

-30% reduction in CO₂e

By 2030

54

By 2050

Carbon

Neutral

-(2

Flash Note

Integrated Financial & non-Financial Results 2021

MYTILINEOS

27.01.22

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2021 was both a milestone year due to MYTILINEOS' record-high profitability as well as a preparatory one for the transition to new levels of financial performance and value creation for our shareholders, for years to come. We have achieved new record-levels of turnover and profitability, while significant investments have either been completed or are near-completion.

Having made strong commitments for the reduction of our CO2 emissions, we accelerated the execution of the largest investment programme in MYTILINEOS' history, which exceeded €379m. Alongside our environmental commitments, we have launched new investment plans to strengthen our energy transition process.

In a year of significant challenges, MYTILINEOS demonstrated its ability to adapt to difficult conditions, with planning and hard work. In the new, much larger and much more challenging "piste" that we are entering in 2022, we will keep going in this direction, with renewed strength and "vigor"!

Strong Commitment to ESG, targeting -30% CO2 emissions by 2030 and **Net Zero by 2050**





Overall Targets*



2030

-30% reduction in total CO2 emissions (Scope 1 & 2)





2050

Neutral

Carbon Footprint (Net Zero)



Targets* per Business Unit by 2030



Renewables & Storage Development

Neutral
Carbon Footprint
(Net Zero)



Sustainable Engineering Solutions

Neutral
Carbon Footprint
(Net Zero)



Power & Gas

~50% reduction of relative CO2 emissions per MWh produced



Metallurgy

-65% reduction in total CO2 emissions (Scope 1 & 2)

-75% reduction
of relative CO2 emissions per ton
of Aluminium produced

^{*} vs. 2019 level

Financial Results 2021 Key Highlights

Key Financial HighlightsPositioned for Future Growth



EPS

€1.19/sh



First step towards delivering our longterm value creation strategy plan **EBITDA**

€359m

14% YoY

Record-High Profitability

4Q21 EBITDA

€118m

1 46% YoY

4Q performance, annualized, indicates a pace of €470m

ESG

Combined ESG score:



"Top ESG Performer" by SUSTAINALYTICS

Cash Balance

€603m

1 22% YoY

Strong Cash generation despite global challenges Net Debt came in at €803m Liquidity

€1.5bn

12% YoY

Comprising c.€0.6bn Cash and c.€0.9bn Committed Credit lines to fund **Growth** **CAPEX**

€379m

Despite high CAPEX, Leverage remains low (c.2.2x) due to consistently robust Operating Cash Flows

2021 Dividend

Proposed final dividend c.€0.42/sh*

Strong track-record with >€250m# (>10% of current Mkt Cap.) being distributed since 2017

*own equity shares adjusted #incl. 2021 proposed payment

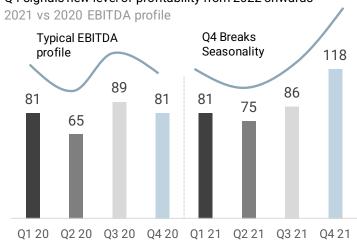
Financial KPIs

(Key Performance Indexes)

Business Model's resilience supports Sustainable Growth







Q4 2021 breaks seasonality (46% increase YoY) showing the way to new level of profitability from 2022 onwards. Annualized, Q4 EBITDA indicates a pace of €470m, which for 2022, excludes contribution from the new CCGT, projected higher Aluminium production & prices as well as expected stronger RSD pipeline utilization

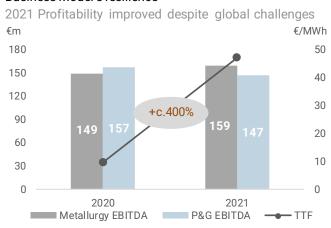
ROIC, ROME & Net Economic Value Added (Net EVA %)

Strong value generation sourced mainly from Organic Growth



Growing Organically by employing significant capital at high rates of return. The compounding effect of high ROIC produces strong long-term Shareholder value and proves the quality of the management team

Business Model's resilience



In 2021, MYTILINEOS enhanced its profitability, despite being in the midst of an unprecedented global energy crisis and a continued pandemic alert

WACC & Cost of Borrowing (pre-tax)

Significant reduction in our WACC



Leverage Ratio (Net debt/EBITDA)

Leverage Ratio remains low



Access to the Green bond market drives Cost of Borrowing lower, which in turn further improves WACC, regardless of inflationary pressures

Following a record-capex year, MYTILINEOS's Leverage, peaked at c.2.2x, well-below market's average as well as our ceiling of 3x Net Debt/EBITDA

2021 Calendar of Events (1/3)

 MYTILINEOS signed an agreement with INWASTE S.A., for the construction of the first integrated environmental solution dealing adequately with hazardous waste management in Greece.

 MYTILINEOS committed to reduce total direct and indirect CO2 emissions by >30% until 2030, and achieve net zero target by 2050



 SES BU entered into an agreement for the development of a 400kV network in Albania

 MYTILINEOS sets a 2.25% coupon on its inaugural Green bond of €500m, due 2026. Proceeds will be used to finance Eligible Green Projects

> Jan 2021 > Feb 2021 h> Mar 2021

Apr 2021

- RSD BU has been awarded a total of 26 MW for battery energy storage systems in the Italian Storage Fast Reserve
- MYTILINEOS acquired a 1.48GW solar-project portfolio along with battery-storage pipeline
- RSD BU announced the energization of 30MW Battery Energy Storage Systems in Scotland (Byers Brae Project)

- RSD BU, secured a new PPA in Australia through the Blockchain technology.
- RSD BU signed agreements for EPC solar projects of 168MW in Spain as well as EPC projects of 283MWp in Chile

2021 Calendar of Events (2/3)

- Contracting of Koumoundouros HVC for €46m, with completion expected in Q3 2023.
- MYTILINEOS signed an agreement to develop engineering activities for the implementation of a green hydrogen plant via electrolysis in Italy.

- MYTILINEOS, becomes the first Greek company to support the "Task Force on Climate-related Financial Disclosures" (TCFD)
- MYTILINEOS selected by Total Eren for the EPC of the 131MW capacity "Tutly" solar project in Uzbekistan

 Mytilineos signed a new agreement with PPC for the electricity supply of "Aluminum of Greece" (Metallurgy BU). The new agreement covers a 3year period, from 2021 up until 2023.

> May 2021

- Announcement of cooperation with Selcoms-i, to provide for the exclusive use and exploitation of BOOSTplus, an innovative and 100% green fuel supplement.
- RSD BU signed agreement for an EPC solar project of 200MW in Kozani-Greece for PPCR

> Jun 2021

- MYTILINEOS signed a JV agreement with Copenhagen Infrastructure Partners, for the development of offshore wind-parks in Greece.
- SES BU has entered into an agreement for the execution of the two new

switchyards in Georgia

220/100kV

 RSD BU acquired a 14MW portfolio of solar development projects in the Republic of Ireland, from Elgin Energy

substations

extension of 500kV and 400kV

the

and

2021 Calendar of Events (3/3)



- RSD BU has electrified 118MW of Solar PV in Australia and 3.4MW in Cyprus
- MYTILINEOS has been awarded with a 52.8
 MW solar project in the Italian RES auction
 securing a 20-year CFD at a price of
 65.17€/MWh
- MYTILINEOS joined the official list of the SBTi 'Committed Companies
- RSD BU have signed an agreement for the sale of a 100MW solar portfolio in the South of Spain.

