



FOURLIS

G R O U P O F C O M P A N I E S

August 2016



Company Profile

- FOURLIS GROUP is a leading group of companies in Southeast Europe in quality consumer durable goods. The parent company was founded in 1950 as A. FOURLIS AND CO.
- The group is active in two key divisions:
 - Retail Home Furnishing through the franchise of IKEA stores in Greece, Cyprus and Bulgaria,
 - Retail Sporting Goods through the franchise of INTERSPORT stores in Greece, Cyprus, Romania, Bulgaria and Turkey along with THE ATHLETE'S FOOT stores in Greece and Turkey.



Our Business Activities

Home Furnishing Retail



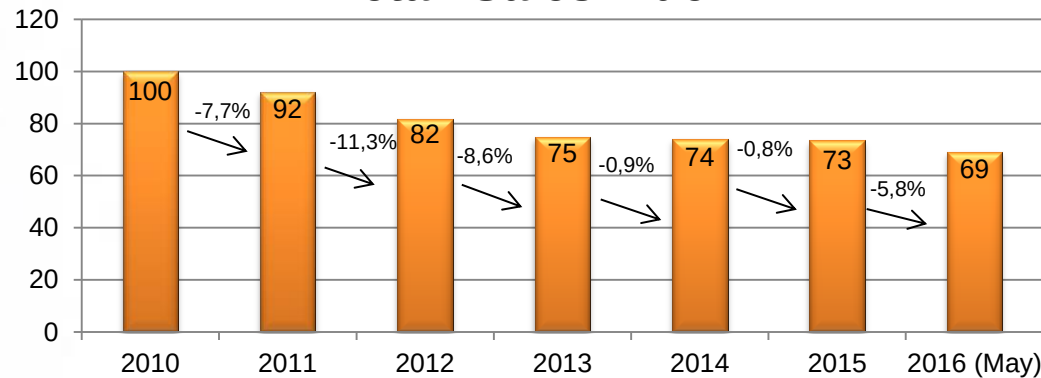
Sporting Goods Retail



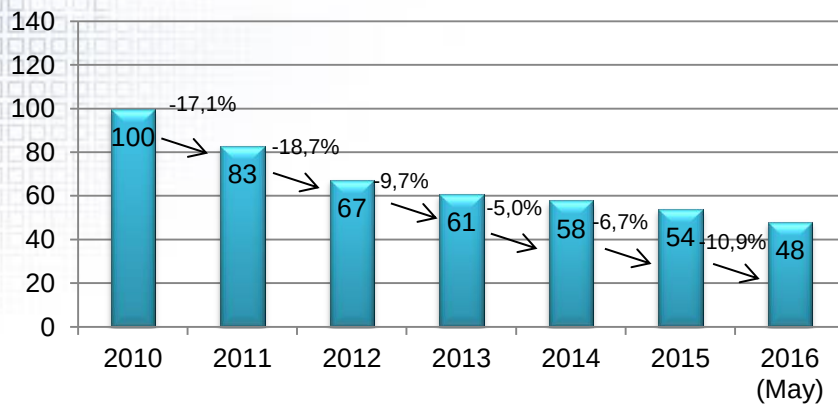


Economic environment in Greece remains challenging

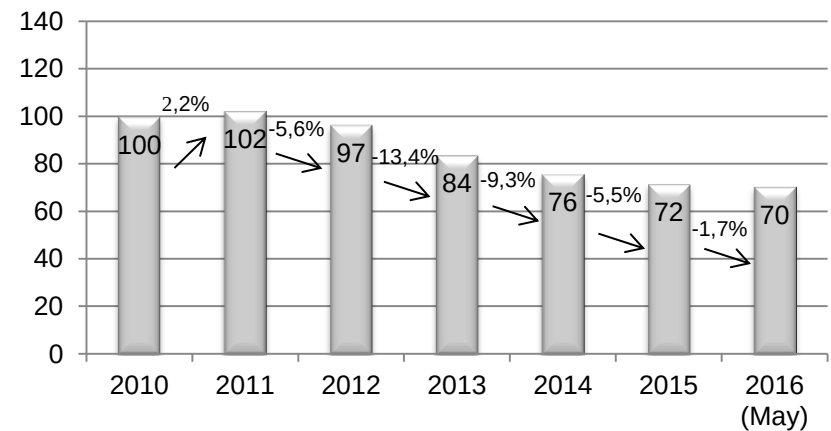
Retail Sales Index



Appl-Furn Index

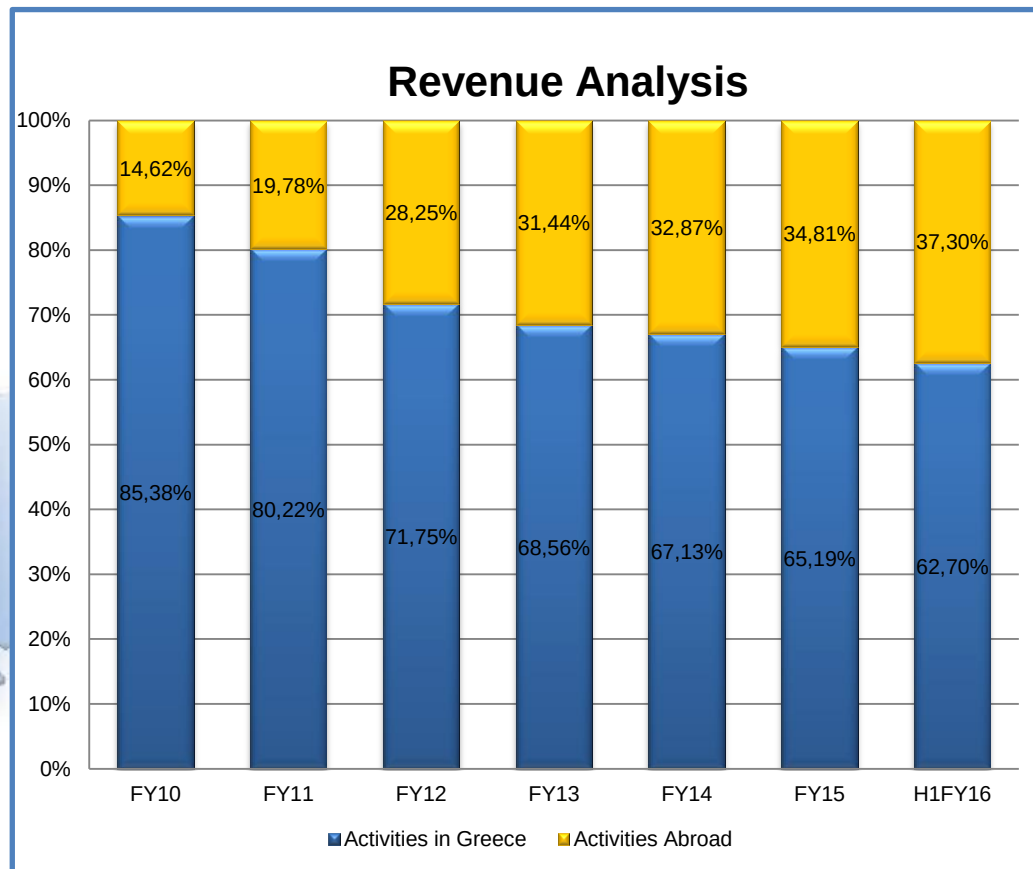


Department Stores Index





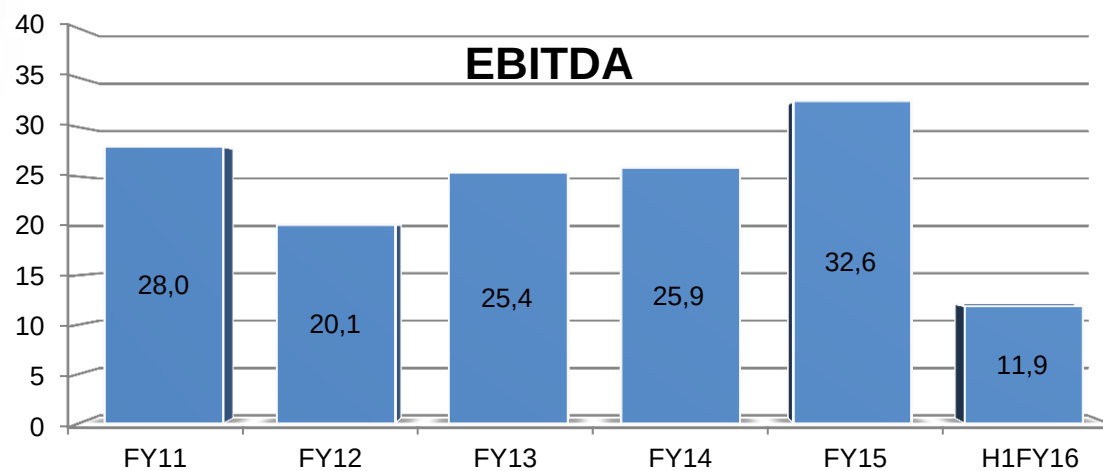
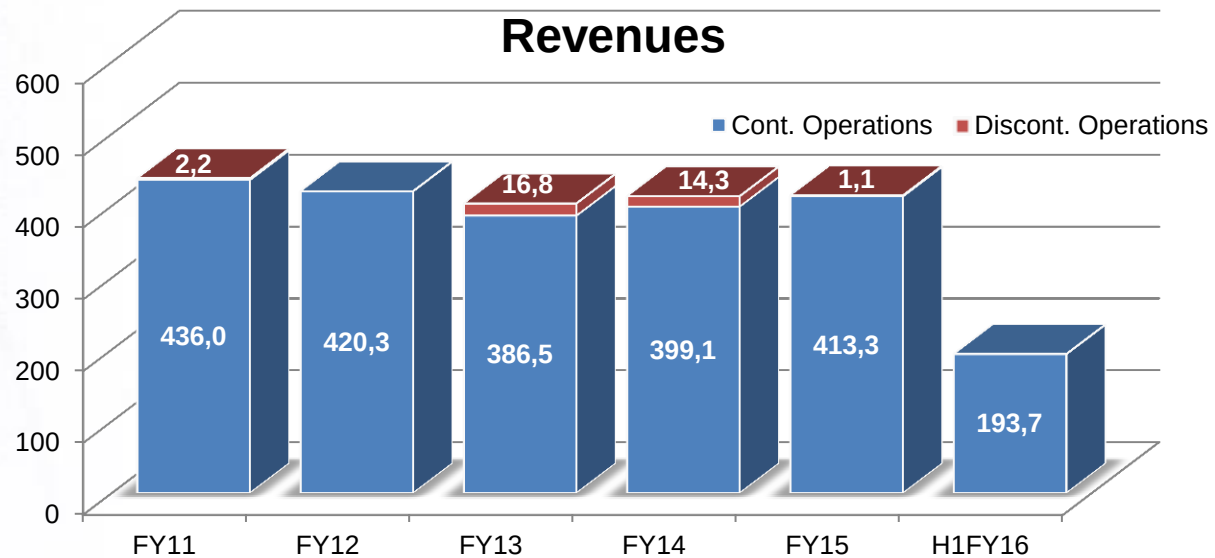
Contribution outside Greece is growing



 Greece	 Cyprus	 Romania	 Bulgaria	 Turkey
Ikea	Ikea	Intersport	Ikea	Intersport
Intersport	Intersport		Intersport	The Athlete's Foot
The Athlete's Foot				



Facts & Figures 2011-2016





Executive Summary H1FY16

- ✓ Furlis Group, during H1FY16, realized sales € 193,7 million 5,8% higher vs same period last year (€ 183,1 mio).
- ✓ H1FY16 EBITDA was € 11,9 million vs € 7,0 million in H1FY15 (69% higher).
- ✓ Consolidated Losses Before Taxes were € 4,0 million vs losses € 7,5 million in H1FY15.
- ✓ The Group realized Net Loss € 3,3 million compared to Net Loss of € 6,5 million in H1FY15.
- ✓ 5 new Intersport stores opened during 2016.
- ✓ Net Debt € 134,2 mio vs € 144,5 mio in H1FY15 and € 124,8 mio in FY15
- ✓ CAPEX € 4,6 mio.

