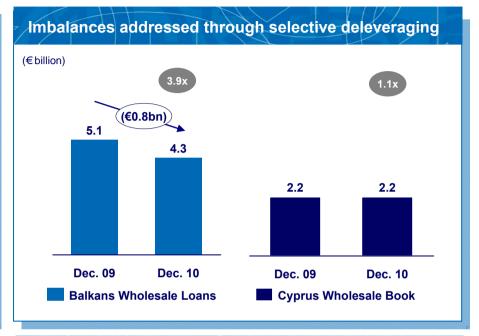


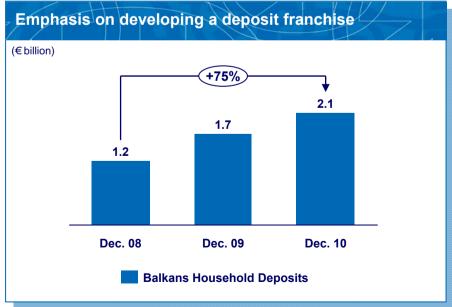
5. Increasingly balanced SEE business with positive contributing to the Group performance

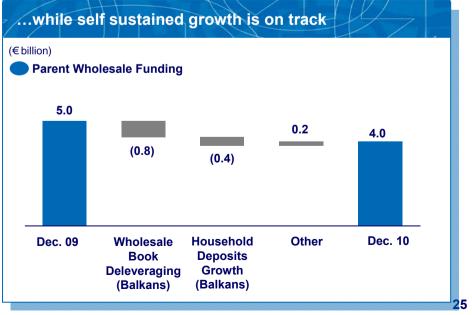
### Pursuing a sustainable growth model in SEE





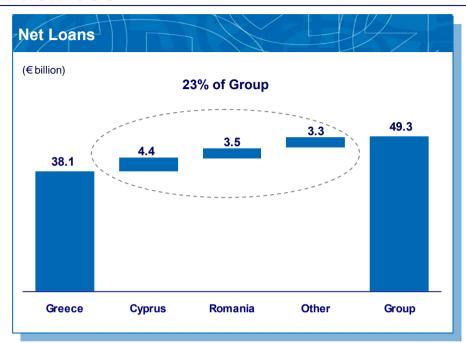


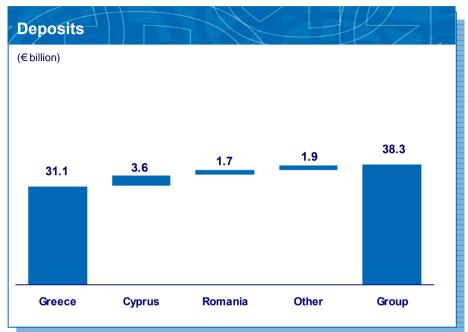


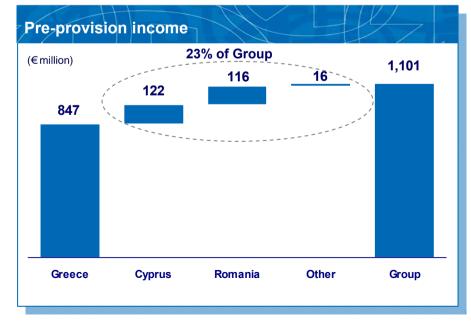


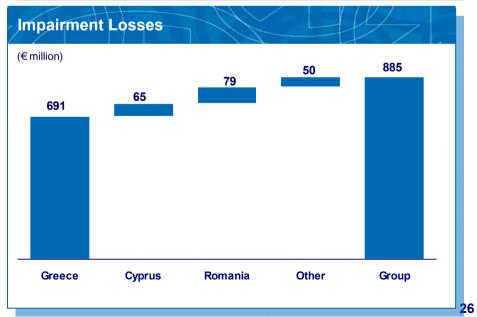
# ...which accounts now for almost 25% of our Business









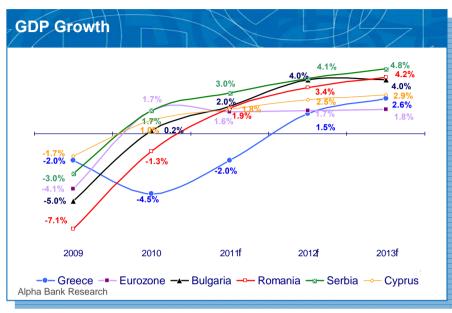


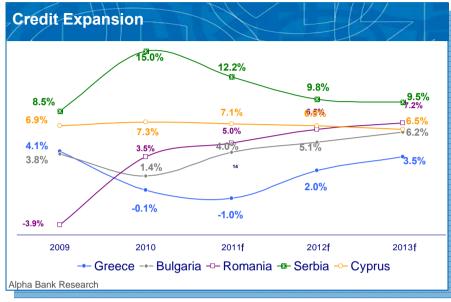


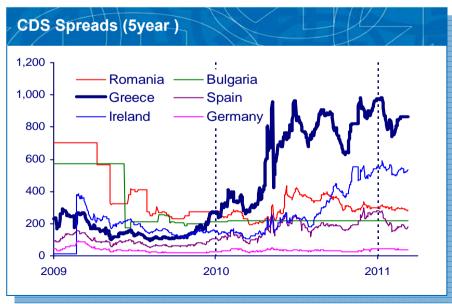
### II. Macroeconomic Environment

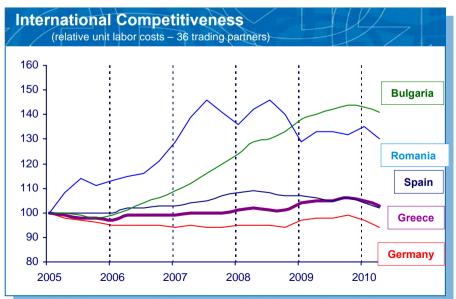
# Regional Economic Outlook Remains Fragile but Competitiveness Rebound Raises Hope