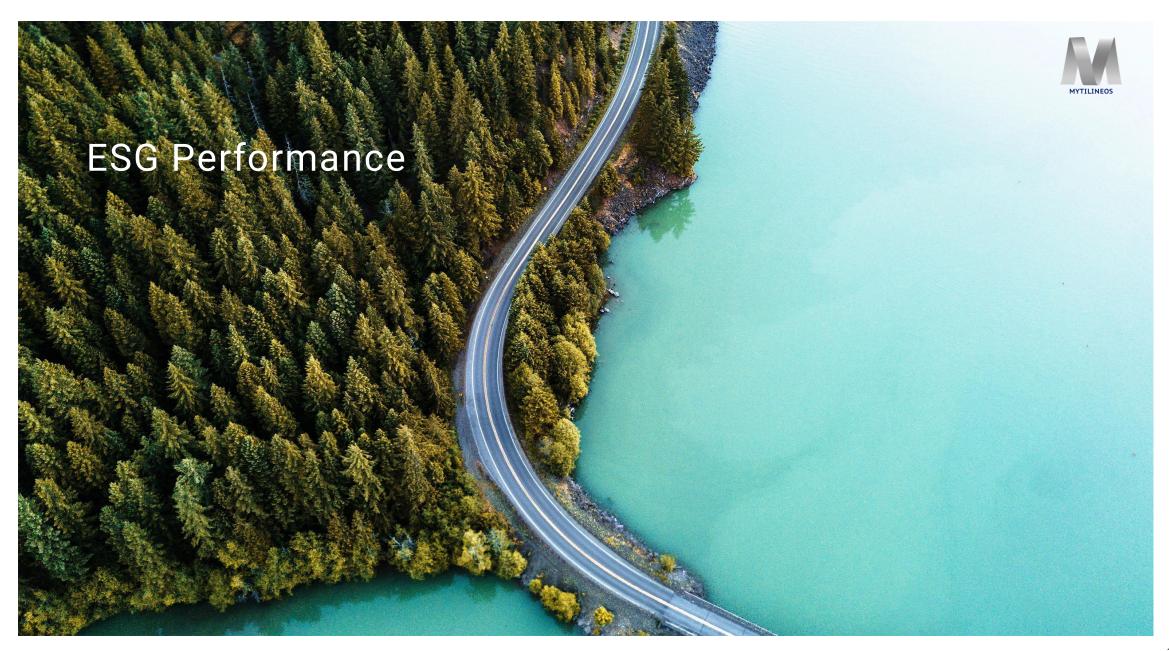
'> Sep 2021

Oct 2021



> Nov 2021 Dec 2021

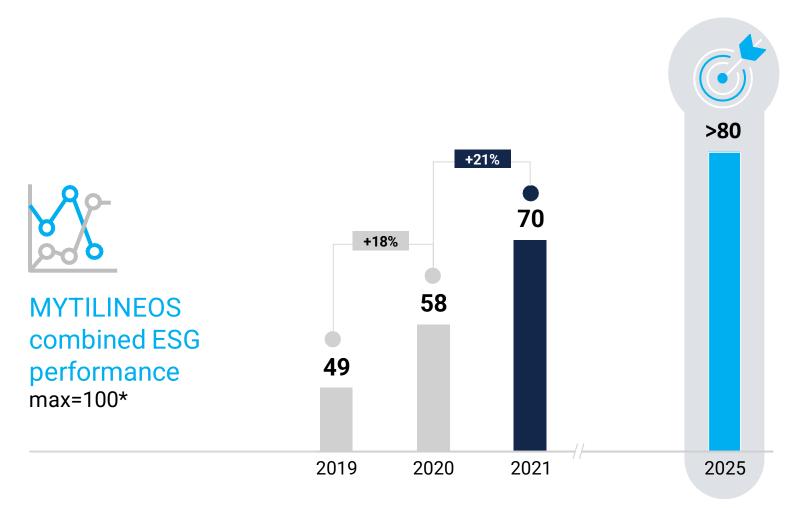
 MYTILINEOS signed an agreement with Enel Group, for the sale of two solar farms of 89MW capacity in Romania. Financial closure of 117MW projects in Australia



MYTILINEOS - ESG Performance evolution

MYTILINEOS' combined ESG-score improved by c.45% since 2019





No.2

(out of 114 companies in "Industrial Conglomerates" industry group)

MYTILINEOS is recognized, by Sustainalytics, as a "Top ESG Performer"



MYTILINEOS - ESG Ratings

In 2021 MYTILINEOS improved its ESG-score in almost all the participated indices



ESG Raters

| Raters | Maxrating | 2020 | 2021 |
|--------------------------------------|-----------|------|--------|
| SUSTAINALYTICS a Morningstar company | <10 | 30 | 22.4 |
| ISS ESG ⊳ | 1 | 2.3 | 1.3 |
| REFINITIV 🔫 | A+ | B+ | A- (1) |
| S&P Global | 100 | 38 | 48 1 |
| arabesque | 100 | 62.4 | 66.2 1 |
| Bloomberg | 100 | 62.8 | 66.5 |
| FTSE THE INDEX COMPANY | 5 | 4.1 | 3.9 |
| IdealRatings® | 300 | 265 | 275 🕥 |

Thematic Raters

| Raters | Maxrating | 2020 | 2021 |
|-----------------------------|-----------|------|------|
| Climate Change | Α | - | С |
| Water Security | А | В | В |
| arabesque UN Global Compact | 100 | 71 | 71 — |

During 2021 MYTILINEOS further enhanced its ESG score performance, in almost all the participated indices, while also joined the CDP climate change initiative as well as the official supporters of the Task Force on Climate-Related Disclosures (TCFD)



Note: ES G s cores current as of December 2021

MYTILINEOS - ESG KPIs



| ESG Pillar | Related SDGs* | KPI | Unit of measure | 2020 | 2021 |
|-------------|--|--|-------------------------------|--------------------------|------------------------------|
| Environment | 7 AFFORDABLE AND CLEAN CHERGY 12 RESPONSIBLE CONSUMPTION AND PRODUCTION | Total RES capacity (operational and under development in Greece and globally), of which: In operation Under construction In mature development | MW | 941 222 169 550 | 2,216 332 568 1,316 |
| | | Secondary Aluminum production | % of totalaluminum production | 18.9% | 21.7% |
| | | Total employment (Direct & Indirect employees) | No ofemployees | 3,856 | 4,823 |
| | 3 GOOD HEALIH BEING B ECONOMIC GROWTH | Voluntary employee turnover rate | % of totaldirect employees | 6.0% | 6.1% |
| Coolel | - ₩ • | Fatalities (Direct & Indirect employees) | No of fatalities | 1 | 1 |
| Social | | Total Recordable Injuries rate (Direct employees) | Per200000 hours worked | 0.53 | 0.85 |
| | | Total Recordable Injuries rate (Indirect employees) | Per200000 hours worked | 0.38 | 0.29 |
| Cavamanas | 16 PEAGE, JUSTIGE AND STRONG | Board diversity | % of female Board Members | 20% | 27% |
| Governance | | Total confirmed incidents of Bribery & Corruption | No ofincidents | 0 | 0 |

^{*} UN Sustainable Development Goals



Notes on the information presented in the Flash Note



01

This document presents the Financial Results and other basic financial information of MYTILINEOS for the year ended December 31,2021 and has been prepared, in all material aspects, in accordance with International Financial Reporting Standards (IFRS) and the basic accounting principles (Historical Cost and going concern) applied by MYTILINEOS.