Consolidated P&L

Group Consolidated Key Financial Figures (in €mm)

<u>Q2</u>				<u>H1</u>			
CY 16	PY 15	Index		CY 16	PY 15	Index	FY 15
101,7	94,5	108	Revenue	193,7	183,1	106	414,4
44,6	40,7	110	Gross Profit	82,4	76,4	108	171,1
43,9%	43,1%		Margin	42,5%	41,7%		41,28%
8,9	5,9	150	EBITDA	11,9	7,0	169	32,6
8,7%	6,2%		Margin	6,1%	3,8%		7,87%
5,5	2,6	210	EBIT	5,1	0,5	1067	19,3
0,0	-1,5	n/c	PBT	-4,0	-7,5	54	2,5
-0,1	-1,3	6	NP	-3,3	-6,5	51	0,3



Consolidated Balance Sheet

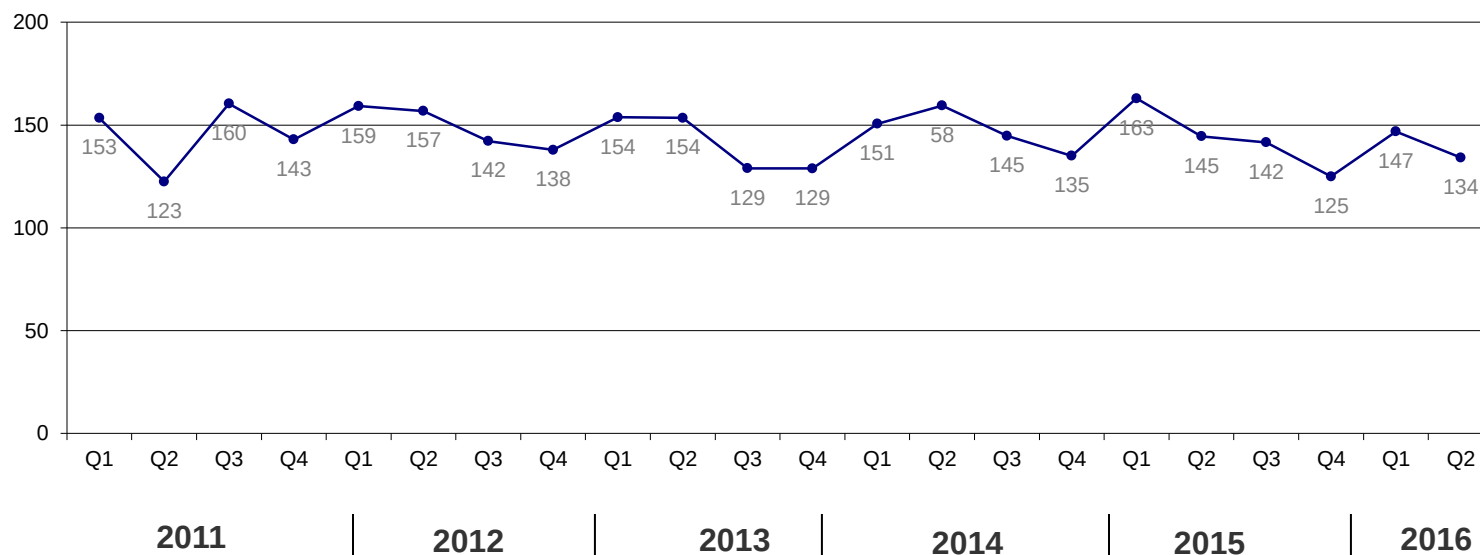
	Q2 2016	Q2 2015	FY 15
<i>Property, plant & equipment</i>	222,9	224,0	224,9
<i>Other Non Current Assets</i>	64,1	65,3	64,7
Non-current assets	287,0	289,3	289,6
<i>Inventories</i>	81,0	92,1	78,3
<i>Receivables</i>	19,0	32,2	22,3
<i>Other Current Assets</i>	2,0	0	3,3
<i>Cash & Cash Equivalent</i>	18,2	12,1	24,9
Current assets	120,2	136,5	128,8
Total Assets	407,2	426,7	418,4
<i>Loans and Borrowings</i>	61,3	103,2	93,8
<i>Other non-current liabilities</i>	8,5	8,9	10
Non-current liabilities	69,8	112,1	103,8
<i>Total Loan Borrowings</i>	91,1	67,3	55,9
<i>Total Account Payables</i>	91,6	100,4	101,2
Current liabilities	182,7	167,7	157,1
Shareholders Equity	154,6	151,5	157,6
Shareholders Equity & Liabilities	407,1	431,3	418,4