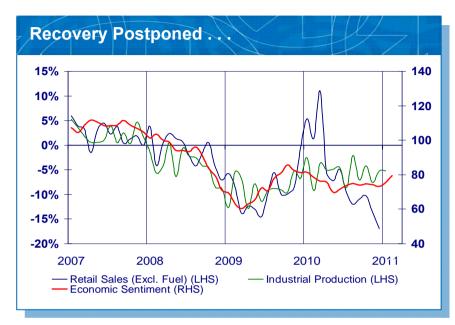


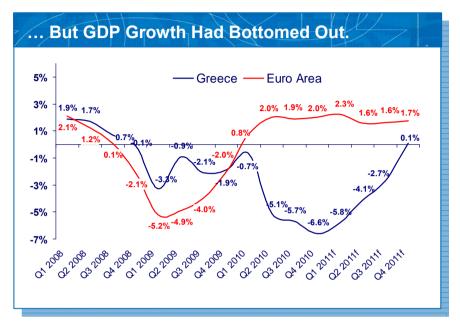


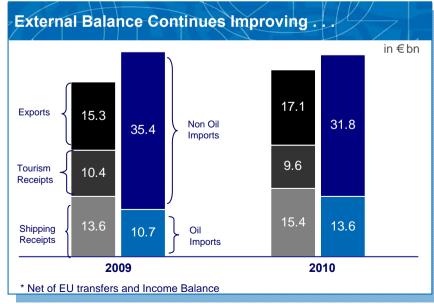


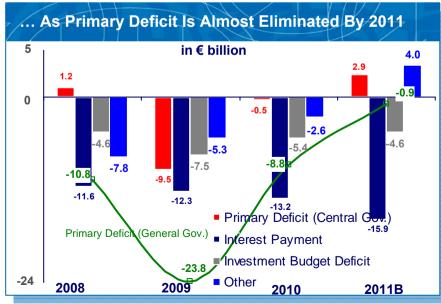
# Greece: Recovery Postponed As Fiscal Consolidation Deepens











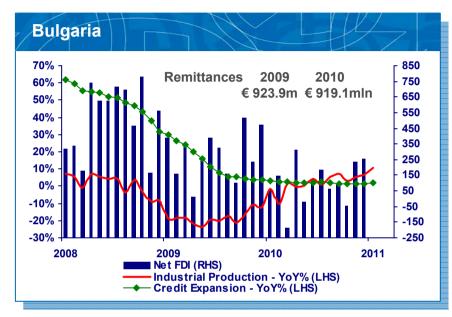
### **Greece: Resilience In The Face Of Adversity**

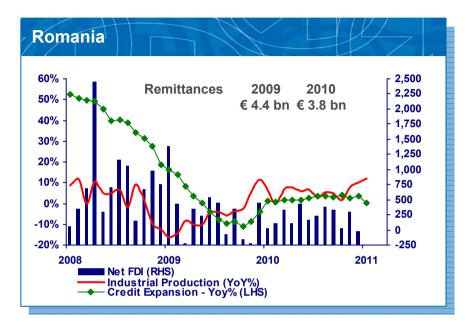


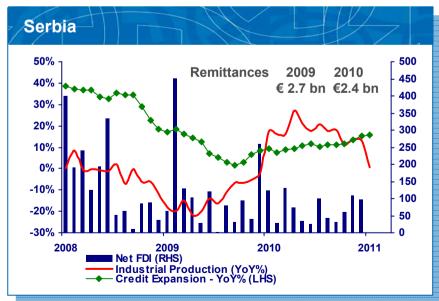
Ferm Conjunctural Indicators					
	2009	2010		201	11
				(available period)	
Retail Sales Volume	-9,3%	-6,8%			
Tax On Mobile Telephony Receipts	13,2%	47,2%			
VAT Receipts	-9,1%	4,8%		12,3%	Jan
Automobile Sales	-17,4%	-35,1%		-54,5%	2m
Manufacturing Production	-11,2%	-4,8%		-4,5%	Jan
Electricity Production	-4,2%	-9,2%		-8,2%	Jan
Electricity Demand (Power Grid)	-3,6%	-1,4%		-2,8%	Jan
Water	-3,1%	0,7%		-4,8%	Jan
New Orders for Industrial Exports	-34,4%	29,6%			
Building Activity	-26,5%	-25,3%	11m		
Rents	3,6%	2,4%			
Apartment Prices	-3,7%	-4,0%			
Cement Production	-21,4%	-14,3%			
Credit Expansion (end period)	4,1%	-0,1%		-0,3%	Jan
Exports of Goods (EL. STAT.)	-17,5%	8,5%		1,8%	9m
Imports of Goods (EL. STAT.)	-20,2%	-10,7%		-22,4%	9m
Exports of goods and services (BOG)*	-19,9%	3,5%			
Imports of goods and services (BOG)*	-21,4%	-6,6%			
Tourism Receipts	-10,6%	-7,6%			
Tourism Arrivals	-6,7%	-0,3%			
Shipping Receipts	-29,4%	13,8%			
Imports of Oil	-35,0%	27,4%			
Imports of Ships	-34,3%	7,1%			
GDP growth	-2,0%	-4,5%			
Private Consumption	-1,8%	-4,1%	f		
Residential Inventment	-21,7%	-19,7%	f		
Investment in Equipment	-15,9%	-16,4%	f		
Unemployment Rate (end period)	10,2%	14,8%			
Employment growth	-1,1%	-3,0%			
New Hirings	-13,4%	-4,5%		-16,7%	Jan
Dismissals	2,4%	1,0%		6,6%	Jan
Consumer Price Index	1,2%	4,7%		4,4%	Feb
Core Inflarion	2,4%	2,4%		2,1%	Feb
Economic Sentiment (end period)	75,9	65,6	Dec	79,4	Feb
Consumer Confidence (end period)	-44,0	-75,0	Dec	-67,0	Feb
Business Expectations					
Manufacturing (end period)	71,0	71,3	Dec	80,6	Feb
Construction (end period)	68,1	32,2	Dec	34,6	Feb
Retail Trade (end period)	81,0	56,6	Dec	64,8	Feb
Services (end period)	70,6	61,5	Dec	57,5	Feb
Turnover Index in Tourism Sector	-9,1%	-8,2%			

