

Authentic products drive sustainable growth

ANALYSTS PRESENTATION

2020 FULL YEAR RESULTS

Legal disclaimer

This presentation was prepared by KRI KRI S.A. The information contained herein has been obtained from company and external sources believed to be reliable, but not guaranteed as to its accuracy or completeness. The information contained herein also includes forward-looking statements which are based on current expectations and assumptions about future events.

You should not place undue reliance on these forward-looking statements. These forward-looking statements are subject to risks, uncertainties and assumptions about KRI KRI including, among other things, its future financial position and results, its financial outlook, budgets, projected levels of consumption and production, projected raw materials and other costs, future taxation, estimates of capital expenditure and plans and objectives of management for future operations.

As a result, KRI KRI's actual results could differ materially from those anticipated in the forward-looking statements. No one undertakes to publicly update or revise any forward-looking statement unless required by law. Past performance is no guarantee of future results. This presentation is for informational purposes and is not to be construed as an offer to sell or a solicitation to buy shares of KRI KRI. Unless otherwise specified, all financial information presented herein is based on KRI KRI's IFRS financial statements.





2020 Income statement

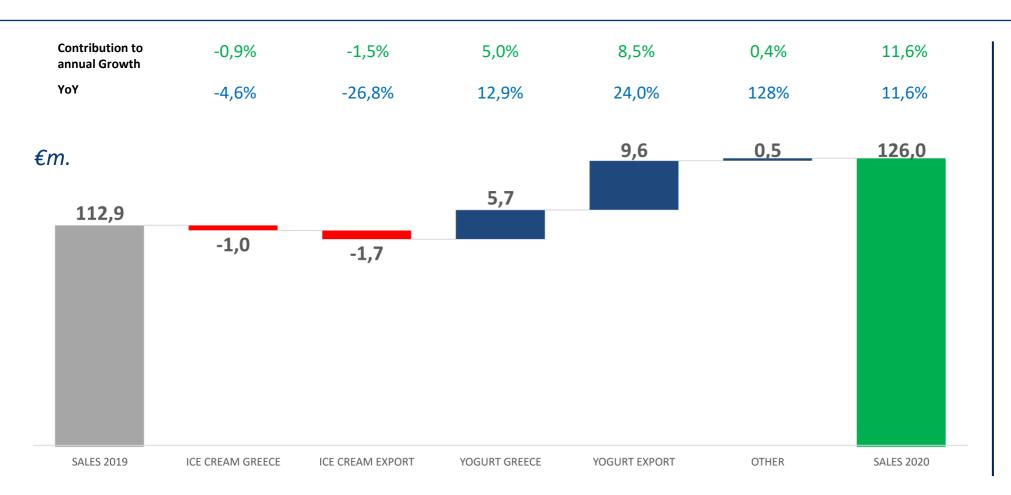
Full year 2020 results

IFRS - €m	2020	2019	2018
Sales	126.0	112.9	94.2
Gross Profit	40.4	39.1	36.7
EBITDA	22.3	21.1	17.3
EBIT	18.6	17.8	14.5
Profit before taxes	18.4	17.6	14.2
Net Profit	15.9	15.2	10.1

Margins	2020	2019	2018
Gross Profit	32.6%	34.6%	38.9%
EBITDA	17.7%	18.7%	18.3%
EBIT	14.8%	15.8%	15.4%
Profit before taxes	14.6%	15.6%	15.1%
Net Profit	12.6%	13.5%	10.7%



Sales bridge



Highlights 2020:

