

Overview of 2019

A number of important events took place in 2019, expected to affect the Group in the medium-term

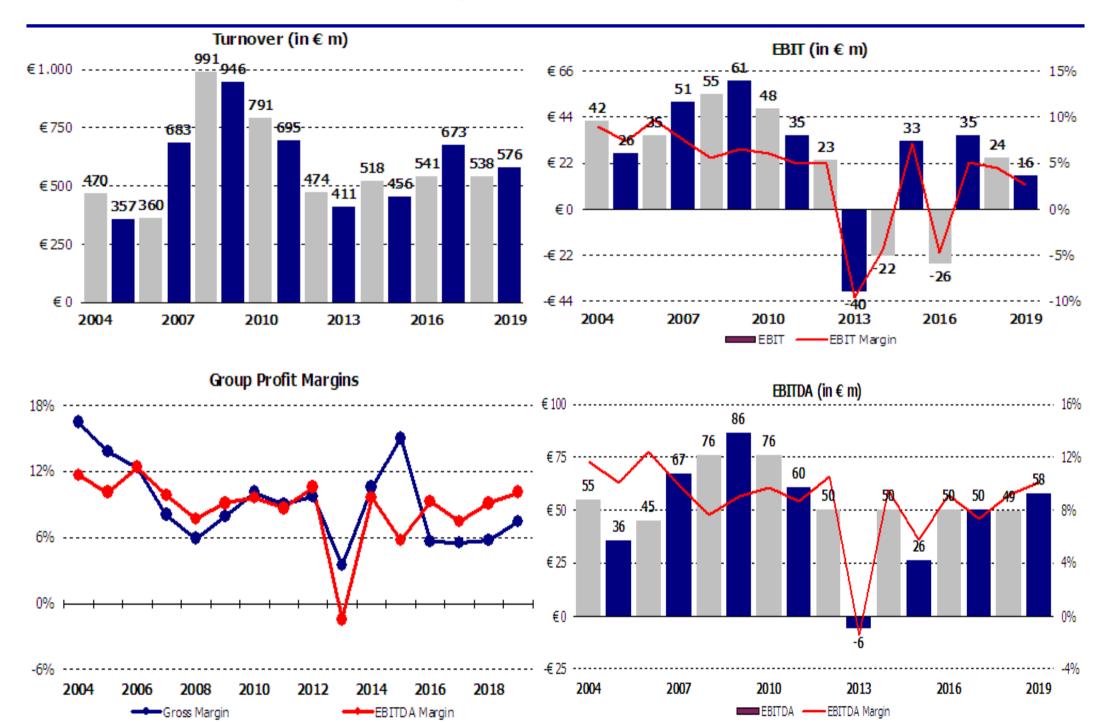
- ✓ The original AVAX corporate name was restored to avoid confusion with the J&P (Overseas) Ltd group which is under liquidation
- ✓ A €20 million share capital increase was initiated, reducing shareholding dependence from the J&P Group in favour of other major shareholders, following its conclusion in early 2020
- ✓ A new 8-member Board of Directors was voted, and a 3-member Projects Bidding Committee was set up
- The contracts for 4 joint venture projects with J&P Overseas in Qatar and Jordan were revised, and AVAX Middle East Ltd was established as a vehicle for acquiring from the J&P Group some corporate units participating in those projects
 - more recently, the companies acquired by AVAX ME were put up for sale, marking the Company's decision to break away from specific projects in Qatar
- ✓ Subsidiaries of the J&P (Overseas) Ltd group in Libya and Greece were acquired and subsequently absorbed by AVAX
- ✓ Volterra struck a strategic partnership with PPC Group regarding the transfer of a 45% share in operating and pending for construction wind parks, through which AVAX Group contributed its stake in the total investment for developing and constructing the parks
- ✓ The Attica Schools PPP was sold, the facilities having entered management phase after construction.
- ✓ Projects worth over €900 million were added in 2019, in Greecem, Cyprus, Iraq, Bulgaria and Croatia, The Group's work-in-hand from construction projects only, exceeded €1.3 billion at the end of 2019, following the exclusion of the backlog from discontinued projects in Qatar