The Financial Results and the basic Financial information presented in this document refer to unaudited financial figures and include the estimates of the Management and provisions relating to financial data or other events of the fiscal year 2021.

In the following period until the announcement of the audited annual financial statements (24/2/2022) and in case of events, having a material impact, either quantitative or qualitative with regards to the data presented herein, the Company will timely inform the investment community.

The reporting currency is the Euro (currency of the country of the Group's Parent Company) and all the amounts are shown in millions of Euros unless otherwise specified.

Income Statement (unaudited)





Turnover:

€2.7 bn

Net Profit:



€162 mn

EBITDA:



€359 mn

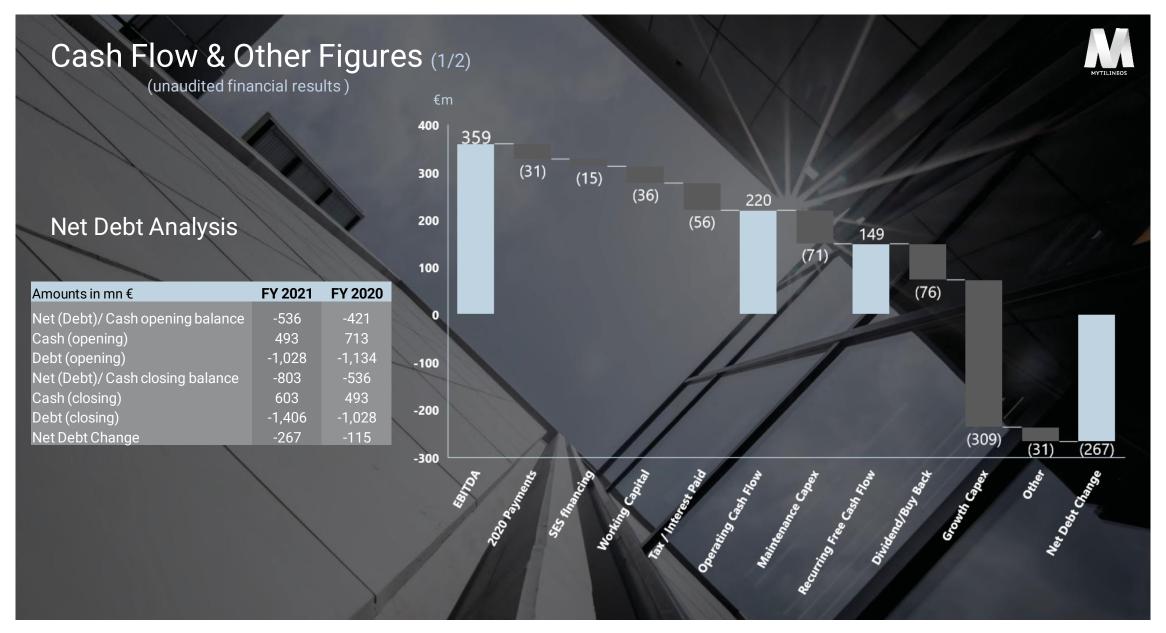


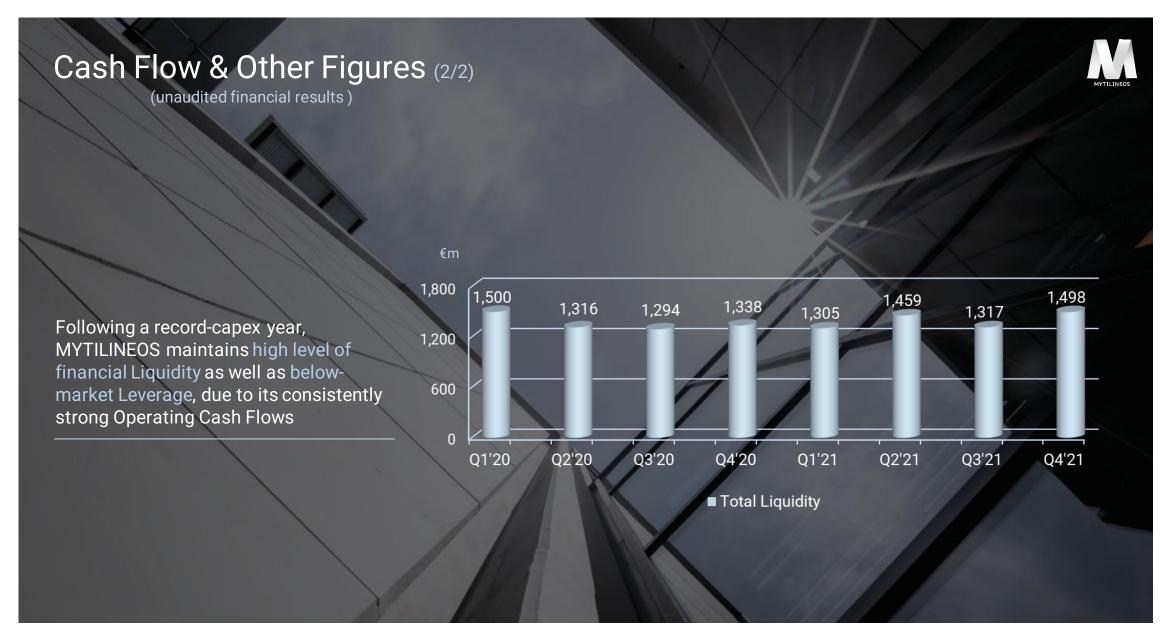
MYTILINEOS defines the «Group EBITDA» quantity as profits/losses before tax, itemized for financial and investment results; for total depreciation (of tangible and intangible fixed assets) as well as for the influence of specific factors, i.e.shares in the operational results of associates where these are engaged in business in any of the business sectors of the Group, as well as the influence of write-offs made in transactions with the aforementioned associates.

| | ON CONSOLIDATED BASIS | | MYTILINEOS S.A. | | | |
|---|-----------------------|----------------|-----------------|----------------|----------------|------|
| (Amounts in mn. €) | 1/1-31/12/2021 | 1/1-31/12/2020 | Δ % | 1/1-31/12/2021 | 1/1-31/12/2020 | Δ% |
| Sales | 2,664 | 1,899 | 40% | 2,111 | 1,396 | 51% |
| EBITDA * | 359 | 315 | 14% | 200 | 203 | -2% |
| Depreciation | (80) | (90) | -11% | (56) | (62) | -9% |
| Financial results | (59) | (54) | 9% | (45) | (53) | -15% |
| Share of profit of associates | 1 | 1 | 6% | 0 | 0 | 0 |
| Profit before income tax (EBT) | 221 | 172 | 28% | 98 | 88 | 11% |
| Income tax expense | (41) | (28) | 43% | (17) | (19) | -9% |
| Profit after income tax from continuing operations | 181 | 144 | 26% | 81 | 70 | 17% |
| Result from discontinuing operations | (1) | (1) | -60% | 0 | 0 | 0% |
| Profit for the period (EAT) | 180 | 142 | 26% | 81 | 70 | 17% |
| - Non controlling Interests | (18) | (14) | 32% | 0 | 0 | 0% |
| Profit attributable to equity holders of the parent | 162 | 129 | 26% | 81 | 70 | 17% |
| Earnings per share * | 1.193 | 0.913 | 31% | 0.599 | 0.494 | 21% |
| #Familiar and the second and the latest to the | | | | | | |