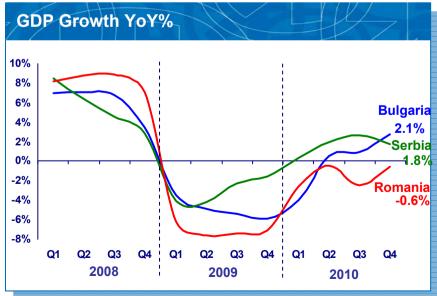
### **SEE: Recovery On the Way**





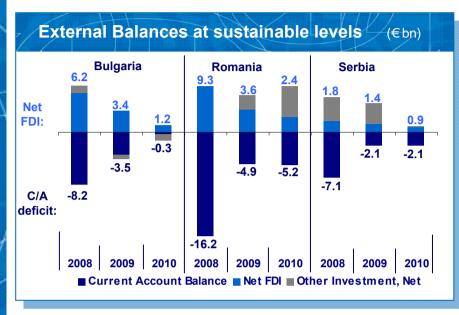


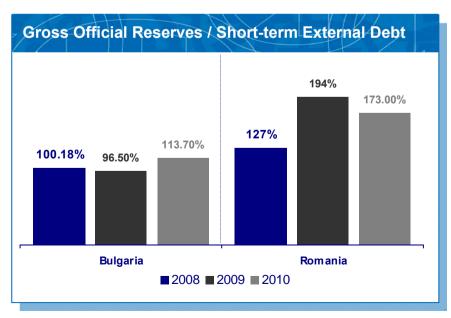


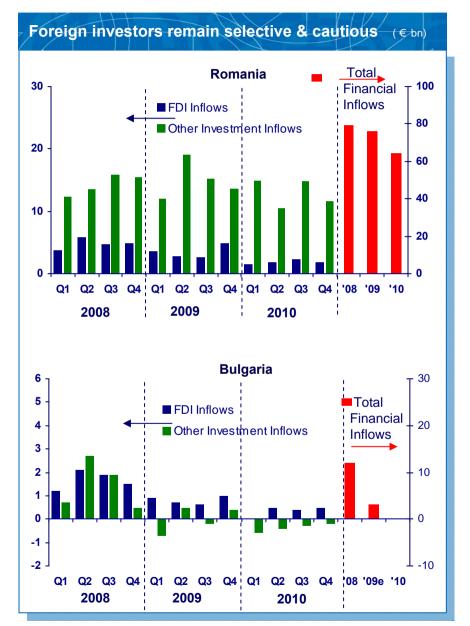


# SEE: External Balance Restored But International Investors Wary

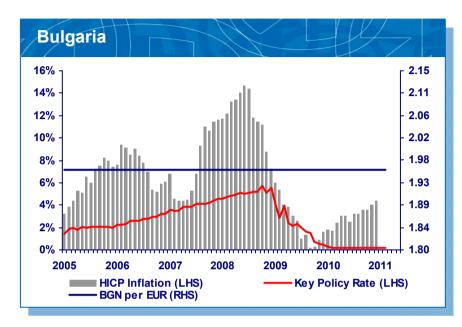


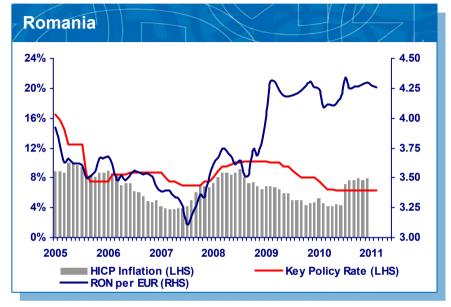


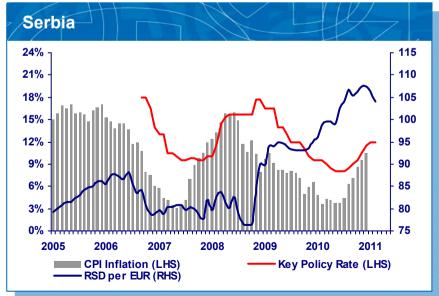


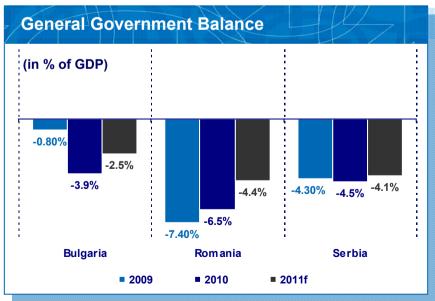


# SEE: Fiscal Consolidation Continues In A Low-Growth Financially-Volatile Environment







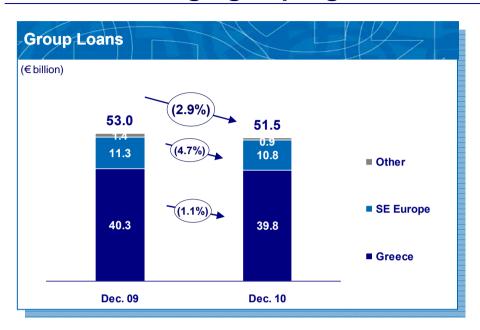


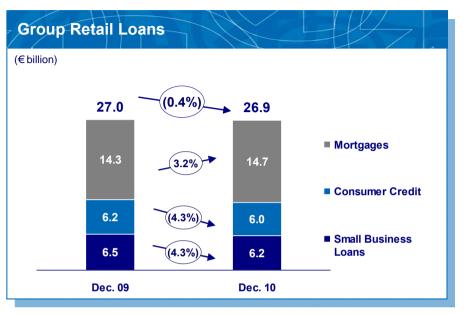


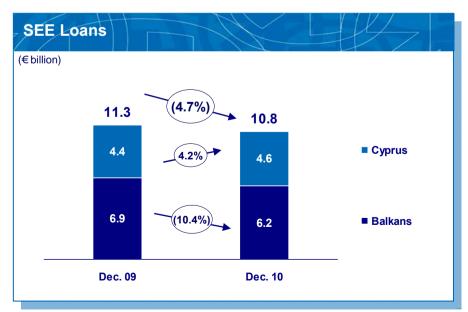