Group & Company Financial Results

	G	ROUP	COM	COMPANY			
ποσά σε € '000	2019	2018	2019	2018			
Turnover	575,927	538,386	432,106	433,010			
Cost of Sales	(533,339)	(507,146)	(395,133)	(408,388)			
Gross Profit	42,588	31,240	36,973	24,622			
Other Net Income / (Expenses)	3,372	6,943	(12,924)	5,644			
Impairments / Write-Offs	(26,307)	(14,519)	(24,387)	(15,584)			
Administrative Expenses	(29,662)	(25,294)	(17,690)	(16,735)			
Selling Expenses	(12,870)	(11,294)	(8,273)	(7,192)			
Income from Securities	7,640	5,486	16,854	5,918			
Income from Associates	30,832	31,888	35,176	33,029			
Operating Profit / (Loss)	15,593	24,449	25,729	29,700			
Financial Expenses	(26,830)	(32,794)	(21,562)	(30,252)			
Profit / (Loss) before tax	(11,237)	(8,345)	4,167	(552)			
Taxes	(6,388)	(16,115)	(5,372)	(14,169)			
Profit / (Loss) after tax							
- continuing operations	(17,625)	(24,460)	(1,204)	(14,722)			
- discontinued operations	(25,501)	(1,843)	(6,716)	(1,843)			
- total (continuing + discontinued)	(43,126)	(26,302)	(7,920)	(16,564)			
EBITDA	58,083	49,384	60,332	53,287			

Group Financial Results

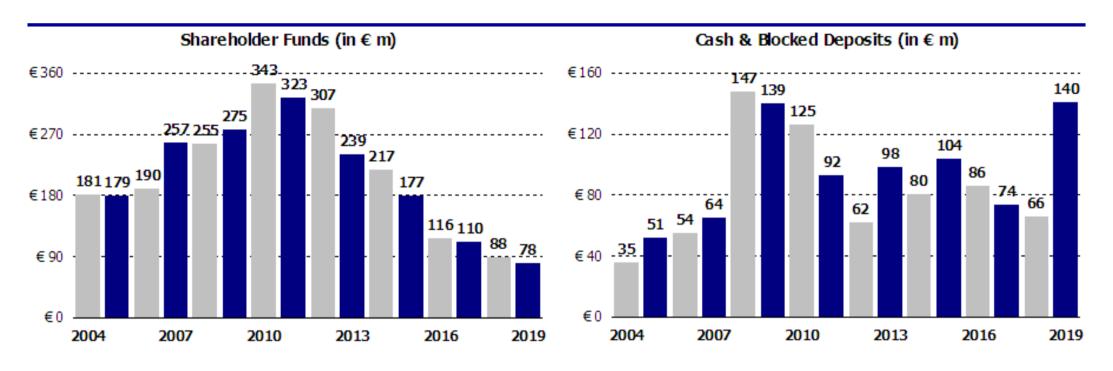


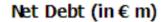
Group & Company Balance Sheet

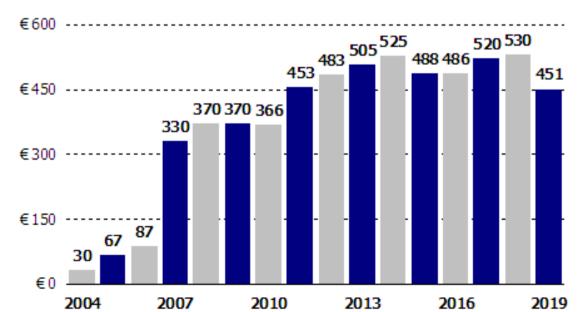
	GRO	UP	COMP	COMPANY			
amounts in € million	12M 2019	12M 2018	12M 2019	12M 2018			
Fixed Assets (incl. Blocked Deposits €20 m in 2019)	586.3	588.3	706.0	689.3			
Assets for sale (Discontinued Operations)	370.7	0.0	18.7	0.0			
Assets available for sale	33.8	0.0	33.8	0.0			
Inventories	19.1	26.9	11.2	13.0			
Construction Contracts	126.1	118.9	119.3	112.0			
Receivables from Clients & Other Receivables	278.7	310.5	241.9	305.4			
Blocked Deposits	49.0	0.0	34.1	0.0			
Cash & Equivalent	71.1	65.7	61.1	57.0			
Total Assets	1,534.7	1,116.4	1,226.1	1,176.7			
Long Term Debt	515.4	475.7	441.6	416.1			
Other Long Term Debt	57.3	67.5	42.6	106.2			
Liabilities from Assets for Sale (Discontinued Operations)	400.7	0.0	39.7	0.0			
Suppliers & Other Liabilities	407.4	365.7	327.9	300.1			
Short term Debt	75.7	119.7	54.1	105.0			
Shareholder Funds	78.3	87.8	320.3	249.3			
Total Liabilities	1,534.7	1,116.4	1,226.1	1,176.7			
Long-Term Debt	(515.4)	(475.7)	(441.6)	(416.1)			
Short-Term Debt	(75.7)	(119.7)	(54.1)	(105.0)			
Cash & Blocked Deposits	140.1	65.7	115.2	57.0			
Net Debt	(451.0)	(529.7)	(380.4)	(464.0)			