*Earnings per share are calculated by the weighted average number of ordinary shares

| Profit margin (%) | 1/1-31/12/2021 | 1/1-31/12/2020 | Δ(bps) | 1/1-31/12/2021 | 1/1-31/12/2020 | ∆(bps) |
|-------------------|----------------|----------------|--------|----------------|----------------|--------|
| EBITDA | 13.5% | 16.6% | -312 | 9.5% | 14.6% | -510 |
| Net Profit | 6.1% | 6.8% | -70 | 3.9% | 5.0% | -115 |





Business Units

Key Highlights

Key Operational Highlights





2021 Power Production



5.6 TWh

10.7% of country's needs

Thermal & RES Capacity

c.2.3 GW

producing & late-stage construction

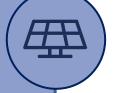
P&G BU RES capacity

c.1.7 GW

c.1.5GW PV and c.0.2GW Wind Excluding 25 BESS* projects

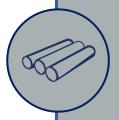
RES BOT portfolio capacity

c.5.0 GW



Mature Pipeline & Operating Portfolio: 1,963 MW

2021 Aluminium production



235 Kt

+5% YoY

2021
Alumina production

871 Kt

+5% YoY

Recycled Aluminium

26%

of total capacity

Total Pipeline

c.€2.4bn



+53% YoY





- Leading independent power producer and supplier in Greece
- Largest domestic private natural gas importer, consumer and exporter



Metallurgy

- Sole vertically integrated Alumina and Aluminium producer in South-East Europe
- Top tier Alumina and Aluminium operations, in the lowest quartile of the global cost curve



Renewables & Storage Development

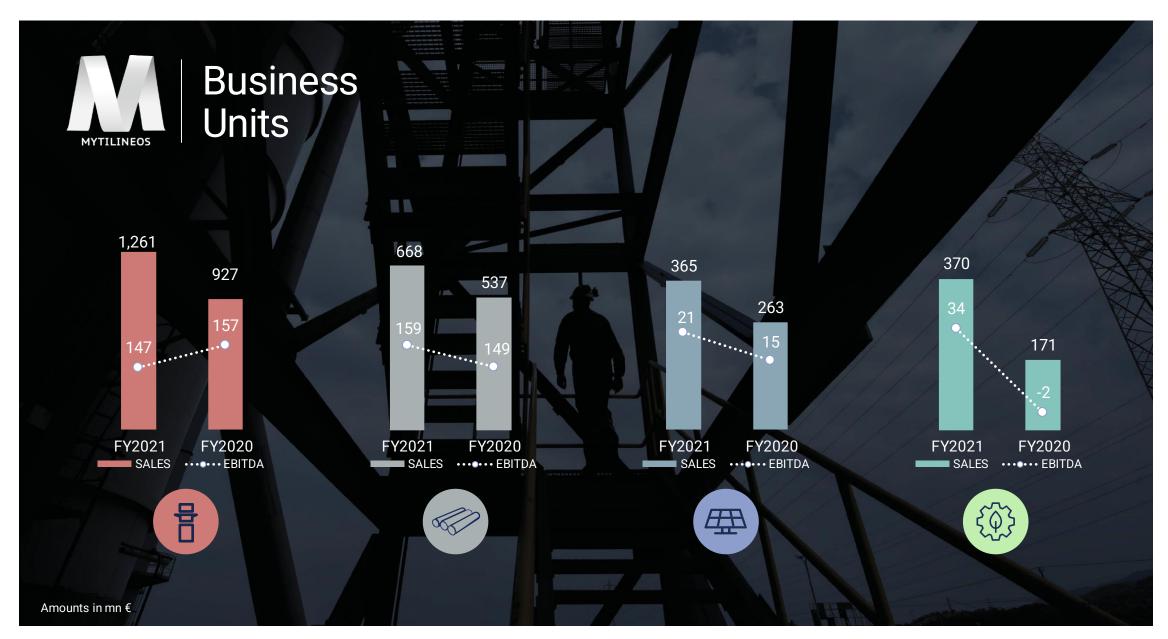
- Among the most competitive Solar PV developers and constructors in the world
- Platform of own investment projects through the development, construction and operation / sale of photovoltaic or energy storage projects.



Sustainable Engineering Solutions

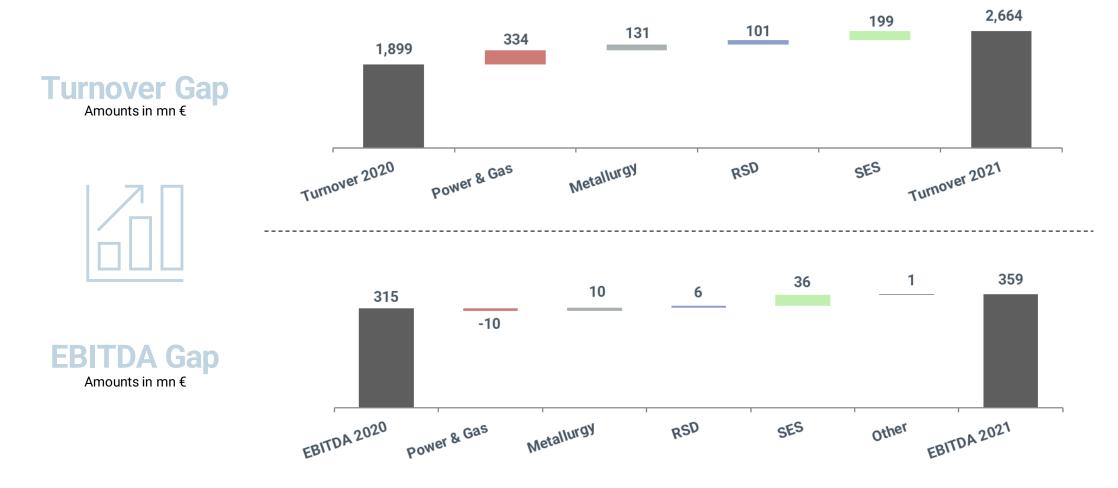
- Long-time champion in Turnkey power generation projects, with more than 14 GW of projects completed
- New focus on Energy Transition & Sustainability projects

Comparative Advantages



Turnover & EBITDA Gap per BU





GAP ANALYSIS (1/2)









| Sales | | | | | | | | |
|-------------------|----------------|---------------------------|-----------------------|------------|---------------------|-----|-------|-------------|
| Amounts in mil. € | Group Total | | Power & Gas Sector | Metallurgy | Storage Development | | Other | Group Total |
| Sales 2020 | 1,899 | | 927 | 537 | 263 | 171 | 0 | 1,899 |
| Intrinsic Effect | 301 | Volumes | (41) | 32 | | | | (9) |
| | | Shut-Down income | | | | | | |
| | | Projects | | 1 | 105 | 203 | | 309 |
| | | Intrasegment Eliminations | | | | | | |
| | | Other | | 1 | | | | 1 |
| Market Effect | 556 | Organic \$/€ eff. | | (23) | (3) | (4) | | (30) |
| | | Premia & Prices | 383 | 211 | | | | 594 |
| | | CACs | (8) | | | | | (8) |
| | | Other | | | | | | |
| Hedging | (92) | | | (91) | | | | (92) |
| Sales 2021 | 2,664 | | 1,261 | 668 | 365 | 370 | 0 | 2,664 |