H1FY16 – Net Debt and Evolution per segment

Net Debt Structure by Segment - € mm

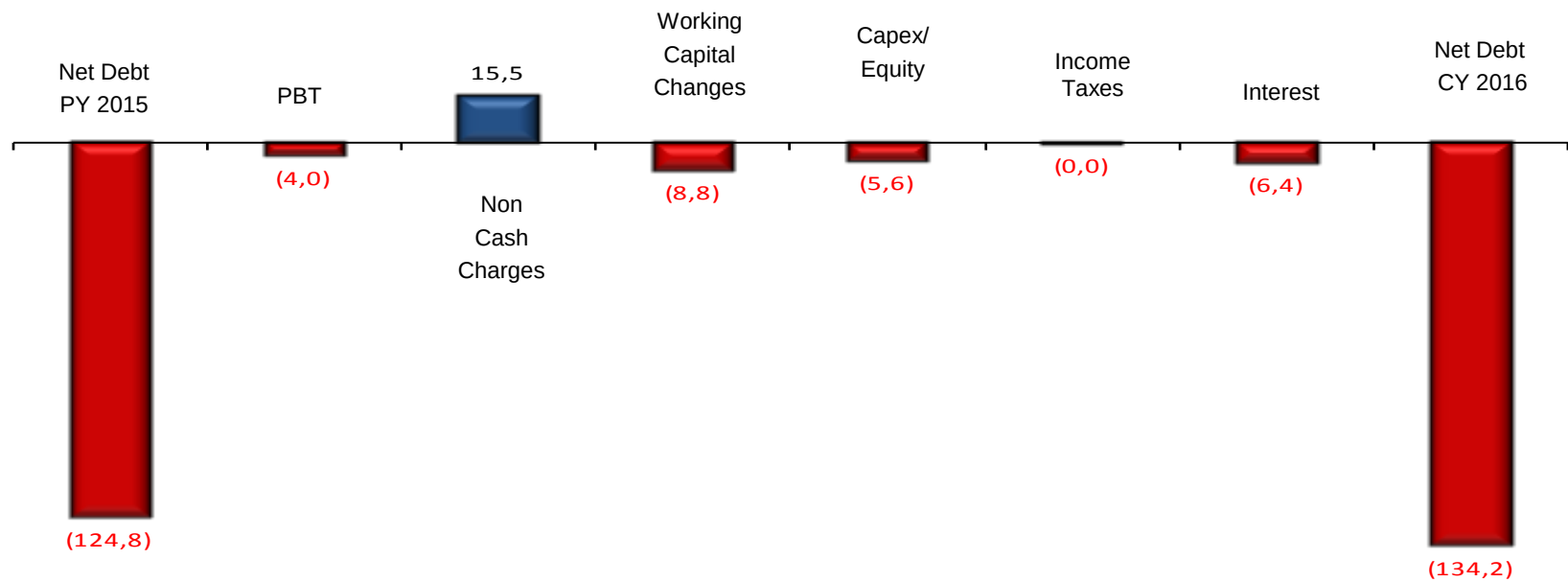
	June 30th, 2015	Dec 31st, 2015	June 30th, 2016	Δ vs PY same period	Δ vs PY end
IKEA	110,6	90,3	99,4	-11,2	9,1
INTERSPORT	33,5	34,9	35,3	1,7	0,4
FOURLIS	0,4	-0,4	-0,5	-0,8	-0,1
Total	144,5	124,8	134,2	-10,3	9,5