# III. Financial Review

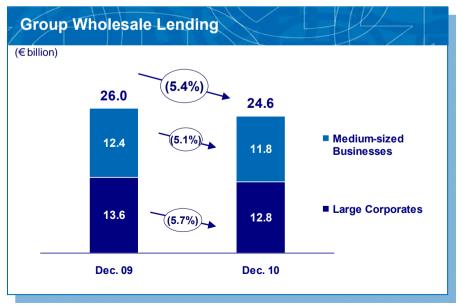
### **Loan Deleveraging in progress**





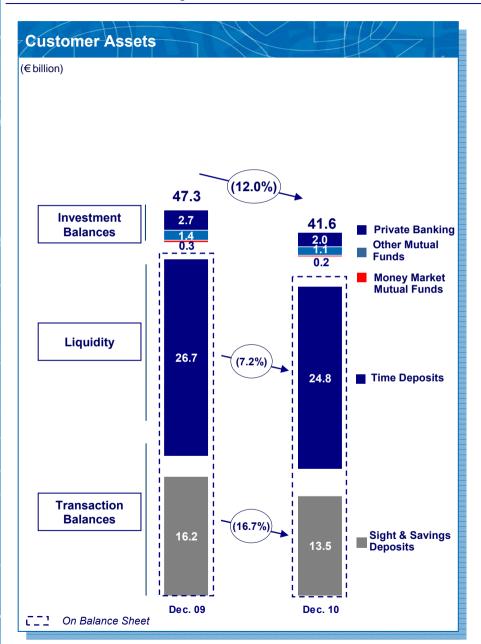


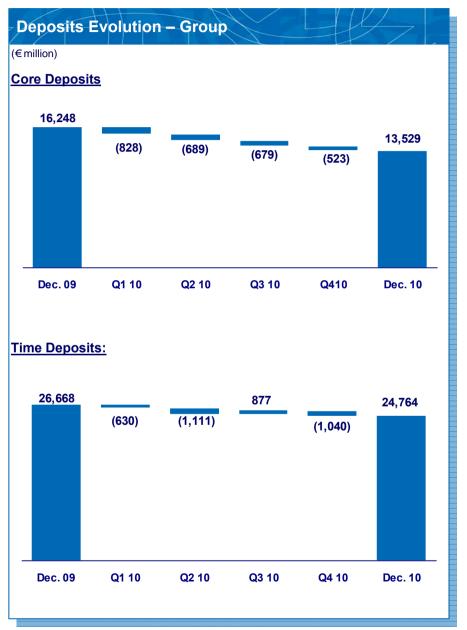




### **Contained Deposit Outflows**

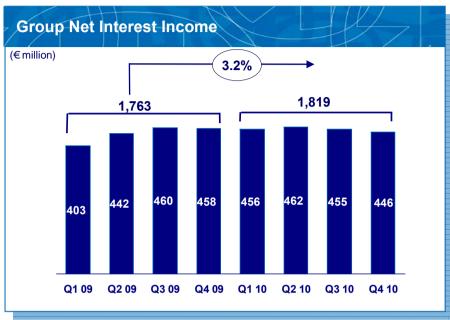


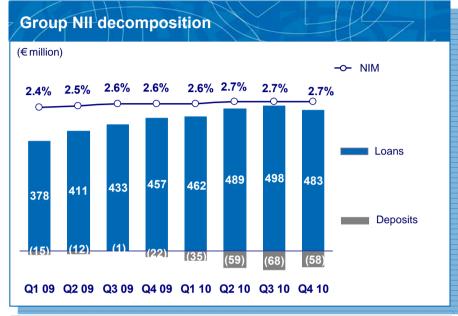


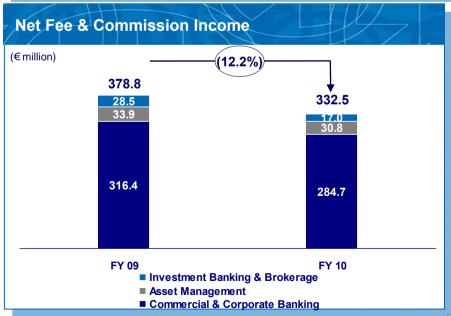


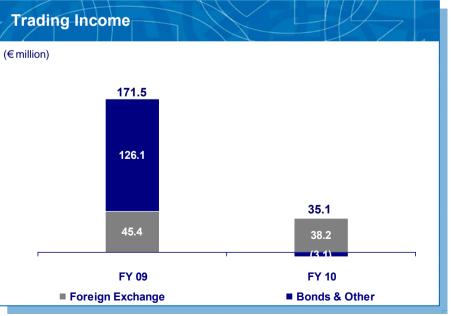
### Improving top line underpinned by NII performance





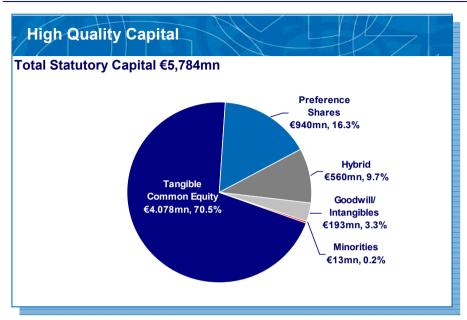


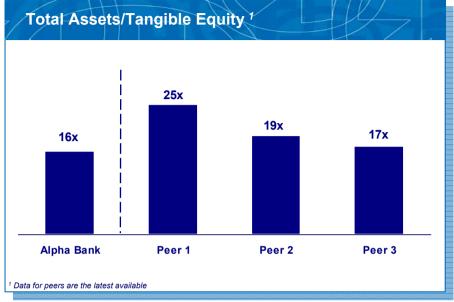


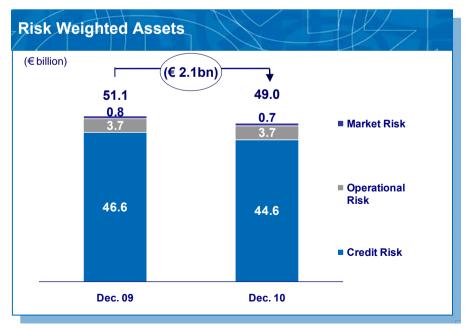


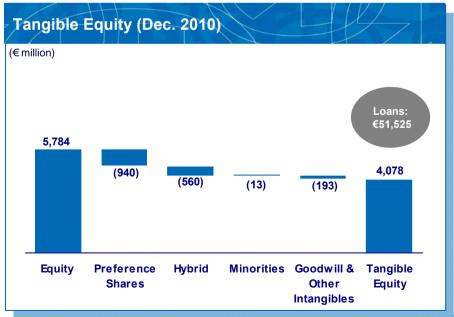
### **Benchmark Capital Position - High Quality Regulatory Equity Capital**