GAP

ANALYSIS











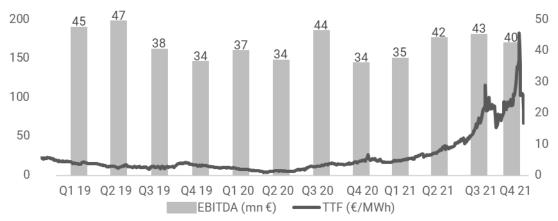
| EBITDA amounts in mil. € | Group Total | | Power & Gas Sector | Metallurgy | Renewables and Storage Development | Sustainable Engineering Solutions | Other | Group Total |
|---------------------------------|----------------|--------------------------|-----------------------|------------|--|---|-------|-------------|
| EBITDA 2020 Intrinsic Effect | 315 96 | Drojecte | 157 | 149 | 15 9 | (2) 34 | (4) | 315 43 |
| Intrinsic Effect | 90 | Projects Settlements | | (0.2) | 9 | 34 | | 43 |
| | | Volumes | 49 | 19 | | | | 69 |
| | | Other | (16) | | | | 1 | (15) |
| One-Off Items | (26) | LAGIE | | (9) | | | | (9) |
| | | Settlement Natural Gas | (6) | (8) | | | | (14) |
| | | Other | (3) | (0.3) | | | | (3) |
| Market Effect | 40 | Aluminium | | 166 | | | | 166 |
| | | Alumina | | 27 | | | | 27 |
| | | €/\$ rate effect | | (16) | (0.1) | 2 | | (14) |
| | | Natural Gas Price effect | (229) | (62) | | | | (292) |
| | | CO2 | (34) | (42) | | | | (76) |
| | | RTBM / Day Ahead Market | 299 | | | | | 299 |
| | | Net Energy Cost Other | (70) | | | | | (70) |
| Hedging | (66) | | | (64) | (2) | | | (66) |
| EBITDA 2021 | 359 | | 147 | 159 | 21 | 34 | (3) | 359 |

Business Units

Record Financial Performance Despite Global Challenges

- Record-profitability in 2021 driven by P&G and Metallurgy despite global energy crisis and Covid-pandemic
- Diversified business model and synergies among Business Units enable MYTLINEOS to maintain strong financial performance
- Power & Gas BU rebounded strongly in the second half of the year, proving business model's resilient nature, which safeguards profitability even in times of extreme volatility in the prices of pipeline GAS & LNG
- Vertically integrated production model and strict cost control, ensures strong financial performance even during periods of consistent upward pressure in Raw Material prices
- We have achieved operational and business continuity during Covid-pandemic by putting our employees' Health & Safety as a key priority

Metallurgy BU EBITDA vs. TTF price (€/MWh)

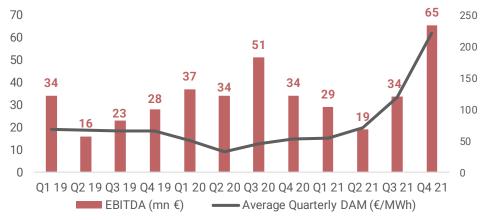


MYTILINEOS: Quarterly EBITDA (€m)

Excludes Other



Power & Gas BU EBITDA vs Day-Ahead electricity Market price (DAM)



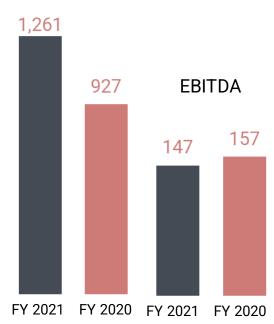
Source: Hellenic Energy Exchange

25









| | Sal | es | EBI ⁻ | ΓDA | EBITDA | Margin |
|---------------------------|---------|---------|------------------|---------|---------|---------|
| (amounts in mn €) | FY 2021 | FY 2020 | FY 2021 | FY 2020 | FY 2021 | FY 2020 |
| Electricity Supply | 838 | 440 | (61) | (4) | - | - |
| Electricity Production | 595 | 272 | 155 | 114 | 26.1% | 42.0% |
| Natural Gas Supply | 157 | 164 | 13 | 7 | 8.0% | 4.3% |
| RES | 53 | 51 | 40 | 39 | 74.9% | 76.8% |
| Intersegment Eliminations | (382) | - | - | - | - | - |
| Total | 1,261 | 927 | 147 | 157 | 11.7% | 16.9% |

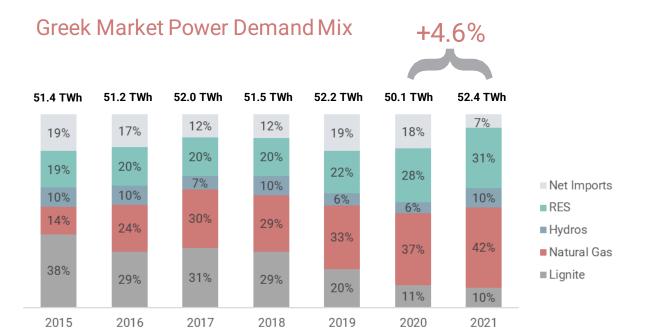
^{*2021} profitability was impacted by the scheduled 3-month major inspection of "Korinthos Power" power plant from March to May. In 2020, none of the power plants had a scheduled maintenance. Should that had been the case also for 2021, on a proforma basis, the results of operations would have been approximately €15 mn higher

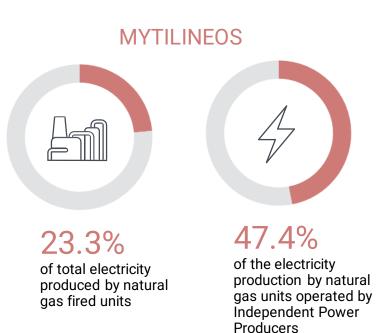
Natural Gas & RES remain the dominant fuels; Power consumption returned to pre-Covid levels

2021 electricity demand rose by 4.6% compared to 2020, as

the softening in electricity needs in Q1 (-5.4%) due to the pandemic, were more-than offset by a dynamic recovery over the rest of the year.

The transition of Greek market, to a Greener energy mix is signaled by the fact that Natural Gas and RES collectively contributed almost three quarters of the total Greek power needs, while, despite the upsurge of demand, contribution of lignite has been further reduced, for a 4^{th} year in-a-row, to a new record-low of 10%.





Source: Company 27

P&G in 2021 repeated the strong performance of 2020, despite both the Natural Gas price surge and the anticipated lower production from the Korinthos Power unit due to a scheduled major inspection



Since mid-May, Natural Gas and C02 prices skyrocketed, pushing wholesale market prices to exceptionally high levels, with 2021 average DAM being shaped at 116€/MWh (reaching a December average of 235€/MWh), a 157% increase over 2020.

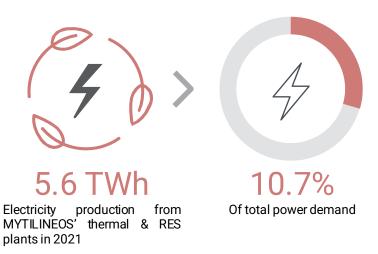
Power production from thermal and RES plants in 2021: 5.6TWh, a 10.7% share of the total power consumption.