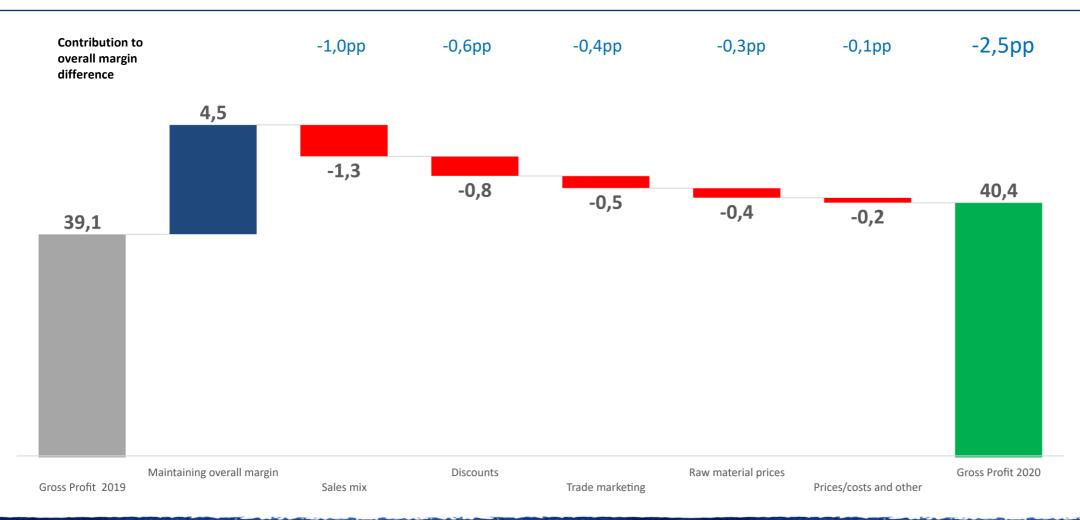
- · Robust top line growth
- Partially recovery of ice-cream Greece sales decline
- Strong growth in yogurt segment

Outlook 2021:

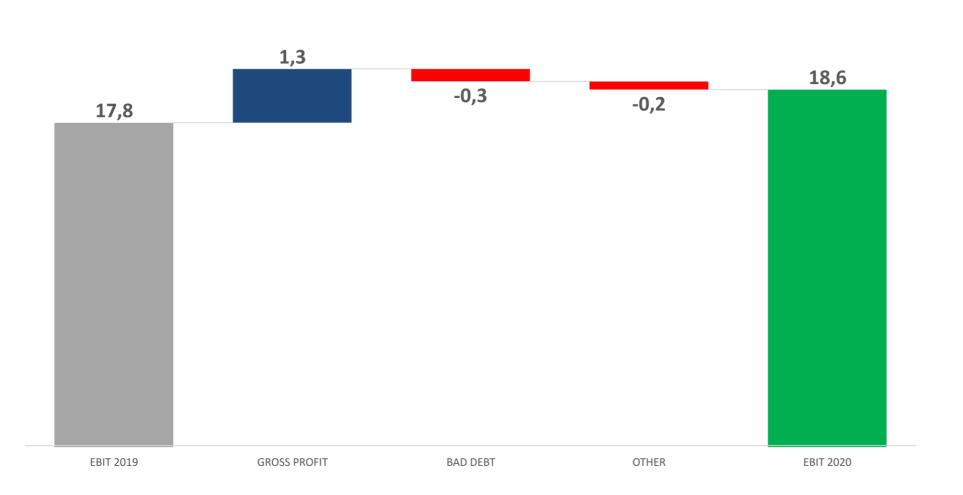
Continue growth at a similar rate



Gross Profit Bridge



EBIT Bridge



Highlights 2020:

• Stable operational expenses

Outlook 2021:

Maintaining, at least, the operational margins of 2020



Cash Flow

IFRS - €m	2020	2019	2018
Operating activities	17,1	13,7	16,2
Investing activities	(11)	(14,9)	(7,6)
Financing activities	(7,3)	(2,2)	(4,5)
Free cash flow	6,1	(1,2)	8,6

Working Capital elements

- Raw materials +4mil €
- Trade receivables -0,7mil €

<u>Capex</u>

- CAPEX 2020 €10,2m
- Planned Capex 2021
 €5m biogas plant
 €6m plant & equipment



ESG 08

Environmental

- Biogas plant for sewage treatment
- Less Plastic in packages

Social

- Donation of equipment and materials to hospitals
- Providing education to farmers

Governance

- Improving governance procedures
- Improving Risk Management

÷



	2020	2019	2018
Share Price 31/12	6,54	5,66	4,25
Dividend	0,20	0,18	0,115
EPS	0,480	0,454	0,306
Dividend payout ratio	42%	40%	38%
Dividend yield	3,1%	3,2%	2,7%



Any Questions?

Contact information

KRI KRI S.A. MILK INDUSTRY 3rd km Serres-Drama Serres PC 62125 Greece

3+30 23210 68300



website: www.krikri.gr