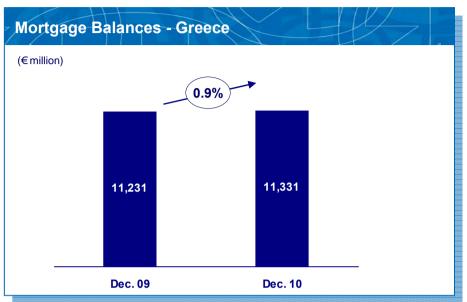


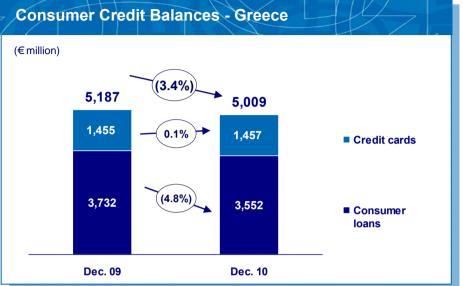


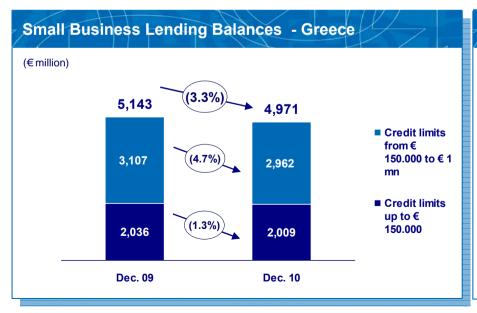
## IV. Segmental Report

# Retail – Subdued demand given low consumer confidence







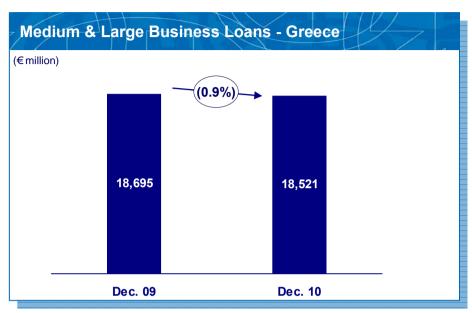


#### Comments:

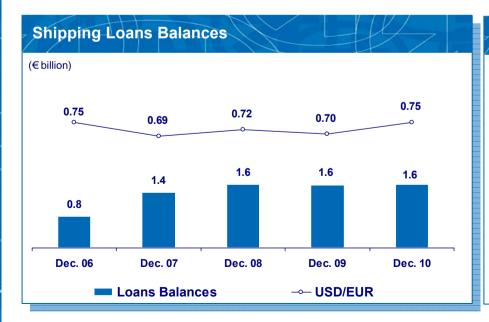
- Further slowdown in demand due to the uncertain economic outlook
- ✓ Strict adherence to credit policies
- ✓ New production mortgages LTV at 48%, total book average LTV at 49%
- ✓ Consumer loan rejection rate at 65%

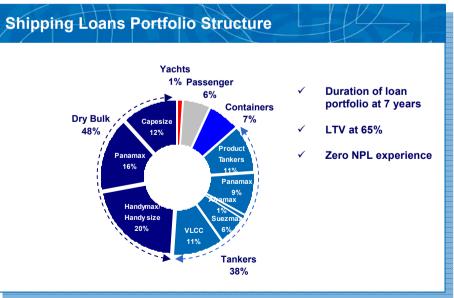
### **Corporate Banking – Well diversified Portfolio**





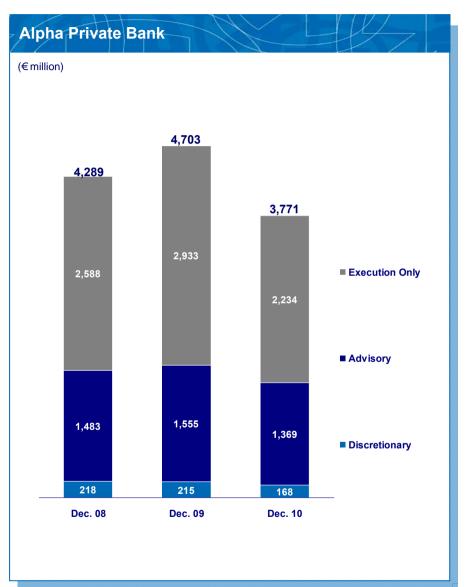


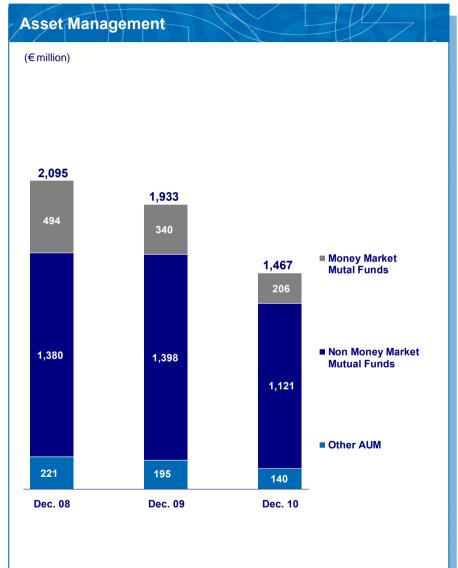




# Wealth Management – Adversely impacted by negative investor sentiment







## **SEE – Selective expansion of the loan book**



(€ million)	Cyprus	Δ%	Romania	Δ%	Bulgaria	Δ%	Serbia	Δ%	Albania	Δ%	FYROM	Δ%/	TOTAL	Δ%
Dec. 2010	**************************************	yoy		yoy		yoy	ů,	yoy	<b>189</b>	yoy	×	yoy		yoy
Loans	4,597	4.2%	3,660	(14.3%)	952	(7.6%)	1,008	9.2%	436	(16.9%)	91	(26.9%)	10,808	(4.7%)
Mortgages	2,089	13.2%	835	5.3%	158	(5.4%)	163	123.7%	123	(8.6%)	19	(15.6%)	3,387	11.6%
Consumer Credit	284	(24.6%)	291	(13.1%)	98	(10.4%)	183	44.4%	11	53.6%	38	(30.0%)	945	(8.8%)
Businesses	2,224	1.5%	2,534	(19.4%)	696	(7.6%)	662	(8.5%)	302	(21.2%)	33	(28.6%)	6,476	(11.0%)
Deposits	3,611	8.1%	1,656	(2.6%)	475	11.9%	560	40.6%	417	11.1%	65	10.7%	6,823	7.8%