2021 power production was reduced as MYTILINEOS successfully completed the scheduled 3-month major inspection of "Korinthos Power" power plant from March to May. Should the inspection did not happen, MYTILINEOS' production could have exceeded the 2020 level.

Despite the expected fall in production, MYTILINEOS continues to benefit from high efficiency from its power generation fleet as well its ability to source Natural Gas at very competitive prices, thus achieving record-level of profitability

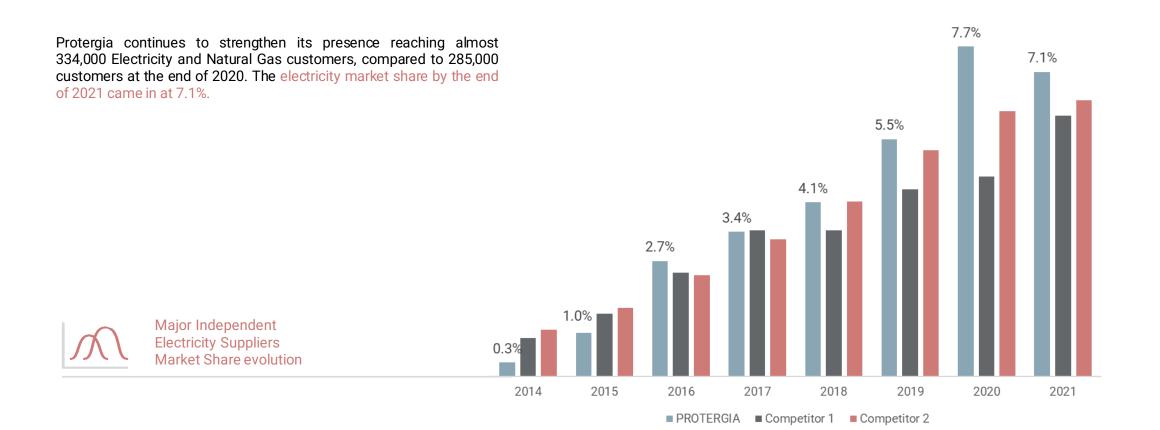
MYTILINEOS' Power Production





Source: Company 28

Protergia maintains the leading position amongst the private electricity suppliers



Source: Hellenic Energy Exchange 29







New CCGT commercial operation is expected to take place in mid-2022, as originally scheduled

826 MW

H-Class General Electric technology

The construction of the new Gas-fired Combined Cycle (CCGT), 826MW power plant, with General Electric's H-Class gas turbine continues according to the initial timeline. The project is executed by MYTILINEOS' Sustainable Engineering Solutions Business Unit with important synergies, ensuring reduced investment costs. With the addition of the new CCGT MYTILINEOS is expected to double its market share in terms of production while operating the most efficient fleet of thermal power plants in the Greek power generation system.

~2.3 GW

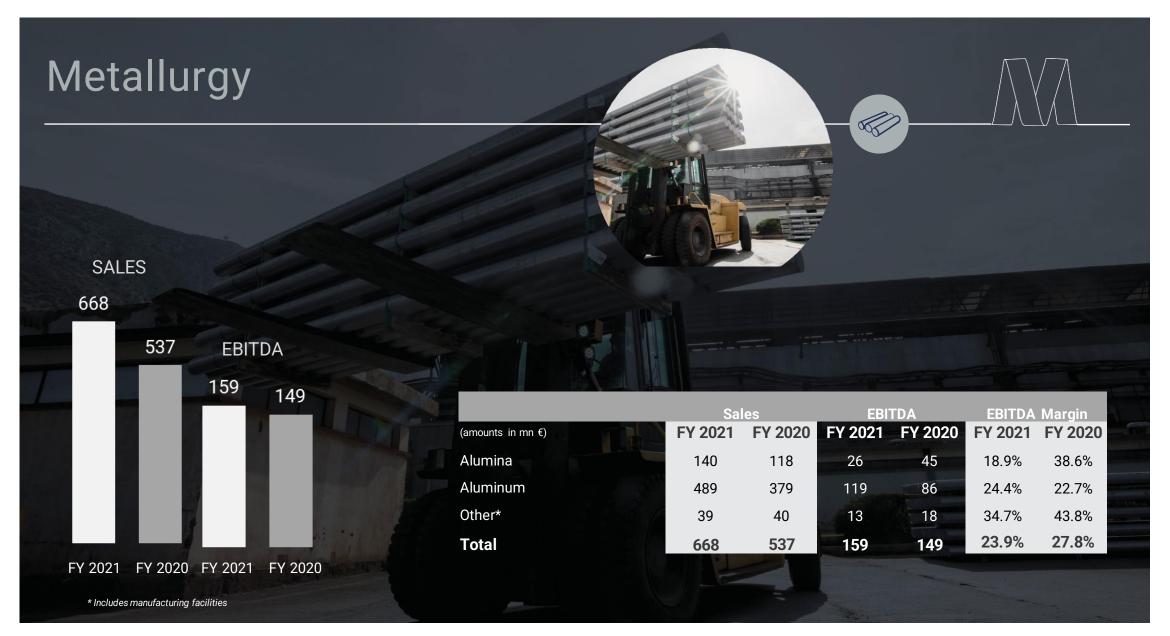
Thermal plants & RES capacity installed and under construction

MYTILINEOS, with c.1.4GW of installed thermal and RES plants, holds the leading position amongst the independent power producers in Greece. Being the largest private, vertically integrated electricity company in Greece with the most efficient fleet of power plants, MYTILINEOS will get the full benefit from the upsurge of power demand, at a time of significant decarbonization in the Greek market (75% reduction of lignite in the electricity mix since 2015).

~1.5 GW

of RES capacity being acquired

During 2021 MYTILINEOS announced the acquisition of a portfolio of 20 solar projects with a total capacity of 1.48GW by EGNATIA Group, signaling its decision to expand its RES capacity footprint both in Greece and abroad in-line with its ambitious ESG commitments and targets to reduce $\rm CO_2$ emissions.



Metallurgy

Aluminium prices should be maintained at current high levels during 2022, on the back of strong demand, supply issues, energy crisis and rising inflation expectations

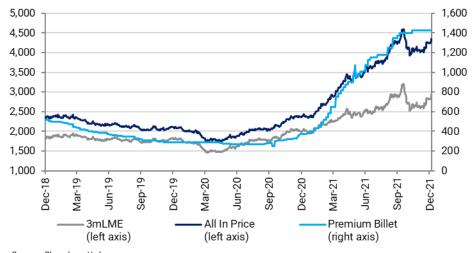
After surging in 2020, Aluminium prices, rallied for the best part of 2021 and peaked in early-Q4 at c.US\$3,200/t, a 13-year high, for a 2021 average of US\$2,488/t. The metal is currently hovering around the US\$3,000/t territory, fueled ,by energy price increases, short-term supply concerns, low inventory levels (down >50% since March and >30% since September) as well as a series of Chinese supply losses. That, would in turn, result in higher-than-projected deficits for the years to come

Strong 2022 outlook is based on continued economic recovery post the pandemic, strengthening of the Chinese demand, economic stimulus in the rest of the world, high energy costs as well as rising inflation expectations.