Group Balance Sheet









Consolidated Debt Analysis

amounts in € millio	n	2019	2018	2017	2016
Bond Loans		(454.2)	(430.0)	(435.6)	(381.0)
Project Financing *	and Other Long-Term Loans	(20.4)	(43.5)	(30.8)	(32.8)
Long-Term Leasing	- ΔΛΠ 16	(38.2)	0.0	0.0	0.0
Long-Term Leasing	- Equipment	(2.6)	(2.2)	(5.5)	(6.7)
Total Long-Term Lo	ans (A)	(515.4)	(475.7)	(471.9)	(420.5)
Short-term Loans		(36.0)	(110.2)	(94.8)	(98.4)
Short-Term portion	of Leasing (Equipment & IAS 16)	(5.3)	(3.4)	(3.6)	(3.5)
Bond loans maturin	g in 12 months	(34.4)	(6.1)	(22.8)	(49.6)
Total Short-Term Lo	oans (B)	(75.7)	(119.7)	(121.2)	(151.5)
Total Debt (A + B)		(591.1)	(595.4)	(593.1)	(572,0)
Cash & Blocked Dep	posits (C)	140.1	65.7	73.5	85.7
Net Debt	(A + B + C)	(451.0)	(529.7)	(519.6)	(486.3)
less: Project Financing * & Other Long-Term Loans			(43.5)	(30.8)	(32.8)
Corporate Financin	g	(430.6)	(486.2)	(488.8)	(453.5)



Group Results by Business Sector

amounts in € million	Construction	Concessions	Energy	Other	Group Total [Continuing Operations]	Discontinued Operations
2019						
Turnover	441.8	4.9	115.2	14.0	575.9	57.2
Gross Profit	38.0	(0.5)	2.1	2.9	42.6	(3.2)
margin	8.8%	(9.3%)	1.8%	20.9%	7.4%	(5.6%)
EBITDA	31.7	27.3	(1.7)	0.8	58.1	(23.1)
margin	7.2%	-	(1.5%)	5.4%	10.1%	(40.4%)
Pre-Tax Earnings					(11.2)	(25.5)
margin					(2.0%)	(44.5%)
<u>2018</u>						
Turnover	434.8	5.0	85.4	13.1	538.4	44.1
Gross Profit	25.2	(1.6)	4.9	2.8	31.2	0.5
margin	5.8%	(32.7%)	5.7%	21.5%	5.8%	1.2%
EBITDA	20.4	28.0	1.1	(0.1)	49.4	0.5
margin	4.7%	-	1.2%	(0.5%)	9.2%	1.2%
Pre-Tax Earnings					(8.3)	0.5
margin					(1.6%)	1.2%



Group Results by Geographic Region

amounts in € million	nts in € million Greece Markets		Group Total [Continuing Operations]	Discontinued Operations
2019				
Turnover	290.0	285.9	575.9	57.2
Gross Profit	(3.6)	46.1	42.6	(3.2)
margin	(1.2%)	16.1%	7.4%	(5.6%)
EBITDA	47.8	10.2	58.1	(23.1)
margin	16.5%	3.6%	10.1%	(40.4%)
Pre-Tax Earnings	0.2	(11.4)	(11.2)	(25.5)
margin	0.1%	(4.0%)	(2.0%)	(44.5%)
<u>2018</u>				
Turnover	377.5	160.9	538.4	44.1
Gross Profit	5.4	25.9	31.2	0.5
margin	1.4%	16.1%	5.8%	1.2%
EBITDA	46.5	2.9	49.4	0.5
margin	12.3%	1.8%	9.2%	1.2%
Pre-Tax Earnings	11.3	(19.7)	(8.3)	0.5
margin	3.0%	(12.2%)	(1.6%)	1.2%