## **SEE – Performance affected by impairments**



	(€million)  Dec. 2010	Cyprus	Δ% yoy	Romania	Δ% yoy	Bulgaria	Δ% yoy	Serbia	Δ% yoy	Albania	Δ% уоу	FYROM	Δ% yoy	SE Europe	Δ% yoy
	perating	186.1	8.7%	220.3	(0.7%)	30.9	(11.0%)	53.2	26.3%	25.0	(7.1%)	8.0	(20.6%)	541.0	3.1%
E (p	Operating xpenses re-O/H location)	58.1	(3.0%)	92.5	(4.5%)	34.7	(5.0%)	48.3	(10.8%)	14.2	(5.9%)	8.3	0.8%	268.5	(4.6%)
	npairment osses	64.6	85.1%	78.7	5.9%	34.9	(3.2%)	6.7	(9.8%)	5.2	104.9%	2.9	(38.3%)	193.6	19.0%
T	rofit Before ax (pre- O/H location)	63.4	(17.1%)	49.2	(3.0%)	(38.7)	2.3%	(1.8)	(90.8%)	5.7	(39.2%)	(3.2)	12.0%	78.9	(2.0%)
	oan Market hare	11.0%		7.4%		3.6%		6.5%		12.2%		2.9%			
N	PL Ratio	6.8%		7.1%		13.9%		4.8%		9.7%		25.9%		7.6% -	-349bps
В	ranches	36		175		110		154		47		25		571	-47
E	mployees	831		2,500		947		1,525		375		275		6,806	-32







## 1. Group Profit & Loss





(€ million)	FY 2010	FY 2009	% Change FY 10/FY 09
Operating Income	2,249.6	2,380.1	(5.5%)
Net Interest Income	1,818.6	1,762.6	3.2%
Net fee and commission income	332.5	378.8	(12.2%)
Income from Financial Operations	35.1	171.5	(79.5%)
Other Income	63.3	67.1	(5.7%)
Operating Expenses	(1,148.5)	(1,201.9)	(4.4%)
Staff Costs	(548.8)	(565.5)	(3.0%)
General Expenses	(494.7)	(544.7)	(9.2%)
Depreciation and amortization expenses	(93.3)	(91.8)	1.7%
Restructuring Costs	(11.7)	0.0	
mpairment losses	(884.8)	(676.3)	30.8%
Profit before tax	216.4	501.8	(56.9%)
ncome Tax	(68.5)	(110.3)	(37.9%)
Net Profit excl. one-off Tax	147.8	391.5	(62.2%)
One-off tax	(61.8)	(42.4)	45.7%
Net Profit after tax	86.0	349.1	(75.4%)
Net Profit attributable to shareholders	85.6	349.8	(75.5%)
Net Interest Margin (net of impairment losses)	2.7%	2.6%	
Cost / Income (excluding restructuring costs)	50.5%	50.5%	
Return on Equity After Tax and Minorities (ROE)	2.0%	10.1%	

## **Alpha Bank Group**



(€ million)	Q4 2010	Q3 2010	Q2 2010	Q1 2010	Q4 2009	Q3 2009	Q2 2009	Q1 2009
Operating Income	559.6	556.9	580.4	552.7	578.7	634.4	625.6	541.4
Net Interest Income	446.1	455.2	461.6	455.8	458.2	459.5	442.3	402.6
Net fee and commission income	77.2	83.3	89.0	83.0	92.3	95.3	98.4	92.8
Income from Financial Operations	17.9	2.6	13.8	0.8	10.2	62.6	68.9	29.8
Other Income	18.4	15.8	16.0	13.0	17.9	17.0	16.0	16.2
Operating Expenses	(294.7)	(282.6)	(284.2)	(286.9)	(332.5)	(296.5)	(294.1)	(278.8)
Staff Costs	(133.8)	(135.2)	(136.4)	(143.3)	(149.3)	(138.0)	(139.2)	(138.9)
General Expenses	(124.8)	(123.2)	(125.5)	(121.2)	(160.3)	(135.9)	(131.4)	(117.1)
Depreciation and amortization expenses	(24.4)	(24.2)	(22.2)	(22.5)	(22.9)	(22.6)	(23.5)	(22.8)
Restructuring Costs	(11.7)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Impairment losses	(240.4)	(223.1)	(221.3)	(200.0)	(179.6)	(170.0)	(169.5)	(157.3)
Profit before tax	24.5	51.2	74.9	65.8	66.6	167.9	162.1	105.3
Income Tax	(14.3)	(13.8)	(26.2)	(14.2)	(18.9)	(37.9)	(33.5)	(20.0)
Net Profit excl. one-off Tax	10.2	37.4	48.7	51.6	47.7	130.0	128.6	85.3
One-off tax	0.1	0.0	0.0	(61.9)	(42.4)	0.0	0.0	0.0
Net Profit after tax	10.3	37.4	48.7	(10.3)	5.3	130.0	128.6	85.3
Net Profit attributable to shareholders	10.1	37.3	48.7	(10.4)	5.2	130.0	129.0	85.7
Net Interest Margin (net of impairment losses)	2.7%	2.7%	2.7%	2.6%	2.6%	2.6%	2.5%	2.4%
Cost / Income (excluding restructuring costs)	50.6%	50.7%	49.0%	51.9%	57.5%	46.7%	47.0%	51.5%
Return on Equity After Tax and Minorities (ROE)	1.0%	3.5%	4.5%	(0.9%)	0.5%	15.4%	16.3%	11.3%