H1FY16 – Cash Flow Performance

Group Cash Flow - € mm





Countries We Operate



Greece

- ☐ Athens 2 stores
- ☐ Thessaloniki 1 store
- ☐ Countryside 2 stores
- ☐ 5 Pick Up Points

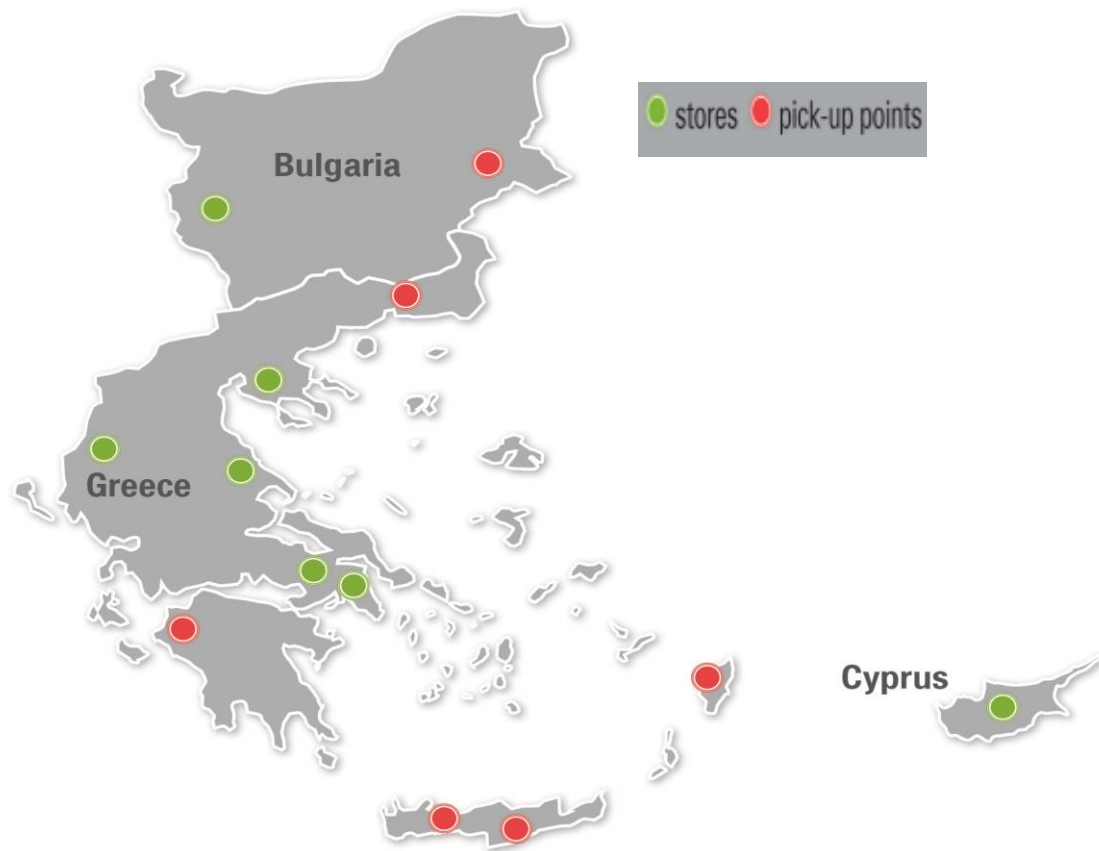
Cyprus

- ☐ Nicosia 1 store

Bulgaria

- ☐ Sofia 1 store
- ☐ 1 Pick Up Point

- ☐ E-Commerce in all countries

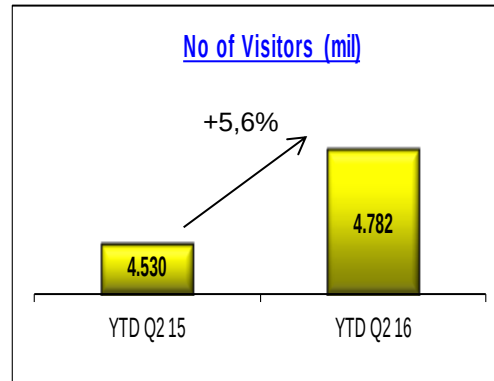




IKEA stores today



	Thessaloniki	AES (Athens I)	Cyprus	ACS (Athens II)	Larissa	Ioannina	Sofia Bulgaria	Rhodes (Ordering Point)	Patra (Ordering Point)	Chania (Ordering Point)	Heraklion (Ordering Point)	Komotini (Ordering Point)	Varna Bulgaria (Ordering Point)