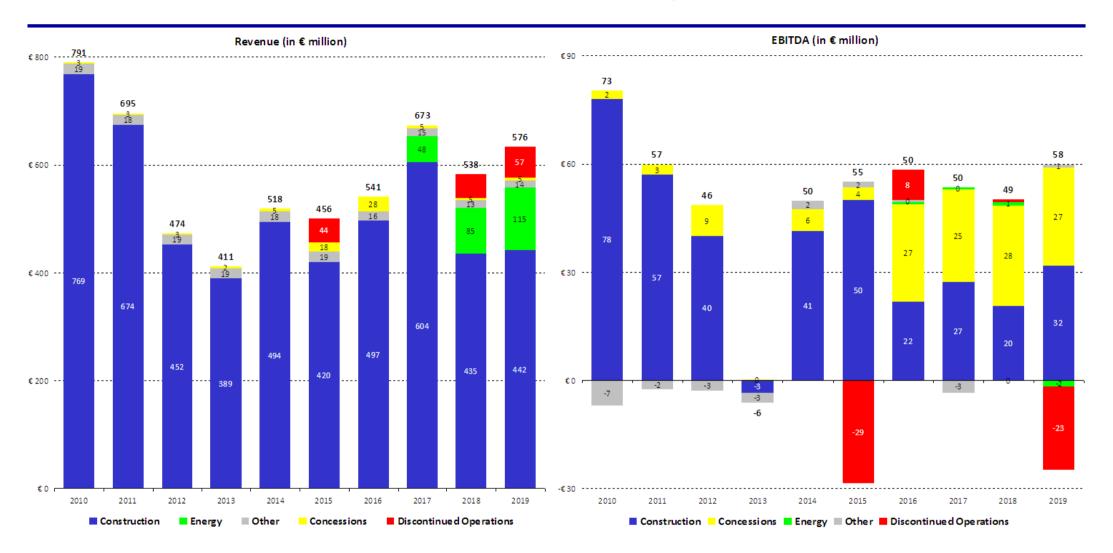


Main Financial Figures

amounts in € million	Turnover		EBITDA				Net Debt			
	2019	2018	change	2019	2018	change		2019	2018	change
Business Sector										
Construction	441.8	434.8	1.6%	31.7	20.4	55.5%		(347.8)	(461.7)	(24.7%)
Concessions	4.9	5.0	(2.9%)	27.3	28.0	(2.5%)		(77.0)	(40.4)	90.3%
Energy	115.2	85.4	34.9%	(1.7)	1.1	-		(11.7)	(12.9)	(9.2%)
Other Activities	14.0	13.1	6.8%	0.8	(0.1)	-		(14.5)	(14.6)	(0.8%)
Total	575.9	538.4	7.0%	58.1	49.4	17.6%		(451.0)	(529.7)	(14.9%)
Discontinued Operations	57.2	44.1		(23.1)	0.5			1.5	4.5	
Geographic Region										
Greece	290.0	377.5	(23.2%)	47.8	46.5	2.9%				
International Markets	285.9	160.9	77.7%	10.2	2.9	252.8%				
Total	575.9	538.4	7.0%	58.1	49.4	17.6%		(451.0)	(529.7)	(14.9%)
Discontinued Operations	57.2	44.1		(23.1)	0.5			1.5	4.5	



Revenue & EBITDA Breakdown by Business Sector



Construction remains the mainstay of Group revenues, however the ebergy sector (through 100% subsidiary Volterra) is gradually increasing its participation in recent years. Production of operating profits (EBITDA) is relatively balanced between construction and concessions



Group Cash Flow

	amounts in € million	2019 [continuing]	2019 [discontinued]	2019 [total]	2018 [continuing]	2018 [discontinued]	2018 [total]
	Pre-Tax Earnings	(11.2)	[uiscontinucu]	[total]	(10.2)	[uiscontinucuj	<u>[total]</u>
	Depreciation	16.3			10.6		
	Other Operating Cash Flows	22.3			14.0		
	Change in Working Capital *	64.0			(33.9)		
	Operating Cash Flow	91.3	(20.2)	71.0	(19.5)	0.0	(19.5)
	Net (Acquisition) / Sale of tangible & intangible fixed assets	(20.7)			(17.0)		
	Net (Acquisition) / Sale of participations & investments	(4.3)			(14.7)		
	Interest & dividends received	45.5			41.1		
	Investment Cash Flow	20.5	0.3	20.7	9.4	0.0	9.4
	Net (Repayment) / Issue of Loans	(48.1)			2.3		
	Net (Dividend Payments / Share Capital Increases	6.6			0.0		
	Other Financing Flows	(70.8)			0.0		
	Financing Cash Flow	(112.2)	22.8	(89.4)	2.3	0.0	2.3
	Change in Cash in period (Operating+Investment+ Financing Cash Flow)	(0.5)	2.9	2.4	(7.8)	0.0	(7.8)
	Free cash Flow (Operating+Investment Cash Flow)	111.7	(20.0)	91.7	(10.1)	0.0	(10.1)
	(Increase) / Decrease in Debtors	31.8			104.7		
	(Increase) / Decrease in Construction Contracts	(7.2)			14.9		
	Increase / (Decrease) in Suppliers	(38.6)			99.3		
	Other net receivables and payables	78.0			(252.9)		
K	(Increase) / Decrease in Working Capital	64.0			(33.9)		12