## 2. Business Unit Financials

## **Group Results by Business Unit**



(€ million)	Retail <u>Jan-Dec</u> 2010 2009		Comme		SE E	ırope	Invest Banki Trea	ing &	Ass Manag		Oth	ner	Gro	oup
			<u>Jan-</u> 2010	<u>Dec</u> 2009	<u>Jan-</u> 2010	<u>Dec</u> 2009	<u>Jan-</u> 2010	<u>Dec</u> 2009	<u>Jan-</u> 2010	<u>Dec</u> 2009	<u>Jan-</u> 2010	<u>Dec</u> 2009	<u>Jan-Dec</u> 2010 2009	
Operating Income	968.2	988.2	522.4	483.7	541.0	524.8	122.4	270.6	55.1	60.8	40.6	52.0	2,249.6	2,380.1
Net Interest Income	846.7	822.8	428.0	388.9	426.6	415.7	101.7	121.0	14.0	12.8	1.6	1.4	1,818.6	1,762.6
Net fee and Commission Income	114.5	158.8	85.3	84.1	69.3	64.0	25.0	27.1	39.0	45.9	(0.6)	(1.0)	332.5	378.8
Income from Financial Operations	6.5	6.2	7.5	7.7	30.7	34.7	(8.7)	112.3	1.2	1.3	(2.0)	9.4	35.1	171.5
Other Income	0.5	0.5	1.5	3.0	14.4	10.5	4.3	10.3	1.0	0.7	41.6	42.2	63.3	67.1
Operating Expenses	(576.5)	(618.9)	(130.3)	(133.6)	(303.4)	(311.2)	(33.7)	(38.7)	(36.9)	(40.5)	(67.7)	(58.9)	(1,148.5)	(1,201.9)
Staff Costs	(278.0)	(285.9)	(84.2)	(81.5)	(135.5)	(139.3)	(15.7)	(18.5)	(17.0)	(18.1)	(18.5)	(22.0)	(548.8)	(565.4)
General Expenses	(263.6)	(299.4)	(35.4)	(42.4)	(133.2)	(140.2)	(16.8)	(18.9)	(18.1)	(20.6)	(27.5)	(23.2)	(494.7)	(544.7)
Depreciation	(35.0)	(33.6)	(10.6)	(9.7)	(34.7)	(31.7)	(1.2)	(1.3)	(1.8)	(1.8)	(9.9)	(13.8)	(93.3)	(91.8)
Restructuring Costs	-	-	-	-	-	-	-	-	-	-	(11.7)	-	(11.7)	-
Impairment Losses	(304.0)	(256.4)	(387.1)	(257.2)	(193.6)	(162.7)	0.0	0.0	0.0	0.0	0.0	0.0	(884.8)	(676.3)
Profit before tax	87.7	112.9	5.0	92.9	44.0	50.9	88.6	231.9	18.2	20.3	(27.1)	(7.0)	216.4	501.9
Risk Adjusted Return on 8% Regulatory Capital	8%	10%	0%	6%	5%	6%	19%	49%	26%	29%	-60%	-15%	<b>4</b> % <sup>1</sup>	10%
Cost / Income Ratio	60%	63%	25%	28%	56%	59%	28%	14%	67%	67%	167%	113%	51%	50%

<sup>&</sup>lt;sup>1</sup> Including excess tier I regulatory capital of €1.8bn in FY10 and €1bn in FY09

### **Retail Business Unit: Results**



(€million)	Q4 2010	Q3 2010	Q2 2010	Q1 2010	Q4 2009	Q3 2009	Q2 2009	Q1 2009
Operating Income	238.1	243.3	243.9	242.9	251.7	257.9	247.5	231.2
Net Interest Income	211.1	208.9	212.1	214.5	217.1	217.7	201.1	186.8
Net fee and Commission Income	25.2	32.4	30.3	26.5	33.0	38.9	44.4	42.5
Income from Financial Operations	1.6	1.8	1.4	1.7	1.5	1.1	1.8	1.7
Other Income	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Operating Expenses	(143.0)	(142.3)	(144.4)	(146.8)	(175.9)	(153.1)	(149.4)	(140.6)
Staff Costs	(66.8)	(67.8)	(69.9)	(73.5)	(76.9)	(69.2)	(69.0)	(70.9)
General Expenses	(66.7)	(65.1)	(66.5)	(65.4)	(90.7)	(76.0)	(71.8)	(60.9)
Depreciation	(9.6)	(9.5)	(8.0)	(7.9)	(8.3)	(7.8)	(8.7)	(8.8)
Impairment losses	(78.4)	(75.3)	(77.1)	(73.2)	(55.6)	(59.8)	(68.9)	(72.1)
Profit before tax	16.7	25.6	22.4	22.8	20.2	45.0	29.2	18.5
RWA	14,503	14,651	14,684	14,509	14,335	14,259	14,150	14,101
Risk Adjusted Return on 8% Regulatory Capital	5.8%	8.8%	7.6%	7.9%	7.0%	15.8%	10.3%	6.6%
Cost / Income Ratio	60.1%	58.5%	59.2%	60.4%	69.9%	59.4%	60.4%	60.8%

## **Commercial & Corporate Business Unit: Results**



(€million)	Q4 2010	Q3 2010	Q2 2010	Q1 2010	Q4 2009	Q3 2009	Q2 2009	Q1 2009
Operating Income	132.0	134.7	130.5	125.2	128.8	124.6	124.1	106.3
Net Interest Income	109.1	110.8	106.7	101.5	103.4	101.4	100.2	83.9
Net fee and Commission Income	20.7	21.3	22.1	21.2	22.9	20.6	20.5	20.2
Income from Financial Operations	1.8	2.5	1.3	1.9	1.7	1.8	2.7	1.5
Other Income	0.5	0.2	0.3	0.6	0.8	0.8	0.7	0.8
Operating Expenses	(32.4)	(33.0)	(32.2)	(32.6)	(36.2)	(33.3)	(32.6)	(31.5)
Staff Costs	(20.5)	(21.4)	(20.8)	(21.6)	(22.5)	(19.8)	(19.2)	(20.0)
General Expenses	(8.9)	(8.7)	(9.1)	(8.7)	(11.2)	(11.3)	(10.9)	(9.0)
Depreciation	(3.0)	(2.9)	(2.4)	(2.4)	(2.5)	(2.3)	(2.5)	(2.5)
Impairment losses	(110.9)	(100.8)	(94.0)	(81.4)	(75.3)	(58.7)	(61.7)	(61.5)
Profit before tax	(11.3)	0.9	4.2	11.2	17.2	32.5	29.8	13.3
RWA	18,028	18,406	18,561	18,333	18,138	18,061	17,989	17,982
Risk Adjusted Return on 8% Regulatory Capital	(3.1%)	0.2%	1.1%	3.1%	4.7%	9.0%	8.3%	3.7%
Cost / Income Ratio	24.5%	24.5%	24.7%	26.1%	28.1%	26.8%	26.2%	29.6%