Tightness in the European market can be seen by the record levels of the Billet Premiums (c.US\$1,500/t). Europe, which is already a net importer of Aluminium, will see its supply deficit to widen as several major smelters have already announced capacity reductions of more than 0.6Mt (c.15% of total European capacity). All-in Aluminium price (LME & Premia) is currently trading around US\$4,500/t.

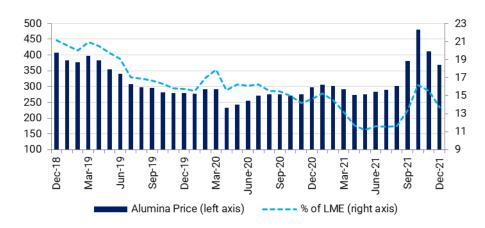
The API Index of Alumina also moved higher in 2021, reaching an average price of c. US\$330/t, up 21.4% YoY, though failing to follow the pace of surging Aluminium prices. However, should the power cost be maintained at current high levels, a higher Alumina price will be required to incentivize producers to maintain current level of output.

LME price & Premia (US\$/t)



Sources: Bloomberg, Harbor

Alumina price (US\$/t)



Source: Bloomberg

Metallurgy

Alumina Refinery and Aluminium Smelter positioned competitively in the global cost curve, whilst constantly enhancing their Green credentials

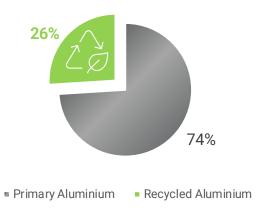
Despite the strong headwinds caused by the energy crisis as well as Covid-19 pandemic, both the Alumina refinery and the Aluminium smelter operated at full capacity, with no customer or supply chain issues.

Within 2021, while Alumina's refinery capacity reached 875kpta, up from 835kpta in 2020, while following the completion of the NEW ERA 250 programme, Aluminium Smelter capacity has achieved a run-rate of 250kpta.

Total Production Volumes (values in kt) Aluminum Alumina +c.5% 234.5 224.4 871.0 826.5 183.6 FY 2021 FY 2020 FY 2021 Primary Aluminium Recycled Aluminium Total Aluminium FY 2020

Production

Recycled Aluminium production of 65kpta, will significantly reduce MYTILINEOS' carbon footprint, while resulting in a 25% decrease in electricity consumption on a per tonne of production basis



26% of our Aluminium Capacity, will come from Recycled Aluminium

Metallurgy

Metallurgy Business Unit benefits from low-cost and low-carbon footprint Aluminium and Alumina production

On track to become a global benchmark for green metallurgy. Targeting to reduce absolute emissions of the Metallurgy BU by 65% and respectively specific emissions by 75% by 2030

Secondary Aluminium capacity recently reached the 65ktpa level with potential to further increase in years to come. That, in turn, will reduce electricity consumption on a per tonne of production basis, thus lowering MYTILINEOS' overall carbon intensity and improving green credentials.

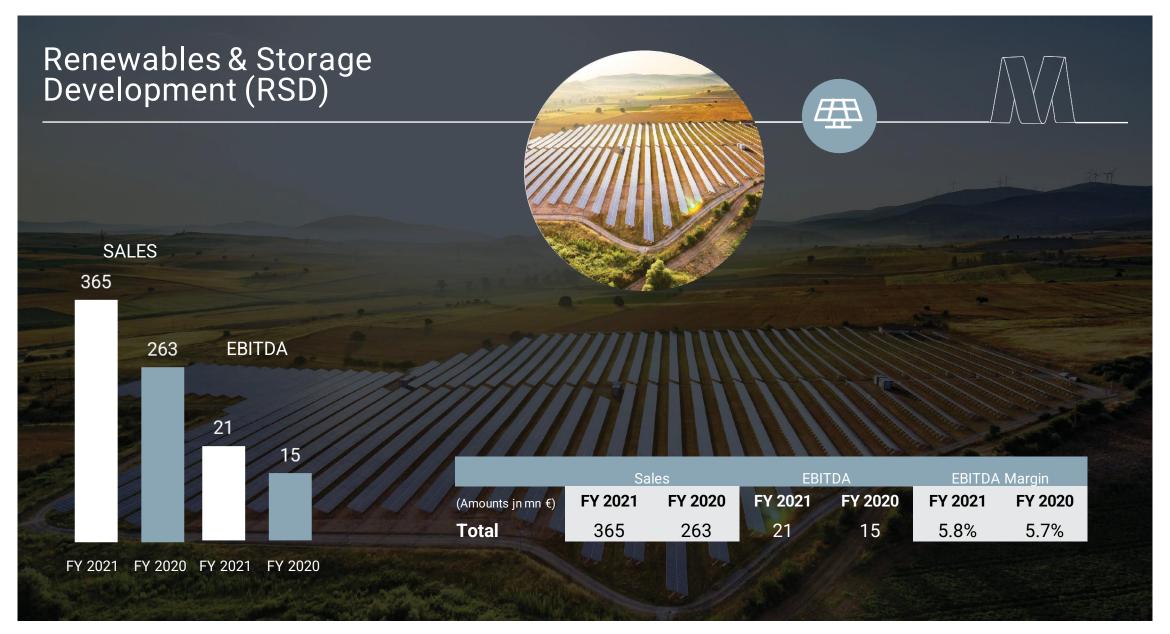
Despite the current strong outlook for aluminium prices, MYTILINEOS continues to focus on rigid cost control. The new Metallurgy competitiveness programme, named "Hephaestus" was successfully completed at the end of 2021, allowing AoG to maintain **tight cost control** and **margin protection**.

Agreement with PPC will be the last of-its-kind, as MYTILINEOS will stop relying on PPC regarding electricity supply from 2024 onwards, by shifting to renewable power sourcing.

New long-term supply-agreement signed with Glencore, for the sale of Alumina and Aluminium at favorable commercial terms, with total value of >US\$1.5bn

In 2021 MYTILINEOS recorder the largest cumulative production of primary and recycled Aluminium and Alumina, with further production increase expected for both secondary Aluminium as well as Alumina.





Renewables & Storage Development (RSD)



Renewables & Storage Development

Well-positioned to benefit from the acceleration of Global Energy transition

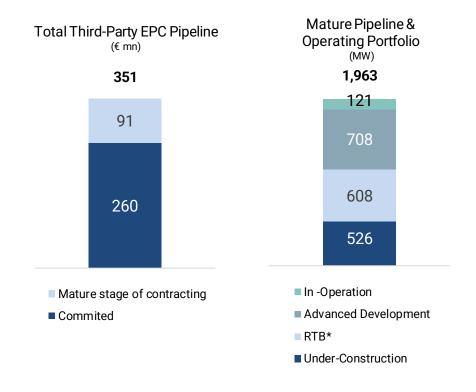


The Renewable & Storage Development Business Unit continues to focus on the timely execution of the existing contracts and the undertaking of new projects and investments on targeted markets with increased green energy needs, both through the construction of projects for third parties and through its own development platform.

Following a slow start in the first half of the year affected from increased costs on main equipment & transportation, the RSD BU showed signs of its growth potential, with improved performance, over the previous year, mainly driven by the completion of the sale of two BOT projects.

RSD's signed backlog for third-party EPC projects currently stands at €260m, while another c.€91m of mature projects are in contract negotiation-phase.