Opening Date	October 2001	April 2004	September 2007	March 2008	October 2009	December 2010	September 2011	November 2012	August 2013	September 2013	October 2013	April 2014	July 2015
Check outs	20	22	19	23	15	15	19	2	2	2	2	2	2
Employees	293	340	261	399	197	197	317	11	12	13	12	9	14





IKEA Financial Performance



IKEA Key Financial Figures (in €mm)

<u>Q2</u>				<u>H1</u>			
CY16	PY15	Index		CY16	PY 15	Index	FY15
68,0	61,8	110	Revenue	127,6	117,5	109	279,5
27,6	24,6	112	Gross Profit	51,1	46,2	111	108,6
40,6%	39,8%		Margin	40,0%	39,3%		38,9%
5,6	3,6	156	EBITDA	7,9	5,0	158	25,6
8,2%	5,8%		Margin	6,2%	4,3%		9,2%
-1,0	-1,6	61	PBT	-3,5	-5,4	65	4,6

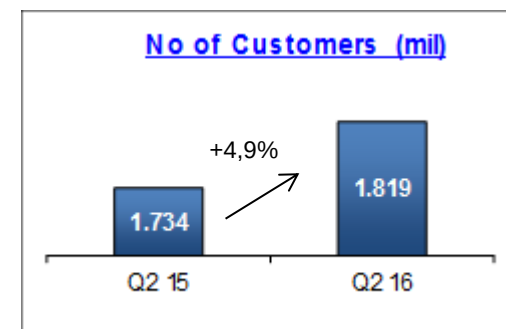
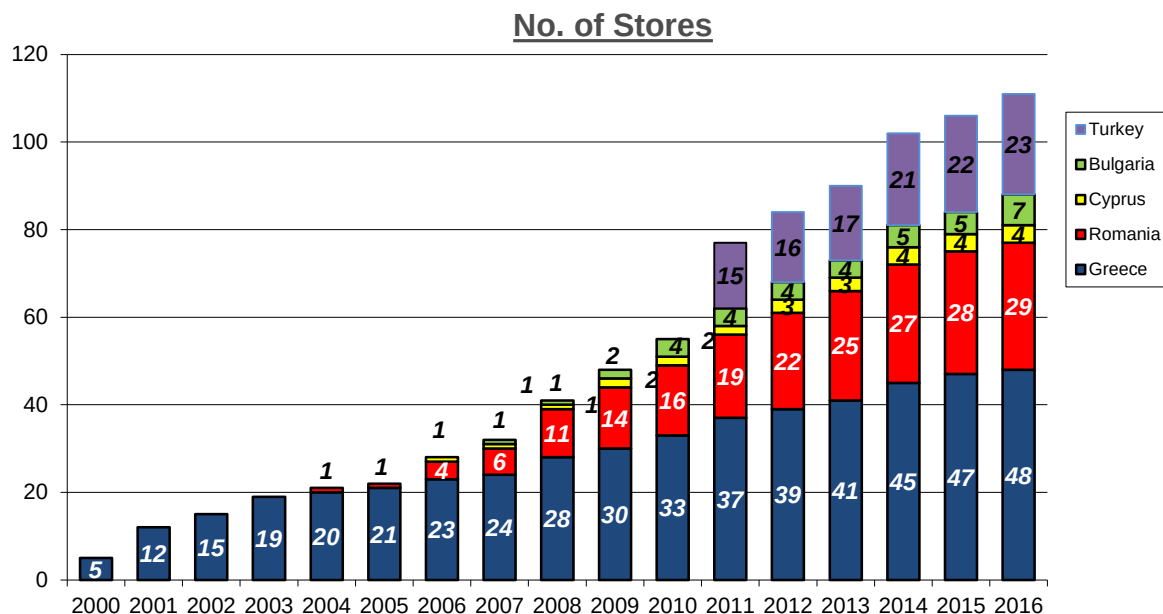
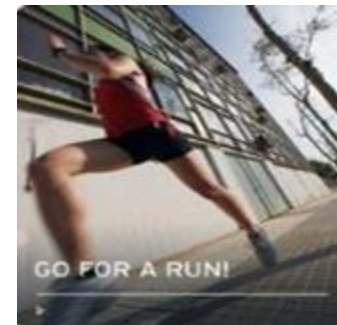