(€ million)	Q4 2010	Q3 2010	Q2 2010	Q1 2010	Q4 2009	Q3 2009	Q2 2009	Q1 2009
Operating Income	14.0	12.6	13.9	14.6	16.4	17.0	15.1	12.2
Net Interest Income	3.9	3.5	3.4	3.2	3.2	3.7	3.0	3.0
Net fee and Commission Income	9.3	8.5	10.1	11.0	12.5	13.2	11.6	8.7
Income from Financial Operations	0.3	0.3	0.2	0.3	0.6	0.3	0.2	0.3
Other Income	0.5	0.2	0.2	0.1	0.2	(0.0)	0.3	0.2
Operating Expenses	(9.3)	(9.1)	(9.2)	(9.2)	(10.1)	(11.2)	(9.9)	(9.3)
Staff Costs	(4.5)	(4.3)	(4.2)	(4.1)	(4.8)	(4.2)	(4.4)	(4.7)
General Expenses	(4.3)	(4.4)	(4.6)	(4.8)	(4.9)	(6.6)	(5.0)	(4.1)
Depreciation	(0.5)	(0.4)	(0.4)	(0.4)	(0.3)	(0.5)	(0.5)	(0.5)
Impairment losses	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	0.0
Profit before tax	4.7	3.5	4.7	5.4	6.4	5.8	5.2	2.9
RWA	885	890	891	886	880	878	868	861
Risk Adjusted Return on 8% Regulatory Capital	26.3%	19.4%	26.6%	30.4%	36.5%	33.4%	30.0%	16.9%
Cost / Income Ratio	66.8%	72.5%	66.0%	63.2%	61.2%	65.9%	65.5%	76.3%

# **Investment Banking & Treasury Business Unit: Results**



(€million)	Q4 2010	Q3 2010	Q2 2010	Q1 2010	Q4 2009	Q3 2009	Q2 2009	Q1 2009
Operating Income	34.1	20.3	40.3	27.6	30.9	86.8	99.2	53.7
Net Interest Income	20.4	22.6	29.4	29.2	23.5	27.2	40.8	29.3
Net fee and Commission Income	4.7	5.0	8.4	6.9	7.4	6.8	5.9	7.0
Income from Financial Operations	7.4	(7.9)	1.5	(9.8)	(2.0)	50.6	50.0	13.7
Other Income	1.6	0.6	0.9	1.2	2.0	2.2	2.5	3.6
Operating Expenses	(8.1)	(8.4)	(8.7)	(8.4)	(9.6)	(10.0)	(9.6)	(9.6)
Staff Costs	(3.8)	(3.8)	(3.9)	(4.1)	(4.4)	(4.7)	(4.7)	(4.7)
General Expenses	(4.1)	(4.3)	(4.4)	(4.0)	(4.8)	(5.0)	(4.6)	(4.5)
Depreciation	(0.3)	(0.3)	(0.3)	(0.3)	(0.3)	(0.3)	(0.3)	(0.3)
Impairment losses	0.0	0.0	0.0	0.0	-	0.0	(0.0)	(0.0)
Profit before tax	26.0	11.8	31.6	19.2	21.4	76.9	89.5	44.0
RWA	5,623	5,860	5,918	5,938	5,928	6,027	5,939	5,730
Risk Adjusted Return on 8% Regulatory Capital	23.1%	10.1%	26.7%	16.2%	18.0%	63.8%	75.4%	38.4%
Cost / Income Ratio	23.8%	41.6%	21.6%	30.5%	30.9%	11.5%	9.7%	17.9%

## **SE Europe Business Unit: Results**



(€ million)	Q4 2010	Q3 2010	Q2 2010	Q1 2010	Q4 2009	Q3 2009	Q2 2009	Q1 2009
Operating Income	128.4	136.3	142.1	134.3	139.8	134.7	126.6	123.7
Net Interest Income	101.1	109.0	109.5	106.9	110.8	109.4	96.5	98.9
Net fee and Commission Income	17.4	16.1	18.3	17.5	16.7	16.3	16.2	14.7
Income from Financial Operations	6.5	6.7	10.3	7.2	9.2	6.7	11.5	7.3
Other Income	3.4	4.5	4.0	2.6	3.1	2.3	2.3	2.8
Operating Expenses	(75.7)	(75.6)	(76.1)	(75.9)	(85.7)	(75.1)	(77.0)	(73.4)
Staff Costs	(33.4)	(33.5)	(33.3)	(35.3)	(35.9)	(35.1)	(35.8)	(32.5)
General Expenses	(33.3)	(33.5)	(34.2)	(32.1)	(41.5)	(31.6)	(33.5)	(33.6)
Depreciation	(9.0)	(8.6)	(8.6)	(8.5)	(8.3)	(8.4)	(7.7)	(7.2)
Impairment losses	(51.1)	(47.0)	(50.2)	(45.4)	(48.7)	(51.6)	(38.8)	(23.6)
Profit before tax	1.5	13.7	15.8	13.0	5.4	8.1	10.7	26.7
RWA	10,112	10,440	10,503	10,401	10,283	10,273	10,269	10,273
Risk Adjusted Return on 8% Regulatory Capital	0.7%	6.6%	7.5%	6.2%	2.6%	3.9%	5.2%	13.0%
Cost / Income Ratio	59.0%	55.5%	53.6%	56.5%	61.3%	55.7%	60.9%	59.3%





(€ million)	Q4 2010	Q3 2010	Q2 2010	Q1 2010	Q4 2009	Q3 2009	Q2 2009	Q1 2009
Operating Income	13.0	9.8	9.7	8.0	11.2	13.4	13.2	14.3
Net Interest Income	0.5	0.4	0.4	0.4	0.2	0.1	0.6	0.5
Net fee and Commission Income	(0.2)	0.0	(0.2)	(0.2)	(0.2)	(0.4)	(0.2)	(0.2)
Income from Financial Operations	0.2	(0.7)	(0.9)	(0.6)	(0.6)	2.1	2.6	5.3
Other Income	12.4	10.2	10.5	8.5	11.7	11.6	10.1	8.7
Operating Expenses	(26.1)	(14.1)	(13.6)	(13.8)	(15.0)	(13.8)	(15.6)	(14.5)
Staff Costs	(5.0)	(4.5)	(4.4)	(4.6)	(4.8)	(5.0)	(6.2)	(6.0)
General Expenses	(7.5)	(7.1)	(6.7)	(6.3)	(7.2)	(5.4)	(5.6)	(5.0)
Depreciation	(2.0)	(2.5)	(2.5)	(3.0)	(3.1)	(3.4)	(3.8)	(3.5)
Restructuring Costs	(11.7)	-	-	-	-	-	-	-
Impairment losses	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Profit before tax	(13.2)	(4.3)	(3.8)	(5.8)	(3.9)	(0.4)	(2.4)	(0.2)
RWA	564	563	568	569	564	562	567	570

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