RSD Pipeline by category





Renewables & Storage Development

Own portfolio of solar PV projects with total capacity of c.5GW

Regarding the Build, Operate & Transfer (BOT) projects, RSD BU continues with full speed to invest in Solar and BESS projects globally. Capitalising on our significant Solar EPC capabilities, our RSD BU is implementing a project development platform for Solar PV & Energy Storage projects, to develop and subsequently monetise internally.

- RSD BU is developing projects with a mature aggregate capacity of c.1.8GW in Spain, Italy, Cyprus, the UK, Chile, Australia, Romania, South Korea, Portugal, and the Republic of Ireland.
- RSD has also entered into early-stage development agreements for approximately 277 MW in Spain, 825 MW in Italy, 89 MW in the UK, and 137 MW in Poland.
- RSD commenced within 2021 the construction of c.526MW of own projects in Australia, Spain, UK, Romania and S. Korea.

In 2021 RSD managed to conclude the construction and electrification of

- its first portfolio of assets in Australia with total capacity of 118 MW and
- its first project in Cyprus 3.4 MW

Moreover, during the year RSD concluded two Own Projects sale transactions:

- Two own projects of a total Installed Capacity of 89 MW in Romania, with a total contractual value of c. €68m
- The sale of two own projects of a total capacity of 100 MW in Spain, with a total contractual value of c. €95m.



Total capacity of RSD's BOT pipeline, without considering the maturestage projects reaches 3GW, which includes projects in early-stage of development

| BOT Portfolio | MW |
|---------------------------------------|---------|
| Australia | 118 |
| Cyprus | 3.4 |
| In-Operation | 121 |
| BOT Pipeline | MW |
| Australia | 261 |
| Spain | 100 |
| United Kingdom | 100 |
| Romania | 63 |
| South Korea | 2 |
| Under-Construction | 526 |
| Italy | 146 |
| Romania | 168 |
| Chile | 109 |
| Spain | 50 |
| Other | 135 |
| Ready To Build* | 608 |
| Chile | 482 |
| Italy | 226 |
| Advanced Development | 708 |
| Mature Pipeline & Operating Portfolio | 1,963 |
| Early-Stage of Development | c.3,000 |
| Total BOT Pipeline | c.4,963 |

^{*} Includes Ready to Build & Soon Ready to Build projects

Renewables & Storage Development

Signing of new Third-Party EPC projects with total capacity of c.0.9 GW during 2021





Through our RSD BU, we have developed our EPC and O&M capabilities in the utility scale solar PV and energy storage market and further strengthened our RES portfolio, as well as our position in these rapidly growing market.

Our RSD BU is now considered among the largest non-US, non-Chinese solar EPC contractors globally for the full range of solar and energy storage applications, with a customer portfolio including some of the leading project developers and investors worldwide, such as BP Lightsource, Total Energies, Total EREN, Sonnedix, Eni and Gresham House.

Project references include more than 2.5GW of utility scale solar power projects (completed and under-development), as well as, storage facilities, in Europe, Africa, Asia and the Americas.

We have also completed approximately 290 MW / 330 MWh of Battery Storage projects primarily in the UK.

Solar PV and energy storage projects for third parties – signed in 2021

| Country | Project | Capacity (MW) |
|----------------|--------------------------|---------------|
| Spain | Manzanares | 90 |
| Spain | Badajoz | 50 |
| Spain | Talasol extension | 28 |
| Greece | Loutsa | 60 |
| Greece | Velos Kozani | 200 |
| Chile | Meseta | 160 |
| Uzbekistan | Tutly | 130 |
| United Kingdom | Arbroath | 35 |
| United Kingdom | Coupar | 40 |
| United Kingdom | Stairfoot | 35 |
| United Kingdom | Northfield & Streetfield | 50 |
| Total | | 878 |



Sustainable Engineering Solutions (SES)

SES BU's performance rebounded after a transition year



2021's performance confirms the turnaround of the SES BU, after a year severely hit by Covid-19, coupled with the new strategic approach towards projects that promote Energy Transition & Sustainability.

Within the year, the SES BU agreed on the execution of three projects in the field of Transmission & Distribution, marking a dynamic penetration in the field.

Transmission & Distribution projects

| Country | Contract Value (amounts in mn) |
|---------|-----------------------------------|
| Greece | 46.0 |
| Albania | 21.2 |
| Georgia | 35.7 |
| Total | 102.9 |

MYTILINEOS, recognizing the significant growth prospects in the field of environmental solutions, utilizes its competitive advantage as a Turn-Key contractor for large scale projects. In this context, in 2021, proceeded with the implementation of "Protos Energy Recovery Facility", while actively engaged in discussion for similar projects.

The European Recovery Fund is expected to offer significant opportunities for the Greek Economy. MYTILINEOS, is well-placed to take advantage of the arising opportunities, exploiting its strong credentials and know-how in the implementation of infrastructure and energy transition projects.



Major Projects FY 2021

| Country | Description | Contract Value (amounts in mn) |
|----------|--|--------------------------------|
| Libya | EPC of a Power Plant in Tobruk | \$372 |
| England | EPC of Protos Energy Recovery Facility | €182 |
| Slovenia | Construction of a CHP plant | €118 |

Signed Backlog per Subsegment

| Subsegment | Value (mn of €) |
|-------------------------|-----------------|
| Conventional Business | 371 |
| Environmental Solutions | 155 |
| Infrastructure | 219 |
| New Energy Solutions | 9 |
| Total | 754 |

Sustainable Engineering Solutions

During 2021 SES managed to increase its total pipeline by more than 50%

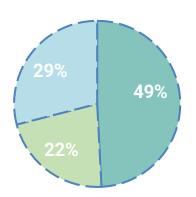




During 2021, Sustainable Engineering Solutions Business Unit has expanded its total pipeline significantly (>50%), reaching €2.4 bn, with the signed backlog being €754 mn. Equally important is the fact that the expanded pipeline now includes New Energy Solution projects of €107 mn vs. €12 mn in 2020.

SES BU provides solutions to address national and global energy transitioning goals, including the development of sustainability projects and the implementation of new energy technologies. Such projects, comprise the 22% of the signed backlog.

Signed Backlog



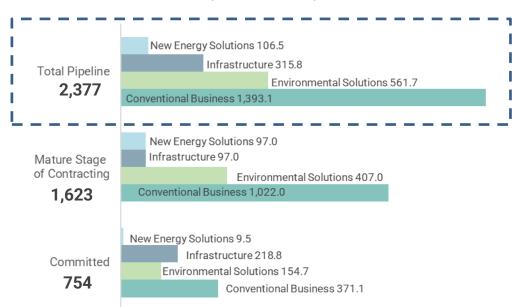
Conventiontal business

Sustainable Development Projects

Infrastructure

SES Pipeline by category

(amounts in mn €)



Signed Backlog per Country

| Country | Value (mn of €) |
|---------|-----------------|
| Greece | 291 |
| Libya | 203 |
| UK | 148 |
| Georgia | 36 |
| Algeria | 27 |
| Albania | 21 |
| Other | 28 |
| Total | 754 |

Other Risks





The Company's activities entail multiple financial risks including exchange rate and interest rate risks, market price fluctuations, credit risks and liquidity risks.



A detailed description as well as the risk management policies are mentioned in Financial Report of the Group and the Company.

Subsequent Events



 $\hfill \Box$ There are no subsequent events as of the date of the Flash Note.