E-Commerce in Greece and Romania



- Intersport Athletics S.A. has the franchise for Intersport stores in Greece, Cyprus, Romania, Bulgaria and Turkey.
- The agreement is based on a management fee on net sales and the distribution of own label products of Intersport International.





A Target of 150+ Stores

Greece

now 48 stores

□ 54 stores

Cyprus

now 4 stores

□ 5 stores

Bulgaria

now 7 stores

□ 7 stores

Romania

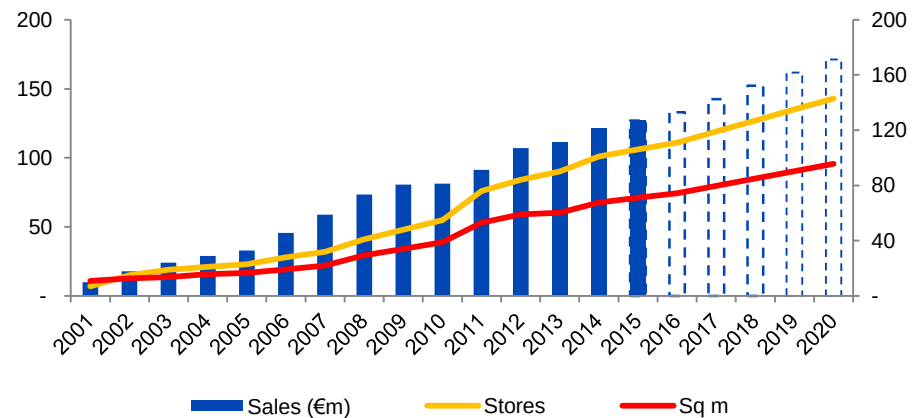
now 29 stores

□ 30 stores

Turkey

now 23 stores

□ 54 stores





INTERSPORT Key Financial Figures (in €mm)

Q2				H1			
CY16	PY15	Index		CY16	PY 15	Index	FY15
33,5	31,0	108	Revenue	65,9	62,1	106	129,2
16,9	15,9	106	Gross Profit	31,2	29,6	105	61,4
50,4%	51,3%		Margin	47,3%	47,7%		47,5%
3,8	3,2	119	EBITDA	5,2	3,8	137	10,9
11,3%	10,3%		Margin	7,9%	6,1%		8,4%
1,5	1,1	136	PBT	0,8	0,1	800	2,8





The Athlete's Foot



- A global retailer for trendy athletic footwear and apparel.
- 459 stores in 24 countries.
- Carrying some of the world's most renowned brands.
- Sport with style.
- Furlis Group has the franchise rights to develop **The Athlete's Foot** store network in Greece and Turkey.
- Today operate 5 stores in Greece (Athens 4, Larissa 1) and 2 stores in Turkey (Istanbul 2).